

# QUÉBEC INFRASTRUCTURE PLAN

2025 • 2035





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The masculine form is used only to lighten the text.

## **2025-2035 Québec Infrastructure Plan**

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# MESSAGE FROM THE MINISTER RESPONSIBLE FOR INFRASTRUCTURE

Investing in Québec infrastructure makes it possible to stimulate our economy, particularly in the period of uncertainty we are living through. The Québec Infrastructure Plan presents the major infrastructure priorities and governs the planning of publicly-funded investments over a ten-year period.

The global economy is facing major challenges, and we must do everything to protect our position and remain a productive, competitive and resilient society. This is why the 2025-2035 Plan provides for an \$11-billion increase in infrastructure investment for the first three years. A total of \$164 billion, a 7.2% increase over the previous Plan, will be devoted to our infrastructure over ten years and will translate not only into quality construction, but also into job and wealth creation. Every region of Québec will benefit from these investments.

Consequently, in the health and social services sector, the Government will continue to build, renovate and expand hospitals, add seniors and alternative housing (MDAA) and rebuild CHSLDs based on the MDAA concept.

The education network will also see the continuation of construction, refurbishment, upgrading and expansion work in primary, secondary and vocational training schools. For higher education, the addition of pavillions, expansion of buildings, redevelopment of existing premises and construction of student housing are planned.

The infrastructure and equipment of the road, marine, air and rail networks will also be renovated or replaced, and their capacity will be increased. Public transit will not be left aside, because the development and maintenance of the various networks are on the program.

The Québec Infrastructure Plan enables planning and scheduling of investments so that the market plays its part. Furthermore, the Québec Public Infrastructure Strategy, which I announced in May 2024, provides for several measures that will enable the Gouvernement du Québec to reduce the costs and lead times of infrastructure projects, while ensuring their quality. These measures break down into four axes that favour gains, from ideation to commissioning of our projects. We are talking about optimized planning, overall and by project, a more competitive business environment, a more agile Government, and better tracking of project performance and the condition of the portfolio.

Thanks to the Québec Infrastructure Plan, we are committed to deliver quality public infrastructure, at a better cost, as our citizens deserve. My approaches, in collaboration with the departments and bodies involved, but also the meetings I held with our partners, mean that I can look to the future with optimism. Together, let's work to provide Québec with the infrastructure it deserves!

The Minister Responsible for Infrastructure,

**Jonatan Julien**



# QUÉBEC INFRASTRUCTURE PLAN

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**2025-2035**



## Terms used in this document

### ADDITION AND IMPROVEMENT

Acquisition or construction of a new infrastructure or expansion of an existing infrastructure.

### INVENTORY ENHANCEMENT

Increase in the asset portfolio by acquisition or construction of new infrastructure or expansion of existing infrastructure.

### ASSET MAINTENANCE DEFICIT

Value of the work required to restore the physical condition of infrastructure presenting a government condition indicator of D or E to satisfactory or better (government condition indicator of A, B or C) for the health and safety of individuals, and to ensure its continued use for its intended purposes and reduce the likelihood of breakdown or to counteract physical wear and tear.

### MAINTENANCE

Work of limited scope normally performed as part of an infrastructure's use. Asset maintenance does not include routine maintenance work.

### CENTRAL ENVELOPE

Envelope which ensures the Government's financial contributions potentially required to implement the projects retained and prioritized by the Government from among those under study and in planning. Transfer of investments to the sector envelopes requires a Cabinet or Conseil du trésor decision.

### SECTOR ENVELOPE

Envelope, under the responsibility of a government department or body, to provide the required government financial contribution to implement prioritized projects that have obtained the necessary department and government authorizations.

### INFRASTRUCTURE

Building, equipment or civil engineering structure that is part of the government service offering.

### PLANNED INVESTMENT

Financial contribution from the Gouvernement du Québec for a public infrastructure investment listed in the Québec Infrastructure Plan.

### PROBABLE INVESTMENT

Probable financial contribution from the Gouvernement du Québec for the government fiscal year that is ending.

## **INVESTMENT MADE**

Actual financial contribution from the Gouvernement du Québec to a project for a closed government fiscal year.

## **ASSET MAINTENANCE**

Value of the work required to keep an infrastructure in satisfactory or better condition (government condition indicator of A, B or C) with the aim of protecting the health and safety of individuals, ensuring its continued use for its intended purposes, and reducing the likelihood of breakdown, or counteracting physical wear and tear.

## **INFRASTRUCTURE MAINTENANCE**

Investments for asset maintenance work, addressing the asset maintenance deficit, as well as replacement of equipment and reconstruction of buildings or civil engineering works.

## **ADDRESSING THE ASSET MAINTENANCE DEFICIT**

Investments (projects and portfolio maintenance envelopes) specifically identified to decrease the listed infrastructure asset maintenance deficit that is presented in the Annual Management Plan for Public Infrastructure Investments.

## **MAJOR PROJECT**

Public infrastructure project subject to the Directive sur la gestion des projets majeurs d'infrastructure publique. Furthermore, the Conseil du trésor can decide to consider any infrastructure project to be major if it deems it appropriate.

## **REDEVELOPMENT**

In the real estate sector, this term generally refers to functional renovation work. Generally, it may be giving a new use to an infrastructure or a site, or making sure it works according to the new standards or agreed new uses.

## **REFURBISHMENT**

Nature of work that related to structural upgrading work to restore the infrastructure's ability to deliver the service for which it was originally built. In the end, the infrastructure will be upgraded from its current state, but its capacity will not be improved from its original design.

## **REPLACEMENT**

Acquisition, construction or reconstruction of an infrastructure to replace an existing infrastructure, or equipment that is usually at the end of its useful life, so as to ensure continuity in service delivery.

### FUNCTIONAL RENOVATION

Work that aims to improve the functional condition of an infrastructure without increasing its dimensions in order to meet non-mandatory technical and functional requirements arising from government orientations, policies, service protocols or best practices.

### REPLACEMENT VALUE

Estimate of the investments required to build or acquire an infrastructure of the same dimensions and utility, with equivalent technical features, based on the construction techniques, building codes and materials or technical specifications in effect at the time of the estimate.

### USEFUL LIFE (duration)

Period over which an infrastructure or component should adequately serve its intended purposes.





## Acronyms

<b>CHSLD</b>	Residential and long-term care centres
<b>Directive</b>	Directive sur la gestion des projets majeurs d'infrastructure publique
<b>DA</b>	Business case
<b>AMD</b>	Asset maintenance deficit
<b>DO</b>	Opportunity case
<b>IBA</b>	Integrated Bilateral Agreement
<b>GHC</b>	Greenhouse gas
<b>GCI</b>	Government Condition Indicator
<b>ITHQ</b>	Institut de tourisme et d'hôtellerie du Québec
<b>PIA</b>	<i>Public infrastructure Act</i>
<b>MCC</b>	Ministère de la Culture et des Communications
<b>MDAA</b>	Senior and alternative housing
<b>MELCCFP</b>	Ministère de l'Environnement, de la Lutte contre les changements climatiques, de la Faune et des Parcs
<b>DB</b>	Departments and bodies
<b>ABW</b>	Activity-based workplace
<b>PAFIRSPA</b>	Programme d'aide financière aux infrastructures récréatives, sportives et de plein air
<b>AMPI</b>	Annual Management Plans for Public Infrastructure Investments
<b>QIP</b>	Québec Infrastructure Plan
<b>REM</b>	Réseau express métropolitain
<b>HSSN</b>	Health and social services network
<b>SCT</b>	Secrétariat du Conseil du trésor
<b>SHQ</b>	Société d'habitation du Québec
<b>SPDAM</b>	Société de la Place des Arts de Montréal
<b>SQI</b>	Société québécoise des infrastructures
<b>STQ</b>	Société des traversiers du Québec



## Introduction

In the current context, marked by economic uncertainty, the Gouvernement du Québec has an important economic lever that can offset this uncertainty and stimulate the economy in all Québec regions: its infrastructure investments throughout Québec. Thus, to achieve its objectives of making Québec more productive, competitive and resilient, while delivering quality public services that meet people's needs, the Government is increasing its investments by \$11.0 billion (+7.2%) in the 2025-2035 QIP to \$164.0 billion. This \$11.0-billion considerable raise applies in the first three years of the 2025-2035 QIP to support the job market in the short term and maximize the impact on Québec's economy. For the seventh consecutive year, the Government is raising the planned investments in the QIP, which represents a cumulative increase of \$63.6 billion compared to \$100.4 billion in the 2018-2028 QIP.

These investments of \$164.0 billion over 10 years, spread across all regions of Québec, will allow the Government to continue its interventions to maintain and enhance the infrastructure required to deliver services to the population, namely:

- Health and social services, through the construction, refurbishment, expansion and redevelopment of hospitals, the construction of MDAAs, the reconstruction of CHSLDs based on the MDAA concept, or the replacement of medical equipment;
- Education, where primary and secondary schools as well as vocational training facilities are continuing to undergo major construction and refurbishment, upgrading and expansion.
- Higher education, for projects to maintain the university and college network portfolio and add pavilions, expand buildings, redevelop existing premises and build student housing;
- The road network and marine, air, rail and other transportation, with the refurbishment of infrastructure and the replacement of certain equipment comprising these networks, as well as adding capacity to certain other infrastructure;
- Public transit, through the development of various structuring networks and refurbishment of the existing networks;
- Information resources to continue the digital transformation of public bodies and development of the priority project portfolio;
- Social and community housing, for the construction of new homes that respect the financial capacity of households and the refurbishment of existing housing.

Section A notably presents the allocation of new investments, as well as the anticipated impact of planned investments under the 2025-2035 QIP on infrastructure sustainability.

Section B presents planned investments under the 2025-2035 QIP by government activity sectors, by investment type and by year. It also contains accountability reporting on investments made in 2023-2024, probable investments for 2024-2025 and information about past QIPs. A detailed list of all infrastructure projects, presented by activity sector, is now available on the Web<sup>1</sup>.

Section C presents a summary of the 2025-2026 AMPIs prepared by the departments and bodies targeted. These plans, which are published on the Web<sup>2</sup>, allow monitoring of the public infrastructure condition and AMD.

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<sup>1</sup> SECRÉTARIAT DU CONSEIL DU TRÉSOR, *Tableau de bord des projets d'infrastructures*, [online : <https://www.tresor.gouv.qc.ca/infrastructures-publiques/tableau-de-bord/>]

<sup>2</sup> SECRÉTARIAT DU CONSEIL DU TRÉSOR, *Outils et documentation*, [online : <https://www.quebec.ca/gouvernement/infrastructures-publiques/outils-documentation>]



# **RECORD INVESTMENTS** **of \$164 billion from** **2025 to 2035, including** **an annual average over** **\$19 billion for the first** **3 years**

**An increase of \$11.0 billion (+7.2%)** compared to the 2024-2034 QIP and **an increase of \$63.6 billion since the 2018-2028 QIP** to achieve government priorities that meet the needs of the public and to contribute significantly to Québec's short and long-term economic potential

Maintaining the infrastructure in good condition **remains a priority**, with **\$96.7 billion (65%)** of planned investments allocated to ensure the sustainability of public

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## **A plan to support the economy**

## Highlights

### ■ Responsible decisions permitting allocation of substantial additional investments, including:

- \$4.6 billion for the construction, refurbishment, expansion and redevelopment of hospitals, the construction of MDAA's, the reconstruction of CHSLDs based on the MDAA concept, and the replacement of medical equipment;
- \$3.8 billion in education, to continue refurbishing schools and adding classrooms and to carry out priority work related to the health and safety of individuals, as well as building integrity;
- \$918.9 million for higher education, to carry out work for maintenance of the university and college network portfolio and meet the needs to add space in the institutions comprising these networks;
- \$3.4 billion to maintain the road system in good condition as well as its development;
- \$1.4 billion allocated to the development of structuring transit networks and the refurbishment of existing transit networks;
- \$1.0 billion for infrastructure in other transportation modes, including the replacement of airtankers and the renewal of the assistance program for local roads, the Programme d'aide à la voirie locale;
- \$1.3 billion for information resources to continue the digital transformation of public bodies;
- \$559.0 million to support the construction and refurbishment of social and affordable housing.

### ■ New major projects

- Study of the construction project for a new pavilion at Hôpital de Saint-Jérôme to accommodate the mother and child centre, the integrated cancer centre, the emergency room and care units. Maintenance and upgrading on the current building are also planned.
- Study of the construction project for a new pavilion at Hôpital régional de Saint-Eustache to accommodate the mother and child centre and the outpatient clinics. Maintenance and upgrading work on the current building are also planned.
- Transition to planning of the project for replacement of the exterior cladding of the Édifice des Théâtres of SPDAM, and rehabilitation of the entrance and the facades on Rue Sainte-Catherine and reconfiguration of Salle Claude-Léveillée.
- Other major projects will be submitted to the Government for approval for study during 2025-2026, notably for Drummondville and Maria hospitals, phase 3 of the program to add MDAA places, a new vocational training and general adult education center in Chisasibi, the expansion of École secondaire L'Odyssée in Québec, and the expansion of the Lanaudière regional CEGEP in L'Assomption.

### ■ Over 10 years, an unprecedented investment of \$96.7 billion in infrastructure maintenance, or 65% of planned infrastructure investments will ensure the long-term viability of existing infrastructures.

## □ A public infrastructure strategy launched in spring 2024

To respond to challenges, such as an overheated market, supply chain issues, lead times and the administrative burden, the Minister Responsible for Infrastructure, at the beginning of his mandate, undertook a grand tour of the partners to identify possible solution with them.

In his capacity as the government's orchestra conductor, coordinating infrastructure investment planning in every field of government intervention, the Minister Responsible for Infrastructure ensures an overview of government actions on public Infrastructure. For this purpose, he is working in collaboration with all the departments and bodies involved on the implementation of the *Stratégie québécoise en infrastructures publiques: Des infrastructures de qualité, réalisées plus rapidement et à meilleur coût*<sup>3</sup>, made public on May 9, 2024.

### QUÉBEC PUBLIC INFRASTRUCTURE STRATEGY

The Québec Public Infrastructure Strategy aims to modernize the Government's methods and ensure a more efficient intervention framework and tools that will enable it to respond better to people's needs and assure them of quality infrastructure. This Strategy mainly aims to accelerate projects, reduce costs and improve the overall condition of public infrastructure.

This Strategy was developed with the perspective of supporting the departments and bodies regarding certain issues and obstacles related to planning and carrying out of their projects. The Strategy combines the main measures put in place by the Government for public infrastructure, as well as those it intends to deploy in the near future to ensure more efficiency in planning and carrying out projects.

To generate gains at each step of a project, from ideation to maintenance, the Strategy contains 17 measures hinging on 4 intervention axes:

- Optimized planning (overall and by project);
- A more competitive business environment;
- A more agile Government;
- Better tracking of the performance of major projects and the condition of the asset portfolio.

Furthermore, to achieve the objectives included in the Strategy, legislative changes were made to the PIA and the Act respecting contracting by public bodies. These changes henceforth make it possible:

- To enter into partnership contracts based on collaboration;
- To simplify and accelerate the government process for authorization and monitoring of major projects;
- To offer more agility or leeway for public infrastructures;
- To ease the administrative burden of public bodies and improve administrative performance.

To summarize, the Strategy modernizes the Government's methods and will have lasting impacts in carrying out public infrastructure projects, while ensuring that the government intervention framework will remain efficient and adapted to each project. Consequently, each dollar invested will be optimized through rigorous project management to maximize benefits for Quebecers.

<sup>3</sup> SECRÉTARIAT DU CONSEIL DU TRÉSOR, *Stratégie québécoise en infrastructures publiques : des infrastructures de qualité réalisées plus rapidement et à meilleur coût*, [online : [https://cdn-contenu.quebec.ca/cdn-contenu/adm/org/sous-secretaire-infrastructures-publiques/publications/strategie/strategie\\_infrastructures.pdf](https://cdn-contenu.quebec.ca/cdn-contenu/adm/org/sous-secretaire-infrastructures-publiques/publications/strategie/strategie_infrastructures.pdf)]

# QUALITY INFRASTRUCTURE, COMPLETED FASTER AND AT LOWER COST

## Québec public infrastructure strategy

### Vision

*"Tomorrow's Québec has quality infrastructure reflecting our identity, and in which we take even greater pride. The infrastructure portfolio is in good condition and meets the public's needs. Each dollar invested is optimized thanks to rigorous project management and an optimal balance between maintaining the portfolio in good condition and completing new infrastructure."*

### Objectives

- Accelerate delivery of projects.
- Obtain better costs.
- Improve the condition of our public infrastructure.

### Guiding principles

- Favour job creation and business productivity to ensure Québec's economic growth.
- Ensure sound management of public funds.
- Focus on sustainable, resilient buildings that integrate harmoniously into the living environment.
- Contribute to improving the supply and quality of public services in all of our regions.

### Four intervention axes for better performance

#### **AXIS 1** Optimized planning, overall and by project

- Measure 1: Establish an overview of the construction sector
- Measure 2: Account for the regional capacity results in the Québec Infrastructure Plan
- Measure 3: Encourage program-based project management, when this is possible
- Measure 4: Deploy a pilot project portfolio management initiative
- Measure 5: Favour more prefabrication in public infrastructure projects to optimize planning and decentralize projects
- Measure 6: Continue implementation of Building Information Model (BIM) to increase business productivity

#### **AXIS 2** A more competitive business environment

- Measure 7: Simplify the use of collaborative realization methods
- Measure 8: Revise the Regulation respecting certain service contracts of public bodies
- Measure 9: Adopt a rapid payment and dispute resolution mode
- Measure 10: Introduce administrative and regulatory easing for better performance in government contracting

#### **AXIS 3** A more agile Government

- Measure 11: Revise the Directive sur la gestion des projets majeurs d'infrastructure publique to adapt it to today's costs and to the project planning level
- Measure 12: Establish a practice community in major project management, particularly to share the lessons learned
- Measure 13: Facilitate building acquisitions and transfers for faster project startups.
- Measure 14: Facilitate management of surplus spaces of government buildings to add value to multiple uses

#### **AXIS 4** Better tracking of the performance of major projects and the condition of the portfolio

- Measure 15: Deploy a centralized dashboard to allow rapid response
- Measure 16: Publish an interactive map to inform the public better
- Measure 17: Progressively increase investment in infrastructure maintenance



# Section A

## **ALLOCATION OF AVAILABILITIES AND INFRASTRUCTURE SUSTAINABILITY**



# Section A

## Allocation of new availabilities and infrastructure sustainability

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# 1. Increased and accelerated investments for priority infrastructure

## 1.1 Allocation of \$20.1 billion in new investments based on government priorities

Public investments in infrastructure help support the delivery of quality public services. They also contribute to stimulating the economy and growing Québec's potential. In the current context, marked by economic uncertainty, the Government is increasing the level of planned investments in the 2025-2035 QIP by \$11.0 billion (+7.2%) to \$164.0 billion.

- This increase in the investment level shows the Government's ambition to make the Québec economy stronger and more resilient and to achieve its priorities, particularly in health and social services, education, the various transportation networks, information resources, as well as social and community housing.

Since the 2024-2034 QIP, \$20.1 billion in available funds has been generated, due mainly to the advancement and completion of projects in 2024-2025, the addition of 2034-2035 and the increase of \$11.0 billion.

### Availabilities in the 2025-2035 QIP

(contribution of the Gouvernement du Québec, in millions of dollars)

Availabilities	2025-2035 QIP
New availabilities <sup>1</sup>	9,127.7
Increase in the QIP level	11,000.0
<b>Total</b>	<b>20,127.7</b>

<sup>1</sup> Appendix 1 presents the method used to calculate the new availabilities.

## Allocation of availabilities

### By activity sector

(contribution of the Gouvernement du Québec, in millions of dollars)

Activity sector	2025-2035 QIP		Total
	Sector envelope	Central envelope <sup>1</sup>	
Health and social services	1,778.3	2,855.9	4,634.2
Education	2,568.9	1,224.5	3,793.3
Higher education	918.9	–	918.9
Road network	1,683.6	1,691.0	3,374.6
Public transit <sup>2</sup>	1,400.4	–	1,400.4
Marine, air, rail and other transportation	1,020.1	–	1,020.1
Information resources	1,326.9	–	1,326.9
Government administration	513.5	604.5	1,118.0
Social and community housing	559.0	–	559.0
Environment	392.7	108.0	500.7
Culture	448.1	–	448.1
Development of sport	302.5	–	302.5
Development of the northern territory and Indigenous nations	278.4	–	278.4
Other activity sectors	242.7	209.9	452.5
<b>Total</b>	<b>13,433.9</b>	<b>6,693.8</b>	<b>20,127.7</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 This distribution is presented solely for reference purposes, to show potential transfers from the central envelope based on each project's progress status. The transfer of amounts to the sector envelopes will require a Cabinet or Conseil du Trésor decision to implement, among the projects under study and in planning, those that the Government will prioritize. See heading 1.4 for further details.

2 See page A.13 for projected investments in public transit.

## 1.2 Investments for all activity sectors

### ❑ \$4.6 billion to build, expand and redevelop hospitals, CHSLDs and MDAAs

With the goal of offering facilities that meet the standards and necessities required to care for a diverse hospital clientele, additional investments of \$4.6 billion are allocated to the health and social services sector. This amount is composed of investment of \$1.8 billion allocated to the health and social services sector and \$2.8 billion to the central envelope. These amounts will be invested in the projects that are in progress or about to begin and in planning of new projects, including:

- \$2.9 billion for major hospital construction, reconstruction, expansion and redevelopment projects, such as modernization of the surgical technical support centre of Hôpital de Saint-Jérôme, the operating suite of Hôpital de Chicoutimi and the hospital complex of Hôpital de Lachine, including an amount of \$1.9 billion reserved for the central envelope for the provisioning of several other major projects.
- \$1.0 billion notably for construction of MDAA and reconstruction of CHSLDs according to the MDAA concept, including CHSLD LaSalle and CHSLD Argenteuil.
- \$711.5 million for maintenance of the real estate portfolio and medical equipment.

In addition, the ministère de la Santé et des Services sociaux will be submitting requests to the Government in the coming year for studies of new major projects, specifically the Drummondville and Maria hospitals and Phase 3 of the program to add MDAA spaces.

### Allocation to the 2025-2035 QIP

#### Health and social services

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	2025-2035 QIP			Total
	Estimated number of projects	Sector envelope	Central envelope	
Construction, reconstruction, expansion and redevelopment of hospitals	22	992.9	1,905.9	2,898.8
Reconstruction of CHSLDs based on the MDAA concept and construction of MDAAs	n/a	73.9	950.0	1,023.9
Other projects and envelopes	n/a	711.5	—	711.5
<b>Total</b>	<b>More than 22</b>	<b>1,778.3</b>	<b>2,855.9</b>	<b>4,634.2</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

Including the \$1.8-billion allocation to the health and social services sector, total investments of \$24.7 billion are now planned for this sector under the 2025-2035 QIP. Of this amount, a contribution of \$10.7 billion is earmarked for infrastructure maintenance, or 43.3%.

## □ \$3.8 billion to add space and to continue refurbishing schools

Support for educational success remains a government priority. Consequently, a \$3.8-billion increase in investments is planned to continue refurbishing schools and adding classrooms, namely:

- \$1.4 billion for infrastructure maintenance projects, including \$475.0 million for priority work on components related to the health and safety of individuals, as well as to the integrity of the buildings;
- \$2.4 billion for infrastructure enhancement, which will make it possible to increase the investment envelopes to add space, encompassing the addition of modular premises, and continue to carry out or plan major and non-major projects, including an amount of \$1.2 billion reserved for the central envelope for the provisioning of several major projects.

Furthermore, the ministère de l'Éducation will submit for the Government's approval, in 2025-2026, applications to initiate studies for the new vocational training and general adult education centre in Chisasibi and for the expansion of École secondaire L'Odyssée in Québec.

### Allocation to the 2025-2035 QIP

#### Education

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	2025-2035 QIP			Total
	Estimated number of projects	Sector envelope	Central envelope	
Infrastructure maintenance	More than 1 200	1,426.3	—	1,426.3
Addition of space	More than 50	1,142.6	1,224.5	2,367.0
<b>Total</b>	<b>More than 1 250</b>	<b>2,568.9</b>	<b>1,224.5</b>	<b>3,793.3</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

Including this new \$2.6-billion allocation, total investments of \$23.5 billion are now planned for the education sector under the 2025-2035 QIP. Of this amount, a major contribution of \$17.2 billion is earmarked for infrastructure maintenance, or 73.4%.

## ❑ \$918.9 million for higher education

Additional investments of \$918.9 million in the higher education sector are planned under the 2025-2035 QIP, including \$521.3 million for the college network, \$319.3 million for the university network and \$78.4 million for ITHQ:

- \$340.0 million for non-major projects providing for maintenance work on college network institutional infrastructure, such as Cégep de Saint-Laurent and Collège de Bois-de-Boulogne as well as for updating and revising college curricula;
- \$181.2 million for enhancement projects to meet the space requirements of several college-level institutions;
- \$208.3 million for maintenance projects of university network establishments;
- \$111.0 million for enhancement projects to meet the space requirements in the university network;
- \$78.4 million for maintenance and enhancement projects to meet the space requirements at ITHQ.

Furthermore, the ministère de l'Enseignement supérieur will submit for the Government's approval, in 2025-2026, application to initiate studies for the expansion of Cégep régional de Lanaudière in L'Assomption.

### Allocation to the 2025-2035 QIP

#### Higher education

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	2025-2035 QIP					Total
	Estimated number of projects	ITHQ	College network	University network	Central envelope	
Major and non-major projects	246	78.4	521.3	319.3	–	918.9

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

Including this new \$918.9-million allocation, total investments of \$9.0 billion are now planned for the higher education sector under the 2025-2035 QIP. Of this amount, a major contribution of \$6.7 billion is earmarked for infrastructure maintenance, or 74.3%.

## ■ \$3.4 billion to maintain the road network in good condition as well as its development

In the 2025-2035 QIP, investments of \$1.7 billion is allocated to the road network and \$1.7 billion is also allocated to the central envelope, for a total of \$3.4 billion. This increase will contribute to major asset rehabilitation work throughout the province as well as to compliance with the MTMD's intervention strategy on roadways, structures and municipal bridges.

### Allocation to the 2025-2035 QIP

#### Road network

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	2025-2035 QIP			Total
	Estimated number of projects	Sector envelope	Central envelope	
Major projects	13	906.9	1,691.0	2,597.9
Non-major projects and envelopes	16	776.7	—	776.7
<b>Total</b>	<b>29</b>	<b>1,683.6</b>	<b>1,691.0</b>	<b>3,374.6</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

Including this new \$1.7-billion allocation, total investments of \$35.9 billion are now planned for the road network sector under the 2025-2035 QIP. This amount includes a major contribution of \$30.3 billion for infrastructure maintenance, i.e. 84.5%. Furthermore, out of these investments of \$35.9 billion, an amount of \$862.2 million<sup>4</sup> is earmarked for reserved lane development projects and preferential measures for buses, thus contributing to improve public transit services

- The road infrastructure under the MTMD's jurisdiction includes more than 31,130 kilometres of road and near 9,900 structures, including several civil engineering structures, notably bridges, interchanges, supporting structures and municipal network bridges. The availability and good condition of this infrastructure are indispensable for the public's travel, whether by private vehicle, public transit or freight transport.
- The investments necessary to keep these strategic assets in good condition, which are essential to Québec's economic development, are substantial. The end of the useful life of a significant portion of Québec's road infrastructure, built in the 1960s and 1970s, is imminent, and the high cost of reconstruction of roadways and civil engineering structures multiplies these investments.

The Government must continue to invest in road infrastructure to preserve user safety, improve the condition of its asset portfolio and, with a view to sustainable mobility, enable its use through different public transit modes.

<sup>4</sup> These investments of \$862.2 million relate to four projects devoted exclusively to the construction of reserved lanes and preferential measures for buses, presented separately in the detailed list of infrastructure projects in the Road network sector, available on the SCT website. This amount does not include other road network projects that could include a reserved lane component.

## A NEW APPROACH FOR MORE ABILITY ON THE ROAD NETWORK

In order to ensure the durability and safety of our infrastructure, improve traffic flow throughout the region and promote sustainable mobility, while respecting the taxpayers' ability to pay, the Government must refocus its investments in the road network sector.

Therefore, the Government is currently reviewing certain road sector projects in the 2025-2035 QIP to perform a series of interventions that will be carried out through the MTMD's territorial programming. By this approach, the Government aims to act faster at lower cost certain target infrastructure, out of a concern for ensuring its sustainability and safety throughout the territory.

These intervention plans still have to be defined based on each of the problems to solve in the axis concerned. The plans will be drawn up and carried out according to a sequencing that ensures compliance with the budget limits in all regions of Québec.

It is anticipated that the impact of this approach on the construction market will be positive. Indeed, instead of causing the market to overheat, due to a limited number of companies that have the capacity and the expertise to carry out mandates for large-scale projects, reframing the projects through intervention plans that allow the number of major projects to be reduced should restore some stability to the market.

At the same time, the intervention plans will open up a local market to smaller companies that are nonetheless qualified to carry out these projects. The positive impact of refocusing investments on asset maintenance will surely make it possible to achieve a balanced distribution of mandates in the industry, while supporting economic development of the regions and infrastructure sustainability.

### Road projects converted into intervention plans

1. Autoroute 15 (des Laurentides) roadway and reserved lanes – Laval and Boisbriand;
2. Route 138 between Kegaska and Vieux-Fort (four sections, each corresponding to a major project);
3. Route 158 between Saint-Alexis and Joliette;
4. Route 104 (Chemin de Saint-Jean) – La Prairie;
5. Autoroute 25 between Saint-Esprit and Sainte-Julienne;
6. Autoroute 25, northbound, between Laval and Terrebonne, reserved lane;
7. Autoroute 440 (Jean-Noël-Lavoie), eastbound, between Route 125 and Autoroute 25, reserved lane – Laval.

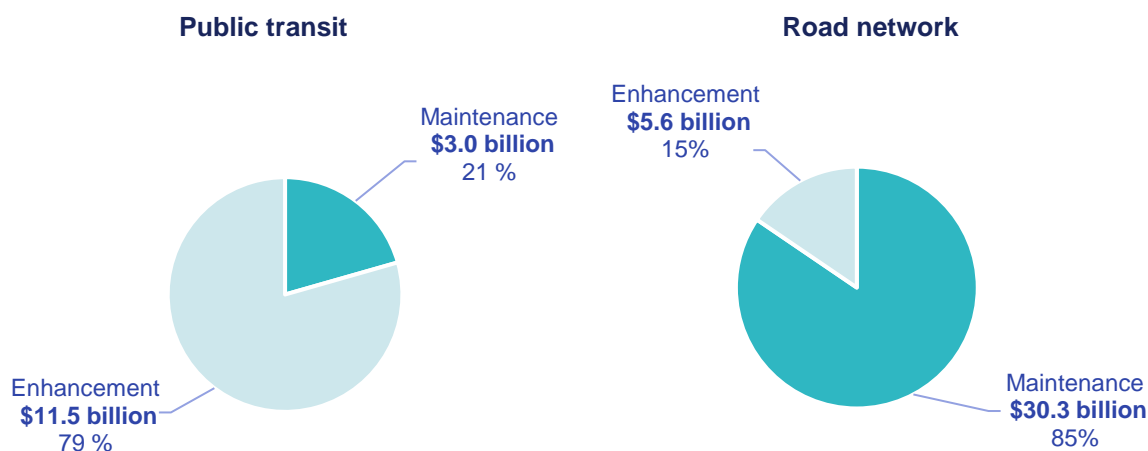
## BREAKDOWN OF INVESTMENTS IN PUBLIC TRANSIT AND THE ROAD NETWORK BY INVESTMENT TYPE IN THE 2025-2035 QIP

The public transit sector continues to be more of a developing development than the road network sector.

- As a result, the Government is planning more significant investments in infrastructure enhancement in the public transit sector than in the road network sector (\$11.5 billion versus \$5.6 billion).

Conversely, given that the road sector was built over 50 years ago, it requires substantial investments in infrastructure maintenance compared to the public transit sector.

- The Government therefore is allocating \$30.3 billion in infrastructure maintenance for the road sector compared to \$3.0 billion for the public transit sector.



### ■ \$1.4 billion allocated to public transit

Additional investments of \$1.4 billion are dedicated to the public transit sector for major and non-major projects that will enhance public mobility, improve traffic flow and help electrify public transit. In particular, these investments will make it possible to continue payment of the government's contribution to public transit projects supported by the Société de financement des infrastructures locales du Québec, replace buses that have reached the end of their useful life and fund the structuring public transit network of Ville de Québec.

#### Allocation to the 2025-2035 QIP

##### Public transit

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	2025-2035 QIP			Total
	Estimated number of projects	Sector envelope	Central envelope	
Major and non-major projects	More than 150	1,400.4	–	1,400.4

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

Including this new \$1.4-billion allocation, total investments of \$14.5 billion are now planned for the public transit sector under the 2025-2035 QIP. Of this amount, a significant contribution of \$11.5 billion, representing 79.4%, is earmarked for infrastructure enhancement, as this is a developing sector, and \$3.0 billion is allocated to asset maintenance, for an increase of \$0.6 billion compared to the 2024-2034 QIP.



To carry out all the public transit projects under study and in planning that will require timely funding in future QIPs, as well as CDPQ Infra realization of the REM project in the Montréal region, about \$52.5 billion of investments will be required, i.e.:

- \$14.5 billion planned in the 2025-2035 QIP;
- \$37.9 billion estimated for:
  - Public transit corporations projects, currently listed as "under study" or "in planning", for which full provisioning will be planned in future QIPs; mainly structuring projects for electric public transit;
  - The non-QIP project, under the responsibility of CDPQ Infra, including Phase 1 of which is already in service and the other phases in progress, namely the REM in the Montréal region.

The Government expects that its investments allocated to public transit will reach \$52.5 billion, and its investments intended to the road network will reach \$67.5 billion. However, taking into account the following contributions, investments in public transit could reach \$66.1 billion:

- \$12.5 billion from partners, including \$8.8 billion already confirmed or about to be confirmed<sup>5</sup> and \$3.7 billion expected;
- \$1.1 billion from the Government for the development of reserved lanes and preferential measures for buses, allocated to the road network sector in the 2025-2035 QIP.

## Planned investments under the 2025-2035 QIP, future QIPs and non-QIP

### Public transit and Road network

(contribution of the Gouvernement du Québec, in billions of dollars)

Activity sector	2025-2035 QIP	Future QIPs and non-QIP <sup>1</sup>	Total	Contribution from partners	Total
Public transit	14.5	37.9	52.5	12.5	65.0
Road network					
Development of reserved lanes and other bus preferential measures	0.9	0.2	1.1	—	1.1
Road network <sup>2</sup>	35.0	31.4	66.4	1.1	67.4
<b>Total – Road network</b>	<b>35.9</b>	<b>31.6</b>	<b>67.5</b>	<b>1.1</b>	<b>68.5</b>

66.1

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 For the non-QIP project, overseen by CDPQ Infra, investments include those already made prior to 2025-2035 and those to be made during that period. Since July 2023, five REM stations have been commissioned, from the Brossard station to the Gare Centrale station (excluding the projected Griffintown–Bernard-Landry station). For other projects, the amount includes the investments provided for in the central envelope of the 2025-2035 QIP.

2 Investments in the road network sector do not include amounts allocated to projects involving the development of reserved lanes and other preferential measures for buses.

<sup>5</sup> A project submitted in March 2024 by the Quebec government through the IBA is still under analysis by the federal government.

### ❑ **\$1.0 billion for infrastructure of other transportation modes**

Additional investments totalling \$1.0 billion are allocated to the marine, air, rail and other transportation sector. They are mainly for replacement of six airtankers, the assistance program for local roads, the Programme d'aide à la voirie locale, for maintenance and improvement of a large part of Québec's road infrastructure under municipal jurisdiction and the development of active transportation in the urbanization perimeters.

Including this new \$1.0-billion allocation to the marine, air, rail and other transportation sector, total investments of \$5.7 billion are now planned for this sector under the 2025-2035 QIP.

### ❑ **\$1.3 billion for information resources**

Through various information resources projects, the Government aims to offer people and businesses simplified, integrated, quality services based on information technology. Additional investments of \$1.3 billion are planned under the QIP to support public bodies in implementing their digital transformation projects, including the Electronic Health Record, and the replacement of their IT equipment.

Including this new allocation of \$1.3 billion, total investments of \$8.6 billion are now planned in the information resources sector of the 2025-2035 QIP.

### ❑ **\$1.1 billion for government administration infrastructure**

The Government allocates \$1.1 billion for government administration buildings, mainly for infrastructure maintenance, requalification and expansion work as well as acquisitions of furniture and equipment required for buildings under SQI jurisdiction, i.e. office buildings, detention facilities, courthouses, Sûreté du Québec stations and transportation centres.

These investments include an amount of \$604.5 million reserved to the central envelope for the provisioning of certain major projects, and \$225.0 million for continued workplace transformation with the goal of extending the ABW concept. In this regard, over 20 office space redevelopment projects are scheduled in 3 phases, planned according to a geographic approach and the expiration dates of certain building leases. This reduction in office space requirements will generate ongoing government savings. The three phases are:

- Phase 1: The large urban centres of Québec and Montréal;
- Phase 2: Boroughs of Québec and Montréal;
- Phase 3: Government properties with high optimization potential offering the capacity to generate savings for the government, located in six cities in other regions of Québec.

Including this new allocation of \$1.1 billion, total investments of \$5.3 billion are now planned for this sector of the 2025-2035 QIP.

## TRANSFORMATION OF WORK ENVIRONMENTS

In March 2024, the SCT published an update of the *Directive concernant la gestion et l'aménagement des espaces de l'administration gouvernementale*. This Directive now enables the effective implementation of the government space optimization plan and dictates new directions for SQI, enabling it to plan the optimization office space, the transformation of workplaces and generate savings.

Also in 2024, the Government mandated the SQI to prepare a plan with a view to optimizing occupancy of spaces and reducing the Government's rental costs. Although the status quo does not require any short-term investment, it cannot generate economies of scale, which are possible by optimizing spaces. The SQI, which is responsible for determining and implementing the solution with the best government benefit/cost ratio, intends to deploy between 2024 and 2030 its plan in three phases.

Investments of \$225.0 million, in addition to the \$105.0 million already allocated, are planned in the 2025-2035 QIP to carry out over 20 government building ABW transformation projects in Québec and Montréal, on their outskirts and in six other cities in other regions of Québec.

- During the realization of this three phases, total savings of nearly \$280 million are estimated for the period from 2025-2026 to 2029-2030.
- Once the three phases are completed, the recurring annual rent savings that will result from them are estimated at \$85.5 million starting in 2029-2030.

In short, by 2032, the entire action plan (Phases 1, 2 and 3) aims to reach the following targets:

- 67 lease terminations;
- \$85.5 million in recurring annual savings effective from 2029-2030.

### ❑ **\$559.0 million for social and community housing**

The Government plays an important role in promoting access to housing, notably by contributing to increase the supply of housing throughout Québec. Québec has committed considerable amounts to improve the housing supply. Since 2018, the investment levels reserved for the social and community housing sector has been raised by \$1.7 billion, an increase of 72%. Consequently, the Government is investing more and accelerating the construction of accessible and affordable housing to the Québec population.

In fall 2023, substantial investments of \$1.8 billion were announced as part of a joint effort by the Government of Canada and the Gouvernement du Québec to accelerate housing construction. The amounts invested since fall 2023 will make it possible to produce over 8,000 social and affordable housing units. These are in addition to the 15,000 additional housing units already planned thanks to investments by the Gouvernement du Québec, for an estimated total of more than 23,000 new housing units.

Of the availabilities of the 2025-2035 QIP, an additional \$559.0 million has been earmarked for the Social and Community Housing sector, including \$445.7 million additional and \$113.3 million in connection with previous announcements that will be implemented over the next few years. This \$559.0 million increase will make it possible to continue construction of social housing through the Affordable Housing Program, to renovate low-rent housing to ensure maintenance of the low-rent housing stock so that the social and affordable housing shortage is reduced faster through highly prefabricated housing units.

Including this new allocation of \$559.0 million, total investments of \$4.0 billion are now planned for the social and community housing sector under the 2025-2035 QIP.

### ❑ **\$500.7 million for the environment**

An increase of \$392.7 million is reserved for the environment sector, particularly for the Program to treat organic matter through biomethanization and composting, which will enable the replacement of existing multiple fuel-burning incinerators that are a significant source of GHG emissions, and for the waste-to-energy Program, which will enable to continue investments in projects

In addition, \$108.0 million is planned in the central envelope for investments needed to achieve the targets that the Gouvernement du Québec has set in the 2030 Plan for a Green Economy, and its implementation plan 2024-2029, i.e. to reduce GHG emissions from its buildings portfolio by 60% by 2030, compared with 1990 levels.

Including this new \$392.7-million allocation, total investments of \$1.4 billion are now planned for the environment sector under the 2025-2035 QIP.

### ❑ **\$448.1 million for culture**

An addition of \$448.1 million is allocated to the culture sector, mainly for sustainability of the infrastructures of Government corporations, including Bibliothèque et Archives nationales du Québec, the Société du Grand Théâtre de Québec and the national museums. Furthermore, this additional investment will also be used to plan and carry out the SPDAM's major refurbishment project.

The infrastructure portfolio encompasses 55 buildings, 36 of which are protected under the Cultural Heritage Act, including the 5 pavilions of the Montréal Museum of Fine Arts. This portfolio also includes specialized equipment essential to the accomplishment of the mission of the different bodies and Government corporations, such as the high-technology equipment of the Société de télédiffusion du Québec, the musical instruments of the Conservatoire de musique et d'art dramatique du Québec and the stage equipment of the Société du Grand Théâtre de Québec and the SPDAM.

Including this new \$448.1-million allocation, total investments of \$2.5 billion are now planned for the culture sector under the 2025-2035 QIP.

#### **❑ \$302.5 million for development of sport**

In Québec, several sports, recreational and outdoor infrastructures require work to guarantee their sustainability. Furthermore, some localities lack adequate infrastructure to meet the public's needs. It is therefore essential to modernize the existing infrastructure and create new ones to offer safe and accessible spaces that encourage regular practice of physical activities.

A \$300.0-million envelope was allocated in the 2023-2033 QIP from which 322 projects were under the PAFIRSPA's first call for projects.

The 2025-2035 QIP plans new investments of \$302.5 million for the development of sport, leisure and outdoor activities, including \$300.0 million for asset maintenance and enhancement projects under the PAFIRSPA and \$2.5 million for projects that will contribute to the development and upgrading of the National Trail in Quebec. Consequently, the Government is continuing to fulfil its commitment to support construction and renovation projects for recreational, sports and outdoor infrastructure.

Including this new \$302.5-million allocation, total investments of \$1.2 billion are now planned for the development of sport sector under the 2025-2035 QIP.

#### **❑ \$278.4 million for the development of the northern territory and Indigenous nations**

The 2025-2035 QIP allocates \$278.4 million in new investments for the development of the northern territory and Indigenous nations in order to meet economic, social and environmental development needs. These investments will make it possible, in particular, to carry out work on the Billy-Diamond Highway, with the goal of keeping it safe and in good condition.

Including this new \$278.4-million allocation, total investments of \$1.5 billion are now planned for the development of the northern territory and Indigenous nations sector under the 2025-2035 QIP.

#### **❑ \$452.5 million allocated to other activity sectors**

Investments of \$452.5 million are allocated to other activity sectors. This amount includes:

- \$242.7 million planned in the envelopes of the agriculture, forests and fauna, economic development, research, educational childcare as well as tourism and recreational activities sector;
- \$209.9 million planned in the central envelope.

Section 1.3 provides details of availability allocation to activity sectors.

### 1.3 Total investments of \$164.0 billion allocated in the Government's various activity sectors

The investments of \$164.0 billion planned in the 2025-2035 QIP are allocated to the Government's various activity sectors, based on the following breakdown:

#### Breakdown of planned investments in the 2025-2035 QIP

##### By activity sector

(contribution of the Gouvernement du Québec, in millions of dollars and in percentage)

Activity sector	2025-2035 QIP before allocation of available funds	Allocation of available funds	2025-2035 QIP final	%
Government administration	4,801.8	513.5	5,315.3	3.2
Agriculture, forests and fauna	559.0	64.9	623.9	0.4
Culture	2,084.3	448.1	2,532.4	1.5
Development of sport	864.0	302.5	1,166.5	0.7
Development of the northern territory and Indigenous nations	1,265.2	278.4	1,543.6	0.9
Economic development	117.1	13.0	130.1	0.1
Education	20,911.8	2,568.9	23,480.6	14.3
Higher education	8,038.3	918.9	8,957.2	5.5
Environment	1,011.1	392.7	1,403.7	0.9
Social and community housing	3,427.5	559.0	3,986.5	2.4
Municipalities	7,034.6	—	7,034.6	4.3
Research	859.8	42.7	902.5	0.6
Road network	34,184.9	1,683.6	35,868.5	21.9
Information resources	7,312.5	1,326.9	8,639.4	5.3
Health and social services	22,940.4	1,778.3	24,718.7	15.1
Educational childcare services	703.6	36.3	739.8	0.5
Tourism and recreational activities	1,756.8	85.9	1,842.6	1.1
Public transit	13,135.2	1,400.4	14,535.6	8.9
Marine, air, rail and other transportation	4,700.1	1,020.1	5,720.3	3.5
<b>Subtotal – Sector envelopes</b>	<b>135,707.9</b>	<b>13,433.9</b>	<b>149,141.9</b>	<b>90.9</b>
Central envelope <sup>1</sup>	8,164.3	6,693.8	14,858.1	9.1
<b>Total</b>	<b>143,872.3</b>	<b>20,127.7</b>	<b>164,000.0</b>	<b>100.0</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> See heading 1.4 for further details.

General and detailed tables of the planned investments in the 2025-2035 QIP are presented in Section B of the document.

## INVESTMENTS FOR SUSTAINABLE DEVELOPMENT AND THE ENVIRONMENT

To reduce GHG emissions and adapt to climate change, the Government intends to allocate \$62.5 billion in infrastructure investments focused on sustainable development and the environment. These are planned in the 2025-2035 QIP and subsequent QIPs or carried out by CDPQ Infra outside of the QIP.

Federal contributions of \$6.9 billion allocated to Québec as part of Phase 2 of the federal government's Investing in Canada infrastructure plan, will financially support the investments made by the Gouvernement du Québec.

Considering all of these investments, \$69.4 billion will be allocated to electrification, reducing GHG emissions and adapting to climate change in the coming years.

### Infrastructure investments to promote electrification, reduce GHG emissions and adapt to climate change

(in billions of dollars)

Activity sector	2025-2035 QIP	Future QIPs and non-QIP <sup>1</sup>	Total
<b>Gouvernement du Québec</b>			
Public transit	14.5	37.9	52.5
Road network – development of reserved lanes and bus preferential measures	0.9	0.2	1.1
Marine, air, rail and other transportation <sup>2</sup>	0.5	–	0.5
Environment	1.4	–	1.4
Municipalities <sup>3</sup>	7.0	–	7.0
Subtotal	24.3	38.1	62.5
<b>Federal government<sup>4</sup></b>			
Public transit (IBA)	–	4.8	4.8
Green infrastructure (IBA)	–	1.8	1.8
Disaster Mitigation and Adaptation Fund	–	0.4	0.4
Subtotal	–	6.9	6.9
<b>Total</b>	<b>24.3</b>	<b>45.0</b>	<b>69.4</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 For the non-QIP project, overseen by CDPQ Infra, investments include those already made prior to 2025-2035 and those to be made during that period. Since July 2023, five REM stations have been commissioned, from the Brossard station to the Gare Centrale station (excluding the projected Griffintown–Bernard-Landry station). For other projects, the amount includes the investments provided for in the central envelope of the 2025-2035 QIP.

2 This amount concerns GHG emissions reduction programs in marine, air, rail transportation and others, as well as measures under the Sustainable Mobility Policy, particularly those relating to active transportation.

3 This amount concerns mainly Assistance programs for the construction, rehabilitation and expansion of drinking water and wastewater infrastructure, pipe replacement, and work to increase resiliency and adaptation to flooding.

4 This federal investment includes those already made prior to the 2025-2035 period and those to come during that period.

## 1.4 A central envelope to carry out major projects

To ensure financial contribution to major projects prioritized, notably for an approval of their opportunity case or business case by March 31, 2026, the Government has set aside \$14.9 billion in a central envelope in the 2025-2035 QIP, in accordance with section 7 of the Public Infrastructure Act. The eventual transfer of amounts from this central envelope to the sectors concerned requires a decision by the Cabinet or the Conseil du trésor.

Furthermore, in the coming QIPs, the Government must plan for the progressive implementation of major projects under study and in planning. The annual update of investments in future QIPs will make new funds available, which will ensure the projects selected are carried out.

- For projects under study or in planning that require a contribution from the Gouvernement du Québec of \$1.0 billion or more and that will be completed in the short term, progressive provisioning is done from the central envelope based on the expected date of approval of their business case, which allows planning of investments until they are made.

Projects that are provisioned from the central envelope are not made public, in order to respect the Cabinet's decision regarding their implementation and reduce the risk of collusion as they are carried out.

## 1.5 An increase from the investment level of the first three years

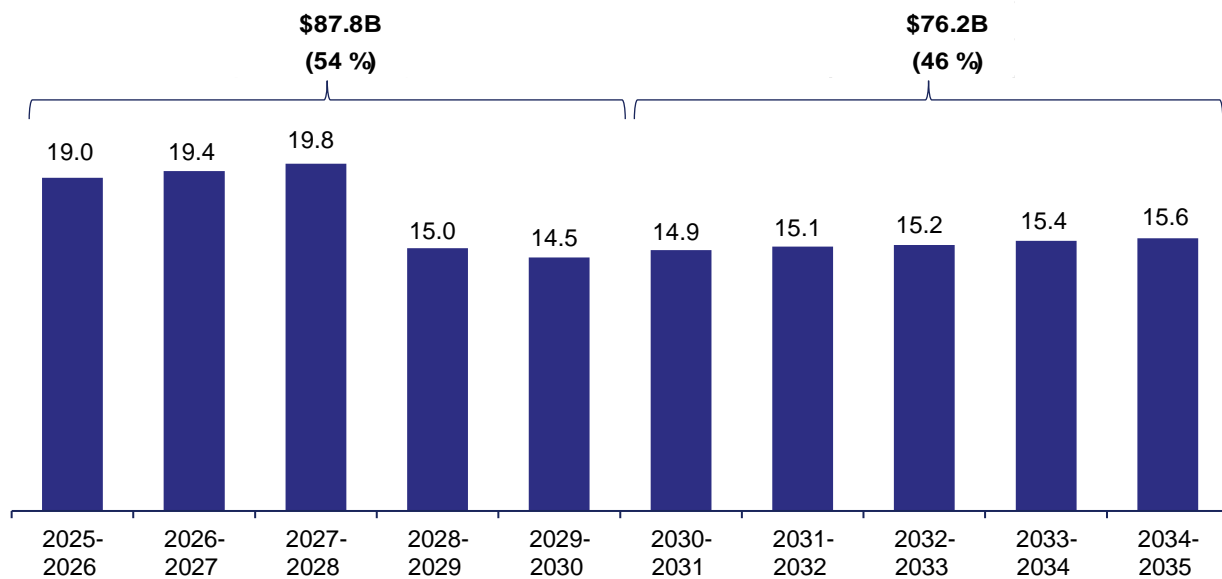
The worrying economic climate is inducing the Government to accelerate its infrastructure investments for the next three years in several sectors, in all regions of Québec, to stimulate the economy, create more jobs and buy Québec goods. By following this strategy, the Government aims to support the job market and indirectly stimulate the economy in all regions of Québec.

Compared to the 2024-2034 QIP, the Government is significantly increasing infrastructure investments planned for the first five-year period of the QIP, to ensure the continuation of projects initiated throughout Québec under previous QIPs, particularly those covered by the *Act respecting the acceleration of certain infrastructure projects*. Investments of \$87.8 billion are planned over the first five-year period, representing 54% of planned investments over 10 years.



### Planned annual investments

(contribution of the Gouvernement du Québec, in billions of dollars and as a percentage)



Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

## 2. Investments ensuring the sustainability of the infrastructure portfolio: a priority

### 2.1 Investments dedicated to infrastructure maintenance

The sustainability of the infrastructure portfolio has been a key governmental priority for several years now. Note that it is essential to maintain the public infrastructure needed to deliver government services in good condition.

As part of the 2025-2035 QIP, infrastructure maintenance investments remain a priority, representing \$96.7 billion or 65% of amounts planned for infrastructure over the next 10 years. These exceptional investments are part of a strategy to gradually increase infrastructure maintenance investments, taking into account the findings identified in the AMPIs, which monitor the condition of the infrastructure portfolio and identify the infrastructure maintenance investments that need to be made.

In the 2025-2035 QIP, 81% of planned investments concern public bodies (\$133.3 billion) and 19% relates to subsidized bodies (\$30.7 billion).

- Public bodies, such as departments, school service centres, and health and social services network establishments own the infrastructure dedicated to public services directly under the Government's responsibility;
- Subsidized bodies, such as municipalities and public transit corporations, that receive a government financial contribution for the infrastructure they own and through which they deliver public services under their responsibility<sup>6</sup>.

#### 2025-2035 QIP investments

##### By type of investment and by body<sup>1</sup>

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investments type	Public bodies	%	Subsidized bodies	%	Total	%
Infrastructure maintenance	83,316.0	70	13,421.6	44	96,737.6	65
Inventory enhancement	35,287.8	30	17,116.5	56	52,404.3	35
<b>Subtotal</b>	<b>118,603.8</b>	<b>100</b>	<b>30,538.1</b>	<b>100</b>	<b>149,141.9</b>	<b>100</b>
Central envelope <sup>2</sup>	14,671.3		186.8		14,858.1	
<b>Total</b>	<b>133,275.1</b>	<b>81</b>	<b>30,724.9</b>	<b>19</b>	<b>164,000.0</b>	<b>100</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Details of investments set out in the 2025-2035 QIP are presented in Appendix 2 of section A.

<sup>2</sup> Refer to heading 1.4.

<sup>6</sup> It should be noted that only the government financial contribution to the bodies is included in the QIP.

## **Public bodies**

Priority is given to public body projects aimed at improving the condition of the infrastructure portfolio, particularly the refurbishment and reconstruction of infrastructure at the end of its useful life. Total investments of \$118.6 billion:

- \$83.3 billion, or 70%, are allocated to maintaining the infrastructure portfolio, including the refurbishment and replacement of infrastructure such as schools, higher education institutions, hospitals, CHSLDs and road infrastructure. These investments also make it possible to renew outdated equipment attached to this infrastructure, primarily medical equipment in the health and social services sector;
- \$35.3 billion, or 30%, is allocated to the priority development needs of the portfolio, particularly for the construction of hospitals, MDAAAs and new schools.

## **Subsidized bodies**

The Government is also planning investments for subsidized bodies related to the development and maintenance of their infrastructure, providing better services to the public. Total investments of \$30.5 billion:

- \$17.1 billion, or 56%, are planned for infrastructure portfolio enhancement, primarily for public transit corporations, educational childcare services and social and community housing. Significant amounts are also earmarked for public transit to promote public mobility, increase traffic flow and electrify this transportation mode;
- \$13.4 billion, or 44%, are planned to meet the asset maintenance needs of subsidized bodies, primarily for municipal and public transit infrastructure.

Since the infrastructure of these bodies is not Government-owned, they are responsible for maintaining it in good condition. Thus, the cost of work required to restore infrastructure in poor condition to good condition is not included in the AMD calculation.

## 2.2 Investments to address the asset maintenance deficit over 10 years

The AMD associated with infrastructure in poor and very poor condition (GCI of D or E) for public bodies was assessed at \$40.2 billion in March 2025.

This deficit is explained by the fact that a significant portion of Québec public infrastructures, most of which was built in the 1960s and 1970s, have reached or will reach the end of their useful life in the coming years. This useful life generally ranges between 25 and 75 years depending on their nature. This is especially true of road infrastructure and buildings in the education and higher education network, since their advanced age means major investments are required to restore them to good condition (GCI of A, B or C).

### Change in public body AMD

#### By activity sector

(in millions of dollars and as a percentage)

Activity sector	AMPI 2024-2025	Natural deterioration	New findings	Reduction	Variation	AMPI 2025-2026	%
Road network	20,367.3	1,187.4	2,250.0	(1,286.0)	2,151.4	<b>22,518.7</b>	56
Education	8,465.1	1,075.2	1,236.9	(1,150.7)	1,161.4	<b>9,626.5</b>	24
Other activity sectors	8,283.8	333.9	485.4	(1,079.9)	(260.6)	<b>8,023.2</b>	20
<b>Total</b>	<b>37,116.2</b>	<b>2,596.5</b>	<b>3,972.3</b>	<b>(3,516.6)</b>	<b>3,052.2</b>	<b>40,168.4</b>	<b>100</b>
<b>As a percentage of the replacement value</b>	<b>9.7%</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>(0.4%)</b>	<b>9.3%</b>	<b>–</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

Over the last year, AMD for public bodies rose by \$3.1 billion. This variation is due to:

- A \$2.6-billion increase caused by natural deterioration of public body infrastructure, primarily related to ageing of roadways, buildings and medical equipment that have exceeded their useful life;
- A \$4.0-billion increase resulting from new findings identified on infrastructure in poor condition (GCI of D or E), especially due to the increased cost of asphalt necessary for pavement refurbishment and new inspections in school facilities;
- A \$3.5-billion decrease for work completed in 2024-2025 in all activity sectors, thus reducing a portion of the recognized AMD.

Despite this \$3.1-billion increase in the 2025-2035 QIP, an improvement of the AMD is recognized when compared to the replacement value.

- The AMD of \$40.2 billion represented 9.3% of the replacement value of public body infrastructure in the 2025-2026 AMPI, marking an improvement from the 9.7% proportion recognized in the 2024-2025 AMPI.

## AMD management

### By activity sector

(in millions of dollars and as a percentage)

Activity sector	Total AMD	AMD managed	%
Road network	22,518.7	7,605.6	34
Education	9,626.5	8,780.5	91
Other activity sectors	8,023.2	6,863.5 <sup>1</sup>	86
<b>Total</b>	<b>40,168.4</b>	<b>23,249.6</b>	<b>58</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Includes \$64.5 million of federal and municipal contributions for addressing the AMD of the SHQ.

The Government plans to use \$23.2 billion of the investments planned in the 2025-2035 QIP to complete work targeting 58% of the cumulative AMD of \$40.2 billion associated with public body infrastructure in poor and very poor condition (GCI of D or E).

In addition, investments already made before the 2025-2035 QIP of \$1.4 billion major repair or reconstruction projects on structures, which are still in progress, will reduce the AMD of the road network when they will be put into service. Anticipating the effect of reduction of this AMD, the rate for addressing the AMD would be established at 61%.

## INFRASTRUCTURE OF PUBLIC AND SUBSIDIZED BODIES

### Public bodies

Good condition (ABC) 58%	2025-2035 QIP
AMD \$40,168M	\$133,275M

The infrastructure portfolio for public bodies mainly consists of infrastructure for departments, government bodies, school service centres<sup>7</sup>, CEGEPs, universities<sup>8</sup> and HSSN establishments. This portfolio, which has a replacement value of more than \$400.0 billion, includes:

- Over 12,900 buildings, including schools and hospitals;
- Over 31,130 kilometres of roads and 9,900 bridges, tunnels and retaining walls.

Taking into account the anticipated impact of the progressive increase strategy for infrastructure maintenance investments, the proportion of infrastructure in good condition could increase from 58% to 69% by March 2035.

### Subsidized bodies

Good condition (ABC) 78%	2025-2035 QIP \$30,725M
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The portfolio of subsidized bodies mainly includes the infrastructures of municipalities and public transit corporations. This portfolio, which has a replacement value of more than \$300.0 billion, includes:

- More than 100,000 kilometres of drinking water, stormwater and wastewater pipes;
- Significant public transit infrastructure, including more than 500 kilometres of reserved lanes and commuter train and Montréal Métro lines.

<sup>7</sup> Including 61 school service centres and 11 school boards.

<sup>8</sup> While only the Université du Québec and its constituent universities are part of the government reporting entity, all Québec universities are considered public bodies within the meaning of the PIA. Consequently, their infrastructure portfolio is included in this category.

## 2.3 An investment strategy to improve public infrastructure condition

To ensure progressive improvement of the proportion of infrastructure in good condition for public bodies, the Government continues to implement its strategy to gradually increase infrastructure maintenance investments.

- This strategy consists of increasing the infrastructure maintenance envelopes over a 10-year period to compensate for the shortfall between the investments planned in the QIP and the needs identified in the AMPIs, as well as maintaining the 10-year level of infrastructure maintenance of the previous QIP and indexing them.

For the 2025-2035 QIP, record investments of \$96.7 billion are allocated to infrastructure maintenance, representing 65% of QIP investments, excluding the central envelope. This represents an increase of \$9.1 billion over the \$87.6 billion forecast in the 2024-2034 QIP, and \$38.2 billion over the 2018-2028 QIP.

- This strategy has led to an increase in investments made annually in infrastructure maintenance investments. As a result, probable investments of \$11.1 billion in infrastructure maintenance for 2024-2025 are significantly higher than the \$5.3 billion made in 2018-2019, representing a progression of 109%.

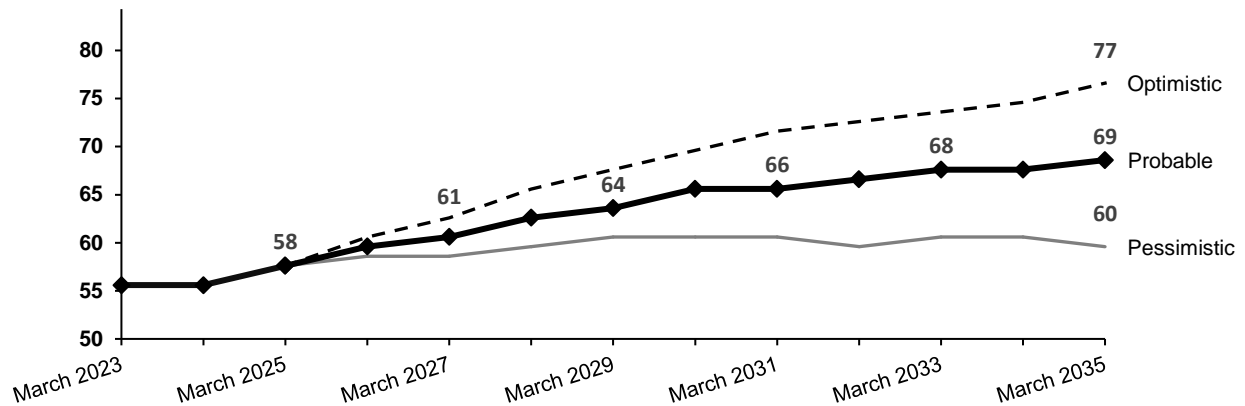
A ten-year forecasting model has been developed to guide investment choices. The purpose of this modelling exercise is to determine how the expected effects of the infrastructure maintenance investment strategy are progressing and what adjustments are required, most particularly by identifying the repair or reconstruction projects required according to the life cycle of each infrastructure.

Thus, by anticipating the effect of the strategy of progressively increasing infrastructure maintenance investments over the next 10 QIPs, or by the 2035-2045 QIP, the results of the forecasting model indicate this strategy would result in an increase in the anticipated proportion of infrastructure in good condition for public bodies from 58% in March 2025 to 69% in March 2035.

- The proportion of infrastructure in good condition could reach 77% if, for example, infrastructure maintenance projects are completed faster than expected.
- The proportion of infrastructure in good condition could be 60% if, for example, the deterioration rate of infrastructure or inflation were higher than expected.

**Anticipated impact of the strategy of gradually increasing infrastructure maintenance investments in the proportion of public body infrastructure in good condition (GCI of A, B or C)  
(in percentage)**

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Since these are models, the convincing results obtained will continue to be refined in future QIPs and could therefore vary over time. The results obtained could vary, depending of the update on the condition assessment of the infrastructure in the AMPIs, a deterioration of infrastructure that is different from what is expected, the investment choices made by the departments and bodies and their capacity to complete the work planned, as well as the construction industry's capacity to respond.

Finally, functional renovations to existing infrastructure to adequately meet the changing needs of clients require the use of planned investments in infrastructure maintenance investments. Although these transformations are necessary, they generally do not improve the physical condition of an infrastructure, and could therefore have an impact on the forecast results predicted by the predictive model.

## Appendix 1 – Elaboration of the 2025-2035 QIP

The annual elaboration of the QIP takes into account the progress of ongoing projects, the needs expressed by the government departments and bodies, and government priorities. Starting with the previous year's plan, the following factors are considered.

### Changes during 2024-2025 (first year of the previous QIP)

The starting point of the 2025-2035 QIP differs from the published 2024-2034 QIP. In fact, in order to reflect the transactions that occurred in 2024-2025, the following elements must be taken into account to update the 2024-2034 QIP, namely:

- The decisions of the Cabinet in 2024-2025. For all major projects that the Cabinet has approved for the current year, funds allocated to these projects are transferred from the central envelope to the sector envelopes for the departments and bodies responsible for these projects;
- Changes in the cost or contribution of partners on certain projects, which resulted in adjustments to the planned government contribution;
- Amounts released as a result of project progress and completion, which become available for further investments;
- Withdrawal of the first year of the 2024-2034 QIP, that is, 2024-2025.

Consequently, the result of these operations made it possible to determine the balance available from sector envelopes and the central envelope at the start of 2025-2035 QIP preparation.

### Elaboration of the 2025-2035 QIP

As a first step, a new year (2034-2035) is added to the QIP for an amount equivalent to the one allocated for the year withdrawn (2024-2025) from the previous QIP, or \$18.6 billion, to keep the 10-year investment levels constant.

For the year added, a portion of the investments is allocated, with high priority to the strategy of progressively increasing infrastructure maintenance investments to ensure sustainability (\$10.2 billion). After this allocation is distributed, the undistributed balance for 2034-2035 is available for new initiatives (\$9.1 billion, taking into account the balance of the provision for contingencies in the 2024-2034 QIP of \$0.4 billion), plus other available funds from the central envelope (\$0.3 billion).

Every year, the Government determines the investment level in the QIP based on identified needs and government priorities, while taking into account the impact these investments have on public finances (increase of \$11.0 billion).

Finally, the Government distributes all of the available \$20.1 billion (available balance of \$9.1 billion added to the \$11.0-billion increase) either to sector envelopes to implement projects under the responsibility of departments and bodies, or to the central envelope to set aside the funds that will be required to carry out major projects in the future.



## Appendix 1 (continued) – Elaboration of the 2025-2035 QIP

(in millions of dollars)

Envelopes	2024-2034 QIP		Transfers from the central envelope	Balance starting point for the 2025-2035 QIP	Addition of 2034-2035	Governmental decisions		2025-2035 QIP final
	Expenditure Budget (March 2024)	Removal of 2024-2025				Increase	Allocation of available funds	
Sector envelopes	141,856.1	(18,621.3)	2,286.1	125,521.0	10,187.0 <sup>1</sup>	–	13,433.9	149,141.9
Central envelope	11,143.9	–	(2,286.1)	8,857.7	(693.4)	–	6,693.8	14,858.1
<b>Subtotal</b>	<b>153,000.0</b>	<b>(18,621.3)</b>	<b>–</b>	<b>134,378.7</b>	<b>9,493.6</b>	<b>–</b>	<b>20,127.7</b>	<b>164,000.0</b>
Available funds	–	–	–	–	9,127.7 <sup>2</sup>	11,000.0	(20,127.7)	–
<b>Total</b>	<b>153,000.0</b>	<b>(18,621.3)</b>	<b>–</b>	<b>134,378.7</b>	<b>18,621.3</b>	<b>11,000.0</b>	<b>–</b>	<b>164,000.0</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

- 1 This amount represents the portion of investments that is prioritized for recurring infrastructure maintenance envelopes to ensure sustainability as part of the strategy for progressively increasing infrastructure maintenance investments .
- 2 This includes the transfer of \$693.4 million from the central envelope, corresponding to the balance of the contingency provision in the 2024-2034 QIP of \$365.4 million, and other available funds of \$328.0 million to the central envelope.

## Appendix 1 (continued) – Elaboration of the 2025-2035 QIP

(in millions of dollars)

Activity sector	2024-2034 QIP			2025-2035 QIP					2025-2035 QIP		
	Expenditure budget (March 2024)	Removal of 2024-2025	Transfers from the central envelope and others	Changes in the envelopes					Allocation of available funds		
				Opening balance	Addition of 2034-2035	Increase	Allocation of available funds	Final envelopes	Funds allocated to the sector envelopes	Funds allocated to the central envelope <sup>1</sup>	Total available funds
Government administration	5,021.0	(544.5)	3.6	4,480.2	321.6	–	513.5	5,315.3	513.5	604.5	1,118.0
Agriculture, forests and fauna	597.4	(92.3)	–	505.2	53.9	–	64.9	623.9	64.9	–	64.9
Culture	2,164.6	(235.4)	–	1,929.2	155.1	–	448.1	2,532.4	448.1	–	448.1
Development of sport	990.0	(151.9)	(19.5)	818.5	45.4	–	302.5	1,166.5	302.5	–	302.5
Development of the northern territory and Indigenous nations	1,434.1	(296.1)	(2.3)	1,135.8	129.4	–	278.4	1,543.6	278.4	–	278.4
Economic development	197.0	(65.4)	(14.5)	117.1	–	–	13.0	130.1	13.0	–	13.0
Education	22,699.4	(3,702.8)	22.4	19,019.0	1,892.8	–	2,568.9	23,480.6	2,568.9	1,224.5	3,793.3
Higher education	8,508.9	(1,022.7)	(121.5)	7,364.7	673.6	–	918.9	8,957.2	918.9	–	918.9
Environment	918.1	(140.1)	152.6	930.7	80.4	–	392.7	1,403.7	392.7	108.0	500.7
Social and community housing	3,780.0	(596.3)	(4.4)	3,179.2	248.3	–	559.0	3,986.5	559.0	–	559.0
Municipalities	7,152.9	(718.7)	0.5	6,434.6	600.0	–	–	7,034.6	–	–	–
Research	992.9	(147.6)	14.5	859.8	–	–	42.7	902.5	42.7	–	42.7
Road network	34,540.4	(3,735.4)	350.2	31,155.2	3,029.7	–	1,683.6	35,868.5	1,683.6	1,691.0	3,374.6
Information resources	7,779.7	(1,137.9)	53.2	6,695.0	617.5	–	1,326.9	8,639.4	1,326.9	–	1,326.9
Health and social services	23,845.9	(3,706.0)	1,677.8	21,817.8	1,122.6	–	1,778.3	24,718.7	1,778.3	2,855.9	4,634.2
Educational childcare services	906.2	(212.8)	(0.8)	692.6	10.9	–	36.3	739.8	36.3	–	36.3
Tourism and recreational activities	1,813.9	(358.9)	(3.0)	1,452.0	304.7	–	85.9	1,842.6	85.9	–	85.9
Public transit	13,822.7	(1,033.4)	42.1	12,831.5	303.7	–	1,400.4	14,535.6	1,400.4	–	1,400.4
Marine, air, rail and other transportation	4,691.0	(723.2)	135.1	4,102.9	597.3	–	1,020.1	5,720.3	1,020.1	–	1,020.1
<b>Subtotal – Sector envelopes</b>	<b>141,856.1</b>	<b>(18,621.3)</b>	<b>2,286.1</b>	<b>125,521.0</b>	<b>10,187.0<sup>2</sup></b>	<b>–</b>	<b>13,433.9</b>	<b>149,141.9</b>	<b>13,433.9</b>	<b>6,483.9</b>	<b>19,917.8</b>
Central envelope	11,143.9	–	(2,286.1)	8,857.7	(693.4)	–	6,693.8	14,858.1	–	209.9 <sup>3</sup>	209.9
Available funds	–	–	–	–	9,127.7 <sup>4</sup>	11,000.0	(20,127.7)	–	–	–	–
<b>Total</b>	<b>153,000.0</b>	<b>(18,621.3)</b>	<b>–</b>	<b>134,378.7</b>	<b>18,621.3</b>	<b>11,000.0</b>	<b>–</b>	<b>164,000.0</b>	<b>13,433.9</b>	<b>6,693.8</b>	<b>20,127.7</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 This distribution is presented solely for reference purposes, to show potential transfers from the central envelope based on each project's progress status. The transfer of amounts to the activity sectors will require a Cabinet or Conseil du trésor decision to implement, among the projects under study, those that the Government wants to retain and prioritize.

2 This amount represents the portion of the investment that is prioritized for recurring infrastructure maintenance envelopes to ensure the sustainability of the portfolio.

3 Corresponds to available funds kept as a contingency reserve and not allocated to sector envelopes.

4 This includes the transfer of \$693.4 million from the central envelope, corresponding to the balance of the contingency provision in the 2024-2034 QIP of \$365.4 million, and other available funds of \$328.0 million to the central envelope.

## Appendix 2 – Investments by type of body

### 2025-2035 QIP investments

#### By activity sector, type of body and investment type

(contribution of the Gouvernement du Québec, in millions of dollars)

Activity sector	Public bodies			Subsidized bodies			Total
	Maintenance	Enhance	Subtotal	Maintenance	Enhance	Subtotal	
Government administration	3,792.4	1,463.3	5,255.7	18.8	40.8	59.6	5,315.3
Agriculture, forests and fauna	376.1	234.3	610.3	0.6	13.0	13.6	623.9
Culture	678.5	239.0	917.5	1,380.4	234.5	1,614.9	2,532.4
Development of sport	31.0	299.6	330.6	334.2	501.7	835.8	1,166.5
Development of the northern territory and Indigenous nations	787.1	297.5	1,084.5	1.0	458.1	459.1	1,543.6
Economic development	–	9.4	9.4	–	120.7	120.7	130.1
Éducation	17,246.2	6,234.4	23,480.6	–	–	–	23,480.6
Enseignement supérieur	6,659.3	2,297.9	8,957.2	–	–	–	8,957.2
Environment	504.4	–	504.4	427.7	471.6	899.3	1,403.7
Social and community housing	1,052.8	11.7	1,064.5	1,117.6	1,804.4	2,922.0	3,986.5
Municipalities	–	–	–	6,539.1	495.5	7,034.6	7,034.6
Research	–	515.5	515.5	–	387.0	387.0	902.5
Road network	30,310.3	5,558.2	35,868.5	–	–	–	35,868.5
Information resources	6,242.9	2,396.6	8,639.4	–	–	–	8,639.4
Health and social services	10,704.8	14,013.8	24,718.7	–	–	–	24,718.7
Educational childcare services	–	–	–	103.7	636.2	739.8	739.8
Tourism and recreational activities	1,675.3	83.9	1,759.2	–	83.4	83.4	1,842.6
Public transit	–	–	–	2,991.6	11,544.0	14,535.6	14,535.6
Marine, air, rail and other transportation	3,254.8	1,632.8	4,887.6	507.1	325.6	832.7	5,720.3
<b>Subtotal – Sector envelopes</b>	<b>83,316.0</b>	<b>35,287.8</b>	<b>118,603.8</b>	<b>13,421.6</b>	<b>17,116.5</b>	<b>30,538.1</b>	<b>149,141.9</b>
Central envelope	–	–	14,671.3	–	–	186.8	14,858.1
<b>Total</b>	<b>–</b>	<b>–</b>	<b>133,275.1</b>	<b>–</b>	<b>–</b>	<b>30,724.9</b>	<b>164,000.0</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

## Appendix 3 – Directive sur la gestion des projets majeurs d'infrastructure publique

As mentioned in the public infrastructure strategy launched in spring 2024, changes soon will be made to the Directive to facilitate and accelerate the project authorization process. These changes to the Directive are necessary, particularly to adapt it to today's new costs and the project planning level.

- The Directive applies to the departments and bodies responsible for major projects, and is designed to enable the Government to promote best practices in project management and monitor the main parameters (cost, schedule, scope and funding) of the projects it funds.

Currently, the Directive applies to infrastructure projects with an estimated cost of \$50.0 million or more, in the case of real estate projects, or \$100.0 million or more, in the case of road projects. Pursuant to a decision made by the Conseil du trésor in July 2019, public transit projects are also subject to the Directive.

- **For a project to be considered under study in the QIP**, a preliminary project sheet must be prepared to explain how the project will address a particular need. Based on the priority assigned, the Cabinet approves, where applicable, the preliminary project sheet, and the project moves to the “under study” phase.
- **While a project is under study phase**, an opportunity case must be prepared to assess the project's relevance and recommend the best option to meet the need and the requirements established. On completion of this study, the Cabinet approves the opportunity case, if applicable, and the project is authorized as “in planning”.
- **While a project is in planning**, a business case must be prepared to detail the selected option and develop its management plan. Once planning is completed, the Cabinet approves the business case, where warranted, and the project is then “in progress”.
- **While a project is in progress**, summary progress reports must be prepared for March 31 and September 30 of each year and submitted to the sous-secrétariat aux infrastructures publiques of the SCT. Meanwhile, the Cabinet must authorize any substantial changes to the project's scope, schedule, funding or cost.
- **For a project to be deemed operational**, the infrastructure built, replaced or rehabilitated must be providing full service (or partial service in the case of phased commissioning). Nevertheless, some work, acquisitions or dispute settlements may still be underway.
- **At closing**, all work must have been completed to the satisfaction of the client (in most cases, the MTMD or the SQI), and the project must have been fully operational for at least a year, allowing for formal delivery. A closing report must then be sent to the Sous-secrétariat aux infrastructures publiques of the SCT. Nevertheless, some work, acquisitions or dispute settlements may still be underway.



## Section B

### **PLANNED INVESTMENTS BY ACTIVITY SECTOR**



# Section B

## Planned investments by activity sector

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# 1. Summary Tables

## 1.1 Investments by activity sector

### 2025-2035 QIP investments

#### by activity sector

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Activity sector	2025-2035 QIP			
	Sector envelope	Information resources <sup>1</sup>	Total	%
Government administration	5,315.3	4,878.3	10,193.6	6.2
Agriculture, forests and fauna	623.9	–	623.9	0.4
Culture	2,532.4	61.0 <sup>2</sup>	2,593.4	1.6
Development of sport	1,166.5	–	1,166.5	0.7
Development of the northern territory and Indigenous nations	1,543.6	–	1,543.6	0.9
Economic development	130.1	–	130.1	0.1
Education	23,480.6	1,286.3	24,766.9	15.1
Higher education	8,957.2	984.1	9,941.3	6.1
Environment	1,403.7	–	1,403.7	0.9
Social and community housing	3,986.5	–	3,986.5	2.4
Municipalities	7,034.6	–	7,034.6	4.3
Research	902.5	–	902.5	0.6
Road network	35,868.5	19.1	35,887.6	21.9
Health and social services	24,718.7	1,380.6	26,099.3	15.9
Educational childcare services	739.8	–	739.8	0.5
Tourism and recreational activities	1,842.6	–	1,842.6	1.1
Public transit	14,535.6	–	14,535.6	8.9
Marine, air, rail and other transportation	5,720.3	30.0	5,750.3	3.5
<b>Subtotal – Sector envelopes</b>	<b>140,502.4</b>	<b>8,639.4</b>	<b>149,141.9</b>	<b>90.9</b>
Central envelope <sup>3</sup>	–	–	14,858.1	9.1
<b>Total</b>	<b>140,502.4</b>	<b>8,639.4</b>	<b>164,000.0</b>	<b>100.0</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 The investments in the information resources sector presented in the QIP are those funded by the appropriations of the departments (Consolidated Revenue Fund). Information resources planning and management are prescribed by the Règles relatives à la gestion des projets en ressources informationnelles and the Règles relatives à la planification et à la gestion des ressources informationnelles, which arise from the Act respecting the governance and management of the information resources of public bodies and government enterprises, under the jurisdiction of the Ministère de la Cybersécurité et du Numérique.

2 Government cultural corporation.

3 Refer to heading 1.4 of section A.

2024-2034 QIP				
Sector envelope	Information resources <sup>1</sup>		Total	%
5,021.0	4,427.4		9,448.4	6.2
597.4	–		597.4	0.4
2,164.6	72.3 <sup>2</sup>		2,236.9	1.5
990.0	–		990.0	0.6
1,434.1	–		1,434.1	0.9
197.0	–		197.0	0.1
22,699.4	951.3		23,650.7	15.5
8,508.9	769.2		9,278.1	6.1
918.1	–		918.1	0.6
3,780.0	–		3,780.0	2.5
7,152.9	–		7,152.9	4.7
992.9	–		992.9	0.6
34,540.4	–		34,540.4	22.6
23,845.9	1,559.5		25,405.4	16.6
906.2	–		906.2	0.6
1,813.9	–		1,813.9	1.2
13,822.7	–		13,822.7	9.0
4,691.0	–		4,691.0	3.1
134,076.4	7,779.7		141,856.1	92.7
–	–		11,143.9	7.3
134,076.4	7,779.7		153,000.0	100.0

## 1.2 Investments by activity sector and by year

### 2025-2035 QIP investments by activity sector and by year

(contribution of the Gouvernement du Québec, in millions of dollars)

Activity sector	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal 2025-2030
Government administration	708.1	767.2	685.4	636.0	541.8	3,338.5
Agriculture, forests and fauna	84.5	91.5	72.4	67.5	53.7	369.6
Culture	358.1	425.8	300.6	250.4	186.6	1,521.6
Development of sport	140.8	139.6	192.4	180.1	164.1	816.9
Development of the northern territory and Indigenous nations	251.0	320.4	151.2	76.7	81.2	880.4
Economic development	44.3	36.8	18.0	5.0	5.0	109.1
Education	3,093.0	3,010.5	3,167.8	2,479.8	2,424.5	14,175.6
Higher education	1,172.7	1,210.3	1,398.2	688.1	692.3	5,161.6
Environment	157.4	176.0	245.1	222.0	206.0	1,006.5
Social and community housing	800.3	769.9	689.8	230.8	215.7	2,706.5
Municipalities	716.6	715.5	756.8	722.7	719.1	3,630.8
Research	186.1	195.4	131.2	116.6	138.9	768.3
Road network	3,831.4	4,018.8	4,030.8	3,297.7	3,014.6	18,193.4
Information resources	1,024.0	1,046.5	960.4	850.0	777.8	4,658.8
Health and social services	3,552.5	3,372.7	3,490.3	2,650.2	2,393.9	15,459.7
Educational childcare services	290.5	272.5	77.1	47.3	9.0	696.4
Tourism and recreational activities	498.7	372.9	364.8	116.7	58.1	1,411.2
Public transit	1,075.2	1,501.0	1,650.3	1,688.8	2,030.2	7,945.5
Marine, air, rail and other transportation	1,021.8	883.0	684.5	405.3	431.2	3,425.8
<b>Subtotal – Sector envelopes</b>	<b>19,007.2</b>	<b>19,326.4</b>	<b>19,067.3</b>	<b>14,731.6</b>	<b>14,143.7</b>	<b>86,276.2</b>
Central envelope <sup>1</sup>	32.5	88.4	767.7	279.5	348.1	1,516.2
<b>Total</b>	<b>19,039.7</b>	<b>19,414.8</b>	<b>19,835.0</b>	<b>15,011.1</b>	<b>14,491.8</b>	<b>87,792.4</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Refer to heading 1.4 of section A.

2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	Subtotal 2030-2035	Total	2024-2034 QIP
474.2	414.0	384.1	355.3	349.2	1,976.8	5,315.3	5,021.0
45.9	43.7	60.8	48.1	55.7	254.3	623.9	597.4
236.1	222.1	227.5	182.3	142.8	1,010.8	2,532.4	2,164.6
113.4	58.9	58.9	58.9	59.4	349.5	1,166.5	990.0
147.7	151.3	120.9	104.3	139.1	663.2	1,543.6	1,434.1
1.0	5.0	5.0	5.0	5.0	21.0	130.1	197.0
1,969.0	1,763.5	1,421.8	1,202.8	2,947.8	9,305.0	23,480.6	22,699.4
685.5	619.6	946.0	856.0	688.5	3,795.6	8,957.2	8,508.9
125.1	70.1	67.8	61.2	73.0	397.2	1,403.7	918.1
323.4	317.1	232.8	235.5	171.2	1,280.0	3,986.5	3,780.0
721.4	754.0	733.8	742.7	451.9	3,403.8	7,034.6	7,152.9
47.1	75.4	7.1	2.4	2.4	134.2	902.5	992.9
3,389.7	3,437.0	3,497.1	3,716.5	3,634.7	17,675.1	35,868.5	34,540.4
955.5	789.0	754.6	762.2	719.4	3,980.7	8,639.4	7,779.7
1,785.7	1,840.9	1,755.6	1,991.6	1,885.3	9,259.0	24,718.7	23,845.9
9.0	9.0	9.1	8.9	7.5	43.4	739.8	906.2
77.9	68.7	87.6	113.3	83.9	431.5	1,842.6	1,813.9
1,563.7	1,643.3	1,633.2	1,382.3	367.5	6,590.0	14,535.6	13,822.7
613.1	445.3	409.4	392.1	434.6	2,294.5	5,720.3	4,691.0
13,284.6	12,727.8	12,413.0	12,221.5	12,218.7	62,865.7	149,141.9	141,856.1
1,614.1	2,372.4	2,781.5	3,205.8	3,368.1	13,342.0	14,858.1	11,143.9
14,898.7	15,100.2	15,194.6	15,427.4	15,586.7	76,207.6	164,000.0	153,000.0

### 1.3 Investments by investment type and by year

#### 2025-2035 QIP investments

#### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars)

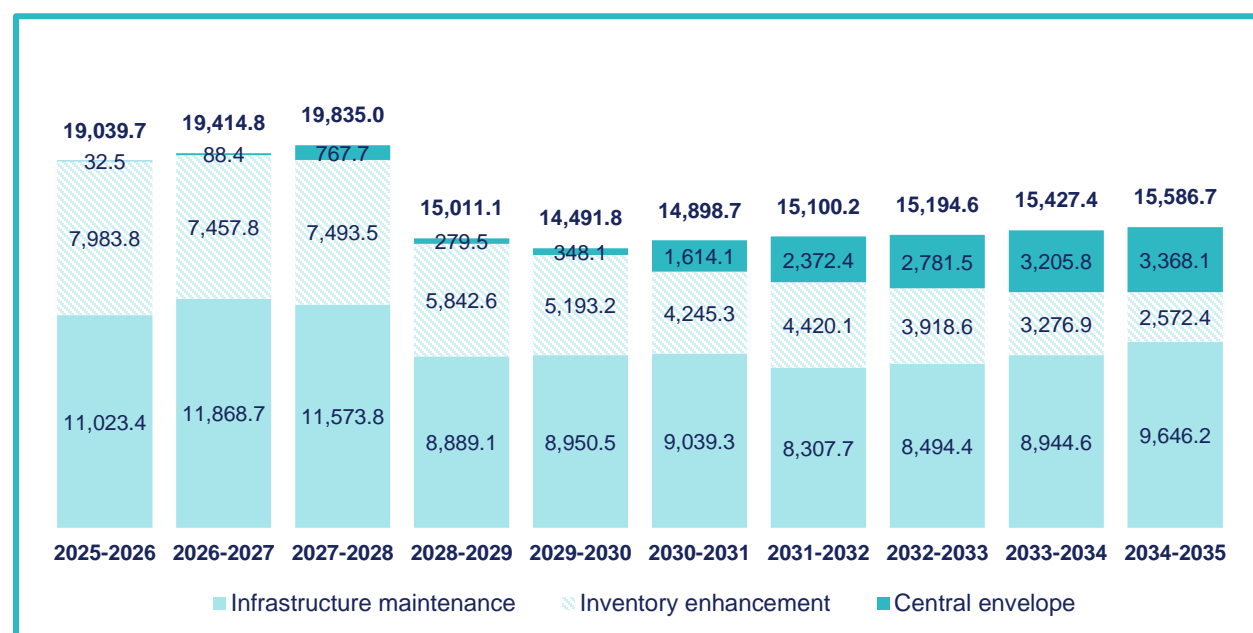
	2025-2035 QIP					
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal 2025-2030
Infrastructure maintenance						
Asset maintenance <sup>1</sup>	5,985.0	6,165.1	5,809.1	3,892.8	4,691.4	26,543.4
AMD management	2,367.3	2,581.4	2,782.7	2,707.8	2,261.1	12,700.3
Replacement <sup>1</sup>	2,662.4	3,114.0	2,953.4	2,270.7	1,992.9	12,993.5
Studies	8.7	8.2	28.5	17.8	5.0	68.1
Subtotal	11,023.4	11,868.7	11,573.8	8,889.1	8,950.5	52,305.4
Inventory enhancement						
	–	–	–	–	–	–
Addition and improvement	7,851.0	7,370.1	7,341.3	5,780.5	5,188.9	33,531.8
Studies	132.8	87.7	152.2	62.0	4.3	439.0
Subtotal	7,983.8	7,457.8	7,493.5	5,842.6	5,193.2	33,970.9
Central envelope <sup>2</sup>	32.5	88.4	767.7	279.5	348.1	1,516.2
Total	19,039.7	19,414.8	19,835.0	15,011.1	14,491.8	87,792.4

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 These funds may be used to reduce the AMD.

2 Refer to heading 1.4 of section A

The annual breakdown of government investments in the 2025-2035 QIP, by investment type and by year presented in the previous table, is illustrated in the figure below.



Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

2025-2035 QIP						2024-2034 QIP	
2030-2031	2031-2032	2032-2033	2033-2034	2034-2035	Subtotal 2030-2035	Total	Total
4,914.8	4,680.5	4,929.5	5,482.0	5,840.8	25,847.7	52,391.1	44,684.3
2,080.1	1,977.5	1,826.5	1,793.6	2,807.1	10,484.8	23,185.1	23,666.5
2,044.4	1,649.6	1,737.0	1,661.0	983.5	8,075.5	21,069.0	19,220.1
—	0.2	1.3	8.0	14.9	24.3	92.5	70.9
<b>9,039.3</b>	<b>8,307.7</b>	<b>8,494.4</b>	<b>8,944.6</b>	<b>9,646.2</b>	<b>44,432.3</b>	<b>96,737.6</b>	<b>87,641.8</b>
—	—	—	—	—	—	—	—
4,205.3	4,418.5	3,898.4	3,276.5	2,571.7	18,370.4	51,902.2	53,662.7
40.0	1.6	20.2	0.5	0.7	63.0	502.0	551.6
<b>4,245.3</b>	<b>4,420.1</b>	<b>3,918.6</b>	<b>3,276.9</b>	<b>2,572.4</b>	<b>18,433.4</b>	<b>52,404.3</b>	<b>54,214.3</b>
1,614.1	2,372.4	2,781.5	3,205.8	3,368.1	13,342.0	14,858.1	11,143.9
<b>14,898.7</b>	<b>15,100.2</b>	<b>15,194.6</b>	<b>15,427.4</b>	<b>15,586.7</b>	<b>76,207.6</b>	<b>164,000.0</b>	<b>153,000.0</b>

## 1.4 Investments by activity sector and by investment type

### 2025-2035 QIP investments

#### by activity sector and by investment type

(contribution of the Gouvernement du Québec, in millions of dollars)

Activity sector	2025-2035 QIP				
	Infrastructure maintenance				Subtotal
	Asset maintenance <sup>1</sup>	AMD management	Replacement <sup>1</sup>	Studies	
Government administration	2,297.5	858.4	610.5	44.8	3,811.2
Agriculture, forests and fauna	370.9	–	5.7	–	376.6
Culture	1,506.7	282.9	269.2	–	2,058.9
Development of sport	349.2	–	16.0	–	365.2
Development of the northern territory and Indigenous nations	788.0	–	–	–	788.0
Economic development	–	–	–	–	–
Education	6,043.4	8,780.5	2,422.1	0.2	17,246.2
Higher education	3,259.0	1,990.4	1,409.7	0.2	6,659.3
Environment	564.5	109.8	257.9	–	932.1
Social and community housing	1,703.0	467.3	–	–	2,170.4
Municipalities	4,966.5	–	1,572.7	–	6,539.1
Research	–	–	–	–	–
Road network	20,289.6	7,605.6	2,414.6	0.5	30,310.3
Information resources	3,137.0	–	3,105.9	–	6,242.9
Health and social services	2,657.3	2,675.9	5,327.3	44.4	10,704.8
Educational childcare services	103.7	–	–	–	103.7
Tourism and recreational activities	650.1	381.9	643.3	–	1,675.3
Public transit	1,289.9	–	1,701.7	–	2,991.6
Marine, air, rail and other transportation	2,414.8	32.5	1,312.3	2.4	3,762.0
<b>Subtotal – Sector envelopes</b>	<b>52,391.1</b>	<b>23,185.1</b>	<b>21,069.0</b>	<b>92.5</b>	<b>96,737.6</b>
Central envelope <sup>2</sup>	–	–	–	–	–
<b>Total</b>	<b>52,391.1</b>	<b>23,185.1</b>	<b>21,069.0</b>	<b>92.5</b>	<b>96,737.6</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 These funds may be used to reduce the AMD.

2 Refer to heading 1.4 of section A.



2025-2035 QIP				2024-2034 QIP		
Inventory enhancement			Total	Infrastructure maintenance	Inventory enhancement	Total
Addition and improvement	Studies	Subtotal				
1,496.7	7.4	1,504.1	5,315.3	3,332.6	1,688.5	5,021.0
247.3	–	247.3	623.9	390.3	207.1	597.4
473.6	–	473.6	2,532.4	1,545.4	619.2	2,164.6
801.2	–	801.2	1,166.5	213.3	776.7	990.0
743.6	12.0	755.6	1,543.6	618.1	816.0	1,434.1
130.1	–	130.1	130.1	–	197.0	197.0
6,223.4	11.1	6,234.4	23,480.6	15,762.8	6,936.5	22,699.4
2,293.2	4.7	2,297.9	8,957.2	6,484.1	2,024.8	8,508.9
471.6	–	471.6	1,403.7	721.9	196.3	918.1
1,816.1	–	1,816.1	3,986.5	2,007.3	1,772.7	3,780.0
495.5	–	495.5	7,034.6	6,555.9	597.0	7,152.9
902.5	–	902.5	902.5	–	992.9	992.9
5,238.0	320.2	5,558.2	35,868.5	28,322.0	6,218.4	34,540.4
2,396.6	–	2,396.6	8,639.4	4,140.0	3,639.8	7,779.7
14,001.4	12.4	14,013.8	24,718.7	10,237.2	13,608.7	23,845.9
636.2	–	636.2	739.8	138.4	767.7	906.2
160.4	6.9	167.3	1,842.6	1,616.6	197.3	1,813.9
11,416.6	127.4	11,544.0	14,535.6	2,431.1	11,391.6	13,822.7
1,958.3	–	1,958.3	5,720.3	3,124.9	1,566.1	4,691.0
51,902.2	502.0	52,404.3	149,141.9	87,641.8	54,214.3	141,856.1
–	–	–	14,858.1	–	–	11,143.9
51,902.2	502.0	52,404.3	164,000.0	87,641.8	54,214.3	153,000.0

## 1.5 Authorized and announced projects valued at \$20 million or more and other 2025-2035 QIP investments by activity sector, by project and envelope

### Authorized and announced projects of \$20 million or more and other 2025-2035 QIP investments

#### by activity sector and by project and envelope

(contribution of the Gouvernement du Québec, in millions of dollars)

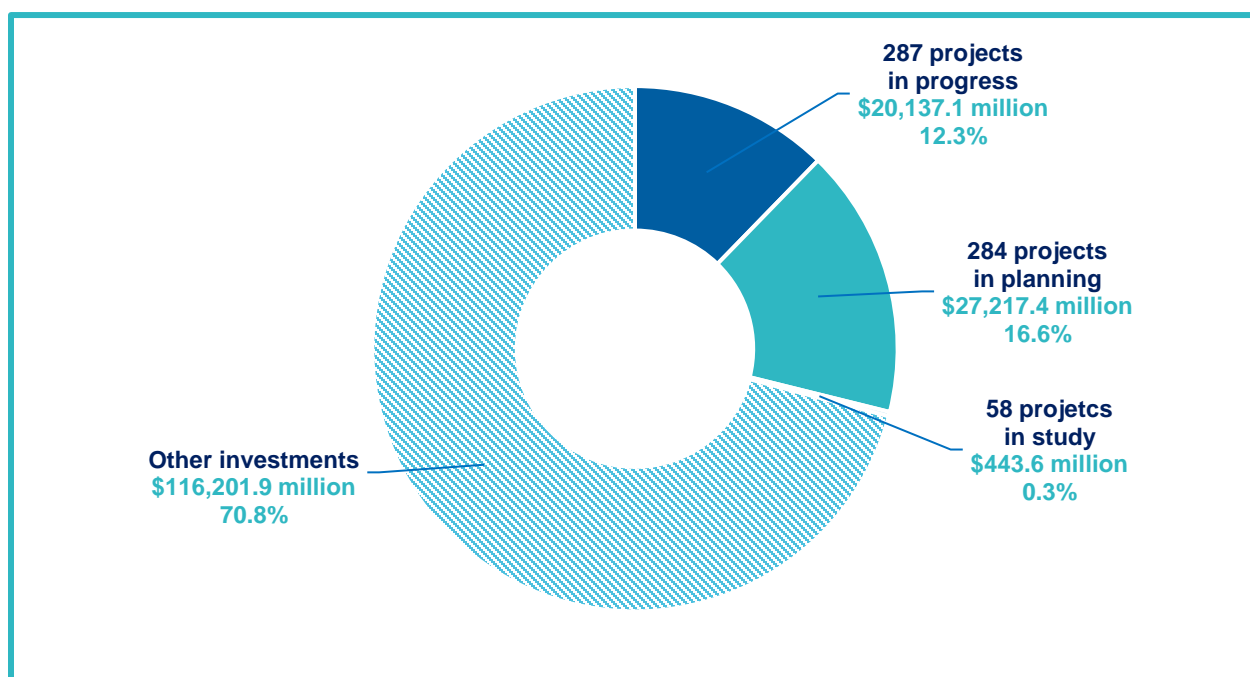
Activity sector	Investments for authorized projects valued at \$20 million or more							
	Under study <sup>1</sup>		In planning		In progress		Subtotal	
	Number	Contribution	Number	Contribution	Number	Contribution	Number	Contribution
Government administration	5	54.9	9	816.3	15	657.5	29	1,528.7
Agriculture, forests and fauna	–	–	–	–	–	–	–	–
Culture	–	–	5	249.1	9	96.1	14	345.2
Development of sport	–	–	9	104.6	7	33.7	16	138.3
Development of the northern territory and Indigenous nations	–	–	5	105.4	8	295.0	13	400.4
Economic development	–	–	–	–	–	–	–	–
Education	11	11.3	93	3,614.2	49	1,400.2	153	5,025.7
Higher education	7	4.9	12	994.0	13	794.1	32	1,793.0
Environment	–	–	2	212.9	3	15.2	5	228.1
Social and community housing	–	–	26	481.7	42	271.9	68	753.6
Municipalities	–	–	4	102.8	8	138.7	12	241.5
Research	–	–	–	–	5	69.2	5	69.2
Road network	10	45.5	43	3,359.3	41	9,087.0	94	12,491.8
Information resources	2	137.9	9	337.7	16	415.5	27	891.1
Health and social services	13	41.4	32	7,492.9	38	4,838.3	83	12,372.6
Educational childcare services	–	–	–	–	–	–	–	–
Tourism and recreational activities	2	6.9	2	37.6	10	789.6	14	834.1
Public transit	6	139.4	18	8,466.3	17	757.2	41	9,362.9
Marine, air, rail and other transportation	2	1.4	15	842.6	6	477.9	23	1,321.9
<b>Subtotal – Sector envelopes</b>	<b>58</b>	<b>443.6</b>	<b>284</b>	<b>27,217.4</b>	<b>287</b>	<b>20,137.1</b>	<b>629</b>	<b>47,798.1</b>
Central envelope <sup>4</sup>	–	–	–	–	–	–	–	–
<b>Total</b>	<b>58</b>	<b>443.6</b>	<b>284</b>	<b>27,217.4</b>	<b>287</b>	<b>20,137.1</b>	<b>629</b>	<b>47,798.1</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

- 1 The contribution from the Gouvernement du Québec for projects under study represents investments planned in the QIP for the development of opportunity cases and preparatory work, where applicable, carried out under the Directive.
- 2 This heading covers contributions from the Gouvernement du Québec to authorized projects valued at less than \$20.0 million, to new projects awaiting authorization and to certain authorized projects valued at \$20.0 million or more and for which some information must remain confidential due to current or future calls for tender.
- 3 Investment envelopes are made up of several major projects planned for the short and medium term, or non-major projects not yet determined.
- 4 Refer to heading 1.4 of section A.

Other investments				
Other projects <sup>2</sup>	Envelopes for infrastructure maintenance <sup>3</sup>	Envelopes for infrastructure enhancement <sup>3</sup>	Subtotal	Total
542.0	2,312.9	931.6	3,786.6	5,315.3
37.0	374.2	212.7	623.9	623.9
290.3	1,702.8	194.1	2,187.2	2,532.4
149.6	248.2	630.4	1,028.2	1,166.5
401.0	471.0	271.1	1,143.2	1,543.6
22.4	—	107.7	130.1	130.1
1,390.2	15,939.7	1,125.0	18,454.9	23,480.6
659.5	5,940.4	564.3	7,164.2	8,957.2
293.1	674.1	208.4	1,175.6	1,403.7
128.6	2,170.4	933.9	3,232.9	3,986.5
26.9	6,440.1	326.2	6,793.1	7,034.6
516.0	—	317.3	833.3	902.5
1,008.7	19,570.8	2,797.2	23,376.7	35,868.5
1,255.4	5,346.4	1,146.5	7,748.3	8,639.4
1,331.0	9,466.5	1,548.6	12,346.1	24,718.7
0.1	103.7	636.0	739.8	739.8
160.3	708.1	140.2	1,008.5	1,842.6
2,458.1	1,298.3	1,416.3	5,172.7	14,535.6
1,715.1	1,398.2	1,285.1	4,398.4	5,720.3
12,385.3	74,165.9	14,792.6	101,343.8	149,141.9
—	—	—	14,858.1	14,858.1
12,385.3	74,165.9	14,792.6	116,201.9	164,000.0

The breakdown of government investments in the 2025-2035 QIP, between projects valued at \$20.0 million or more and other investments presented in the previous table, is illustrated in the figure below. The detailed list of infrastructure projects attached to the 2025-2035 QIP can be consulted on the SCT website<sup>1</sup>.



<sup>1</sup> SECRETARIAT DU CONSEIL DU TRÉSOR, *Detailed list of infrastructure projects* [online: [https://cdn-contenu.quebec.ca/cdn-contenu/adm/min/secretariat-du-conseil-du-tresor/publications-adm/budgets/2025-2026/7-Liste\\_detaillee\\_projets\\_infrastructures.pdf](https://cdn-contenu.quebec.ca/cdn-contenu/adm/min/secretariat-du-conseil-du-tresor/publications-adm/budgets/2025-2026/7-Liste_detaillee_projets_infrastructures.pdf)]

## 2. Tables by activity sector

Planned investments included in the 2025-2035 QIP are divided into 19 major sectors of government activity.

1. Government administration: office buildings, courthouses, detention facilities, Sûreté du Québec police stations, movable and immovable property acquired by government departments and bodies
2. Agriculture, forests and fauna: agricultural training and research facilities, multi-resource roads on public land
3. Culture: museums, libraries, performance halls, cultural complexes
4. Development of sport: sports facilities and equipment
5. Development of the northern territory and Indigenous nations: infrastructure funded by the Société du Plan Nord, digital infrastructure across Québec, Indigenous community infrastructure
6. Economic development: development of land with high attraction potential, collective entrepreneurship
7. Education: buildings and equipment of school service centres<sup>2</sup>.
8. Higher education: buildings and equipment of CEGEPs and universities
9. Environment: biomethanization and composting plants, public and municipal dams, as well as infrastructure for mitigating risks associated with coastal erosion and submergence and climate change
10. Social and community housing: rental housing buildings
11. Municipalities: drinking water and wastewater treatment plants, water and sewer lines, municipal parks and infrastructure, climate change adaptation program.
12. Research: laboratories, research equipment and centres
13. Road network: autoroutes, roads, tunnels, bridges, interchanges and overpasses
14. Information resources: information resource development and equipment in the various departments and bodies as well as in the health and social services, education and higher education networks
15. Health and social services: buildings and equipment of health and social services network establishments
16. Educational childcare services: buildings and equipment of childcare centre establishments

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<sup>2</sup> In addition to the 61 school service centres, there are 11 school boards.

## TABLES BY ACTIVITY SECTOR

17. Tourism and recreational activities: tourism facilities and complexes, convention centres, national park facilities
18. Public transit: métro, buses, commuter trains, tramways, platforms, stations, garages, maintenance centres, reserved lanes, tunnels, railways
19. Marine, air, rail and other transportation: ferries, wharves, stations, airports, railways, local roads, rest stops, government vehicle fleet

For each of the 19 activity sectors, the following pages present:

- A summary table of 2025-2035 QIP investments per year, broken down between infrastructure portfolio maintenance and enhancement;
- A figure illustrating this breakdown;
- A summary breakdown table between infrastructure project investments of \$20.0 million and over and other projects and envelopes.

Authorized and announced projects with an estimated cost equal to or greater than \$20.0 million for which investments are planned in the 2025-2035 QIP are presented in the Detailed list of infrastructure projects attached to the 2025-2035 QIP<sup>3</sup>.

- A description of the infrastructure projects and other additional information are available in the infrastructure project dashboard, the Tableau de bord des projets d'infrastructure<sup>4</sup> (TB), under the responsibility of the Secrétariat du Conseil du trésor;
- A description of the information resources projects and other additional information is also available in the Tableau de bord des projets en ressources informationnelles du gouvernement du Québec,<sup>5</sup> under the jurisdiction of the Ministère de la Cybersécurité et du Numérique.

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<sup>3</sup> SECRETARIAT DU CONSEIL DU TRÉSOR, *Detailed list of infrastructure projects* [online: [https://cdn-contenu.quebec.ca/cdn-contenu/adm/min/secretariat-du-conseil-du-tresor/publications-adm/budgets/2025-2026/7-Liste\\_detaillée\\_projets\\_infrastructures.pdf](https://cdn-contenu.quebec.ca/cdn-contenu/adm/min/secretariat-du-conseil-du-tresor/publications-adm/budgets/2025-2026/7-Liste_detaillée_projets_infrastructures.pdf)]

<sup>4</sup> SECRETARIAT DU CONSEIL DU TRÉSOR, *Tableau de bord des projets d'infrastructures*, [online: <https://www.tresor.gouv.qc.ca/infrastructures-publiques/tableau-de-bord/>]

<sup>5</sup> GOUVERNEMENT DU QUÉBEC, *Tableau de bord des projets en ressources informationnelles*, [online: <https://www.tableaubordprojetsri.gouv.qc.ca/>]



## 2.1 Government administration

### 2025-2035 QIP investments

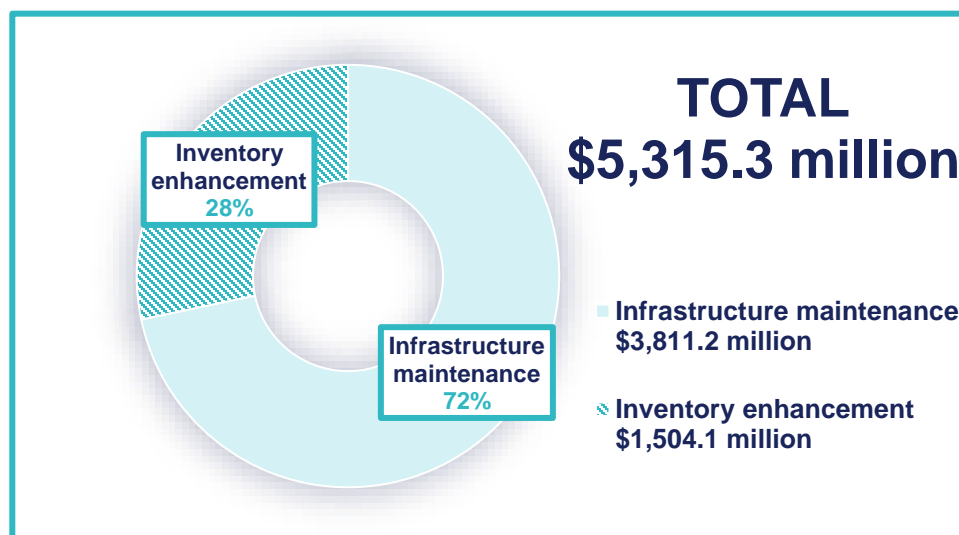
#### 2025-2035 QIP investments for the activity sector by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP									2024-2034 QIP	
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	241.3	293.0	302.7	293.4	300.9	1,431.3	911.1	2,342.3	44.1	2,218.3	44.2
AMD management	83.0	85.3	110.2	92.6	63.9	435.1	423.3	858.4	16.1	510.9	10.2
Replacement	120.2	123.4	67.3	68.7	41.7	421.2	189.2	610.5	11.5	603.3	12.0
Subtotal	444.5	501.7	480.2	454.7	406.4	2,287.6	1,523.6	3,811.2	71.7	3,332.6	66.4
Inventory enhancement <sup>1</sup>	263.6	265.4	205.3	181.3	135.3	1,050.9	453.2	1,504.1	28.3	1,688.5	33.6
Total	708.1	767.2	685.4	636.0	541.8	3,338.5	1,976.8	5,315.3	100.0	5,021.0	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	5	54.9
Projects valued at \$20 million or more in the planning stage	9	816.3
Projects valued at \$20 million or more in progress	15	657.5
<b>Subtotal</b>	<b>29</b>	<b>1,528.7</b>
Other projects and envelopes	n/a	3,786.6
<b>Total planned in the 2025-2035 QIP</b>	<b>29</b>	<b>5,315.3</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.2 Agriculture, forests and fauna

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

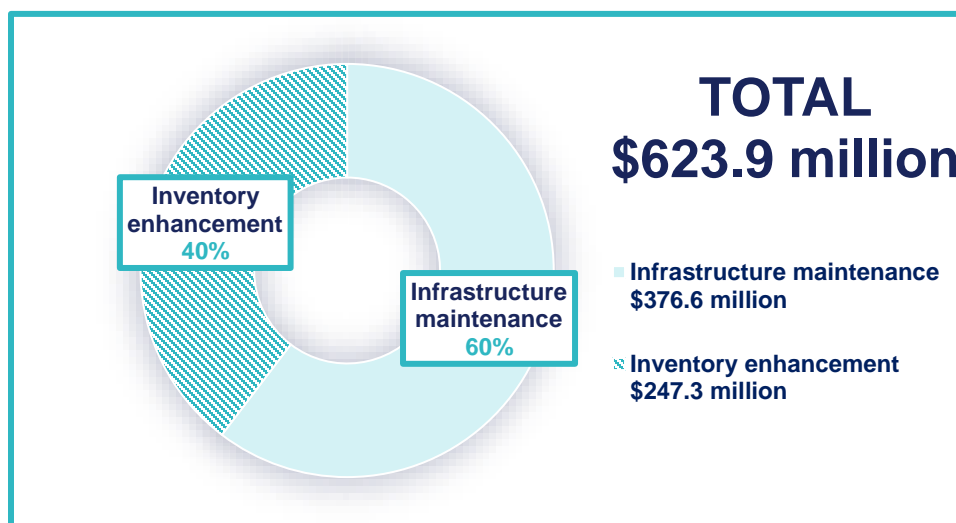
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP									2024-2034 QIP	
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	49.2	40.4	32.5	33.6	30.3	185.9	185.0	370.9	59.5	383.6	64.2
AMD management	—	—	—	—	—	—	—	—	—	—	—
Replacement	1.1	0.4	0.4	0.4	0.4	2.6	3.1	5.7	0.9	6.7	1.1
Subtotal	50.3	40.8	32.8	34.0	30.7	188.6	188.1	376.6	60.4	390.3	65.3
Inventory enhancement <sup>1</sup>	34.2	50.7	39.6	33.5	23.1	181.1	66.2	247.3	39.6	207.1	34.7
Total	84.5	91.5	72.4	67.5	53.7	369.6	254.3	623.9	100.0	597.4	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	—	—
Projects valued at \$20 million or more in the planning stage	—	—
Projects valued at \$20 million or more in progress	—	—
<b>Subtotal</b>	—	—
Other projects and envelopes	n/a	623.9
<b>Total planned in the 2025-2035 QIP</b>	—	<b>623.9</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.3 Culture



### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

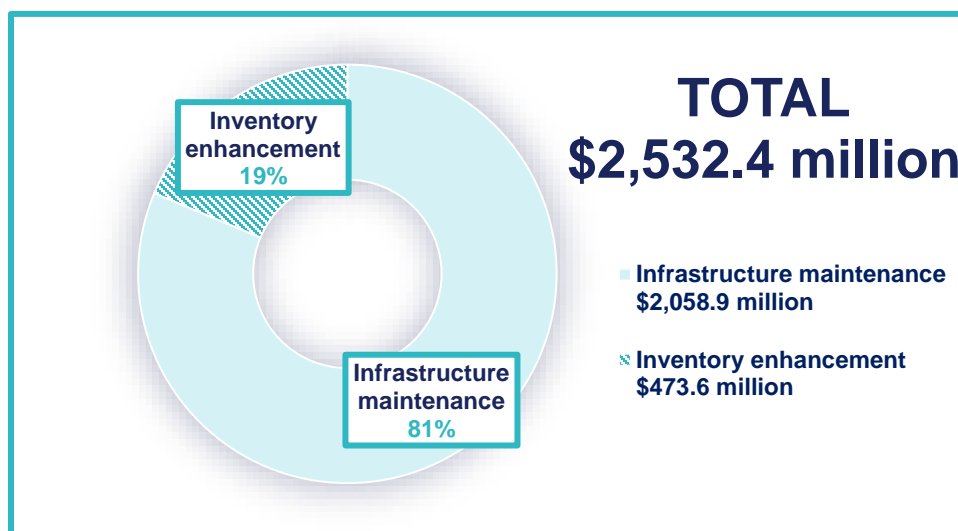
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP									2024-2034 QIP	
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	171.0	275.8	178.9	123.9	91.7	841.3	665.5	1,506.7	59.5	983.7	45.4
AMD management	22.6	45.0	49.9	35.3	23.8	176.6	106.3	282.9	11.2	270.6	12.5
Replacement	32.2	20.7	25.8	26.2	28.7	133.7	135.5	269.2	10.6	291.1	13.4
Subtotal	225.8	341.5	254.6	185.5	144.2	1,151.6	907.3	2,058.9	81.3	1,545.4	71.4
Inventory enhancement <sup>1</sup>	132.3	84.3	46.0	65.0	42.4	370.0	103.6	473.6	18.7	619.2	28.6
Total	358.1	425.8	300.6	250.4	186.6	1,521.6	1,010.8	2,532.4	100.0	2,164.6	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	–	–
Projects valued at \$20 million or more in the planning stage	5	249.1
Projects valued at \$20 million or more in progress	9	96.1
<b>Subtotal</b>	<b>14</b>	<b>345.2</b>
Other projects and envelopes	n/a	2,187.2
<b>Total planned in the 2025-2035 QIP</b>	<b>14</b>	<b>2,532.4</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.4 Development of sport

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

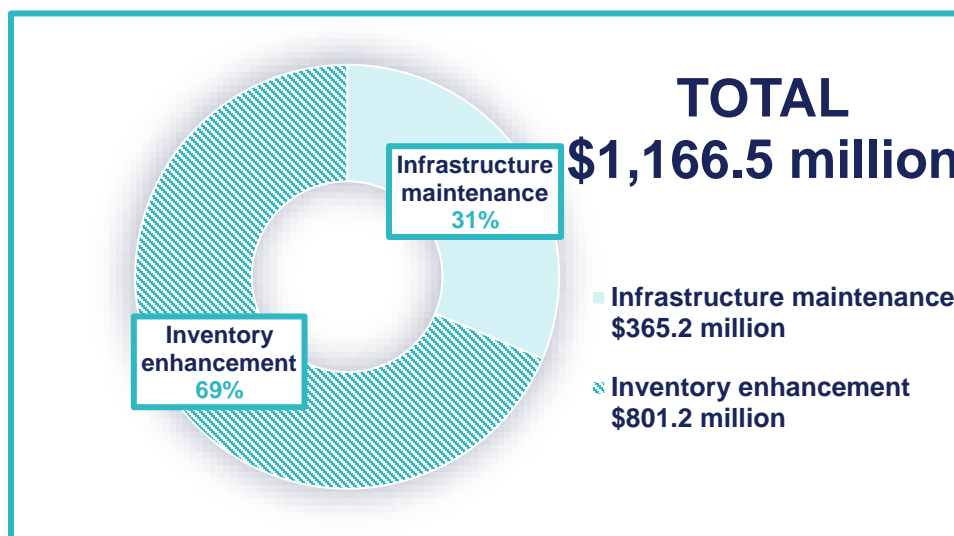
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP								2024-2034 QIP		
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	54.8	41.8	62.0	71.7	52.7	283.2	66.0	349.2	29.9	197.3	19.9
AMD management	—	—	—	—	—	—	—	—	—	—	—
Replacement	—	—	5.3	5.8	4.8	16.0	—	16.0	1.4	16.0	1.6
Subtotal	54.8	41.8	67.4	77.5	57.6	299.2	66.0	365.2	31.3	213.3	21.5
Inventory enhancement <sup>1</sup>	86.0	97.8	125.0	102.5	106.5	517.7	283.5	801.2	68.7	776.7	78.5
Total	140.8	139.6	192.4	180.1	164.1	816.9	349.5	1,166.5	100.0	990.0	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	–	–
Projects valued at \$20 million or more in the planning stage	9	104.6
Projects valued at \$20 million or more in progress	7	33.7
<b>Subtotal</b>	<b>16</b>	<b>138.3</b>
Other projects and envelopes	n/a	1,028.2
<b>Total planned in the 2025-2035 QIP</b>	<b>16</b>	<b>1,166.5</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.5 Development of the northern territory and Indigenous nations

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

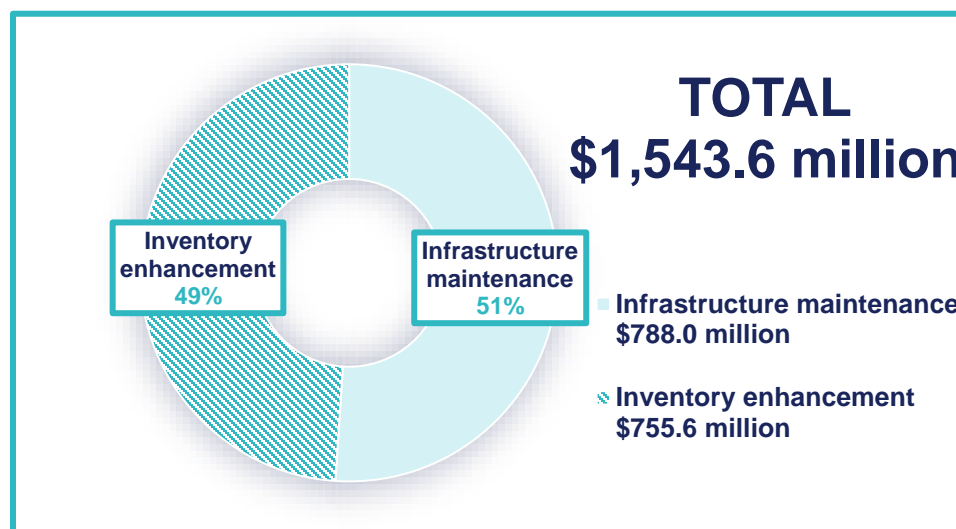
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP									2024-2034 QIP	
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	127.4	142.0	84.8	52.8	44.2	451.2	336.8	788.0	51.1	618.1	43.1
AMD management	—	—	—	—	—	—	—	—	—	—	—
Replacement	—	—	—	—	—	—	—	—	—	—	—
Subtotal	127.4	142.0	84.8	52.8	44.2	451.2	336.8	788.0	51.1	618.1	43.1
Inventory enhancement <sup>1</sup>	123.6	178.4	66.3	23.9	37.0	429.2	326.4	755.6	48.9	816.0	56.9
Total	251.0	320.4	151.2	76.7	81.2	880.4	663.2	1,543.6	100.0	1,434.1	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	—	—
Projects valued at \$20 million or more in the planning stage	5	105.4
Projects valued at \$20 million or more in progress	8	295.0
<b>Subtotal</b>	<b>13</b>	<b>400.4</b>
Other projects and envelopes	n/a	1,143.2
<b>Total planned in the 2025-2035 QIP</b>	<b>13</b>	<b>1,543.6</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.6 Economic development

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

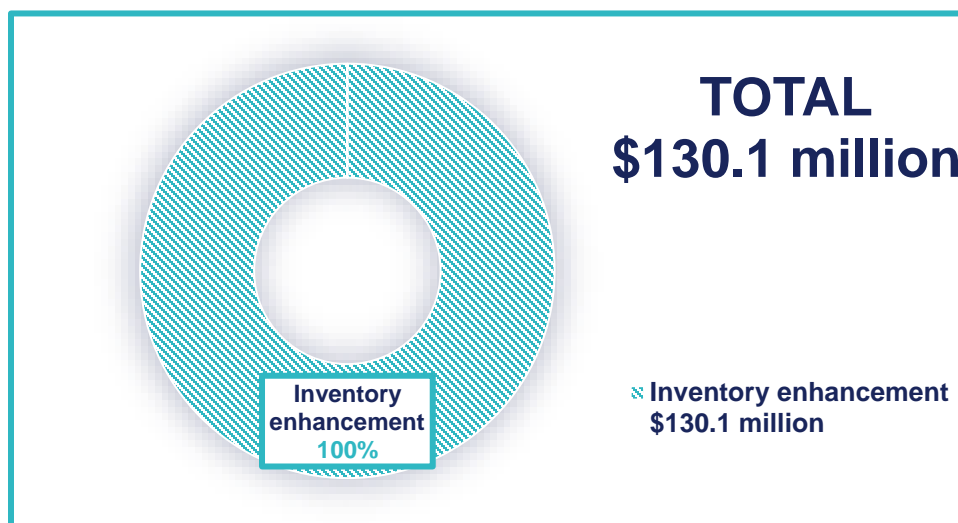
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP									2024-2034 QIP	
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
<b>Infrastructure maintenance</b>											
Asset maintenance <sup>1</sup>	–	–	–	–	–	–	–	–	–	–	–
AMD management	–	–	–	–	–	–	–	–	–	–	–
Replacement	–	–	–	–	–	–	–	–	–	–	–
<b>Subtotal</b>	–	–	–	–	–	–	–	–	–	–	–
<b>Inventory enhancement<sup>1</sup></b>	44.3	36.8	18.0	5.0	5.0	109.1	21.0	130.1	100.0	197.0	100.0
<b>Total</b>	<b>44.3</b>	<b>36.8</b>	<b>18.0</b>	<b>5.0</b>	<b>5.0</b>	<b>109.1</b>	<b>21.0</b>	<b>130.1</b>	<b>100.0</b>	<b>197.0</b>	<b>100.0</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	–	–
Projects valued at \$20 million or more in the planning stage	–	–
Projects valued at \$20 million or more in progress	–	–
<b>Subtotal</b>	–	–
Other projects and envelopes	n/a	130.1
<b>Total planned in the 2025-2035 QIP</b>	–	<b>130.1</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.7 Education

### 2025-2035 QIP investments

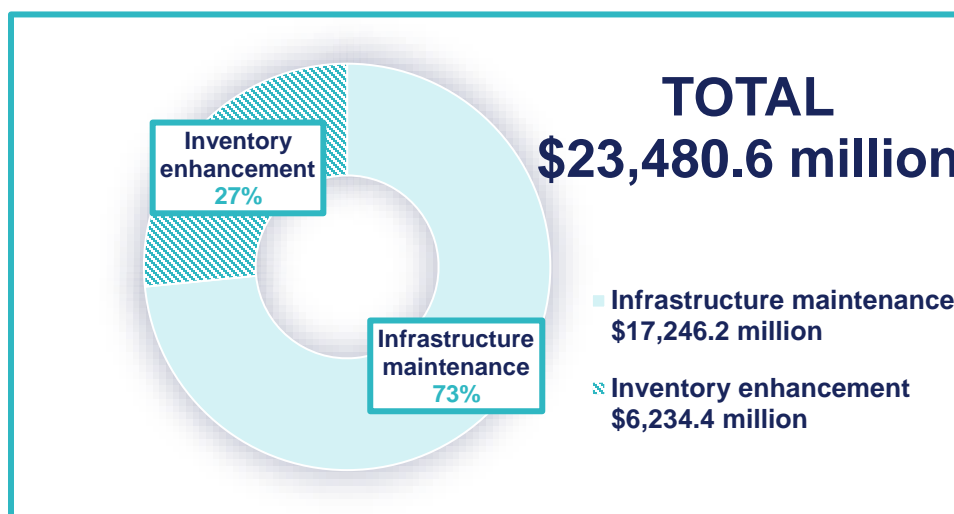
#### 2025-2035 QIP investments for the activity sector by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP									2024-2034 QIP	
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	595.3	647.6	746.2	276.4	674.2	2,939.7	3,103.9	6,043.6	25.7	5,279.9	23.3
AMD management	755.4	772.9	1,025.0	1,148.7	1,052.5	4,754.6	4,025.9	8,780.5	37.4	7,737.4	34.1
Replacement	525.3	607.6	455.0	201.9	157.0	1,946.7	475.4	2,422.1	10.3	2,745.5	12.1
Subtotal	1,876.0	2,028.0	2,226.2	1,627.0	1,883.8	9,641.0	7,605.2	17,246.2	73.4	15,762.8	69.4
Inventory enhancement <sup>1</sup>	1,217.0	982.5	941.6	852.8	540.8	4,534.6	1,699.8	6,234.4	26.6	6,936.5	30.6
Total	3,093.0	3,010.5	3,167.8	2,479.8	2,424.5	14,175.6	9,305.0	23,480.6	100.0	22,699.4	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	11	11.3
Projects valued at \$20 million or more in the planning stage	93	3,614.2
Projects valued at \$20 million or more in progress	49	1,400.2
<b>Subtotal</b>	<b>153</b>	<b>5,025.7</b>
Other projects and envelopes	n/a	18,454.9
<b>Total planned in the 2025-2035 QIP</b>	<b>153</b>	<b>23,480.6</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

## 2.8 Higher education



### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

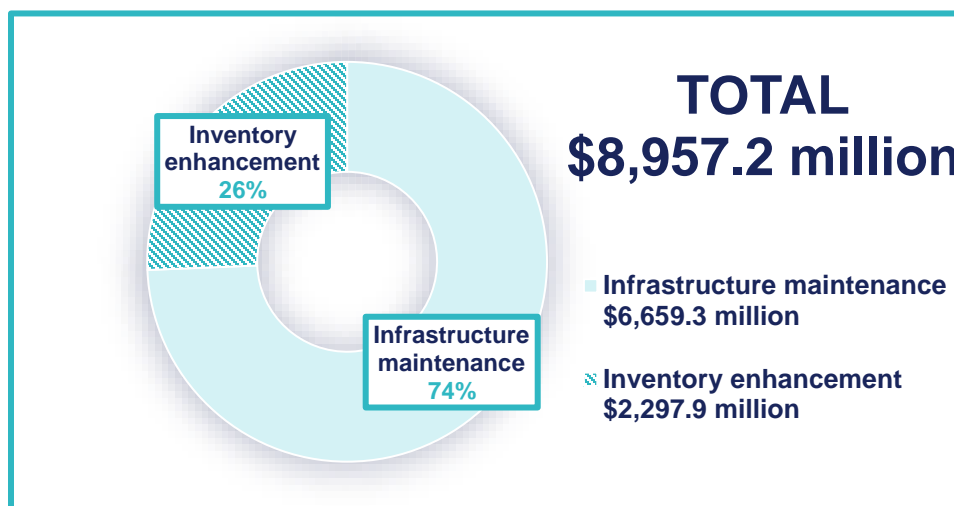
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP								2024-2034 QIP		
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	396.0	306.5	375.6	134.0	230.2	1,442.3	1,816.9	3,259.2	36.4	2,904.3	34.1
AMD management	199.0	199.0	199.0	199.0	199.0	995.2	995.2	1,990.4	22.2	2,122.5	24.9
Replacement	136.9	133.5	146.5	108.9	138.1	663.9	745.8	1,409.7	15.7	1,457.3	17.1
Subtotal	731.9	639.1	721.1	442.0	567.3	3,101.4	3,557.9	6,659.3	74.3	6,484.1	76.2
Inventory enhancement <sup>1</sup>	440.8	571.3	677.0	246.1	125.0	2,060.2	237.7	2,297.9	25.7	2,024.8	23.8
Total	1,172.7	1,210.3	1,398.2	688.1	692.3	5,161.6	3,795.6	8,957.2	100.0	8,508.9	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	7	4.9
Projects valued at \$20 million or more in the planning stage	12	994.0
Projects valued at \$20 million or more in progress	13	794.1
<b>Subtotal</b>	<b>32</b>	<b>1,793.0</b>
Other projects and envelopes	n/a	7,164.2
<b>Total planned in the 2025-2035 QIP</b>	<b>32</b>	<b>8,957.2</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.9 Environment

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

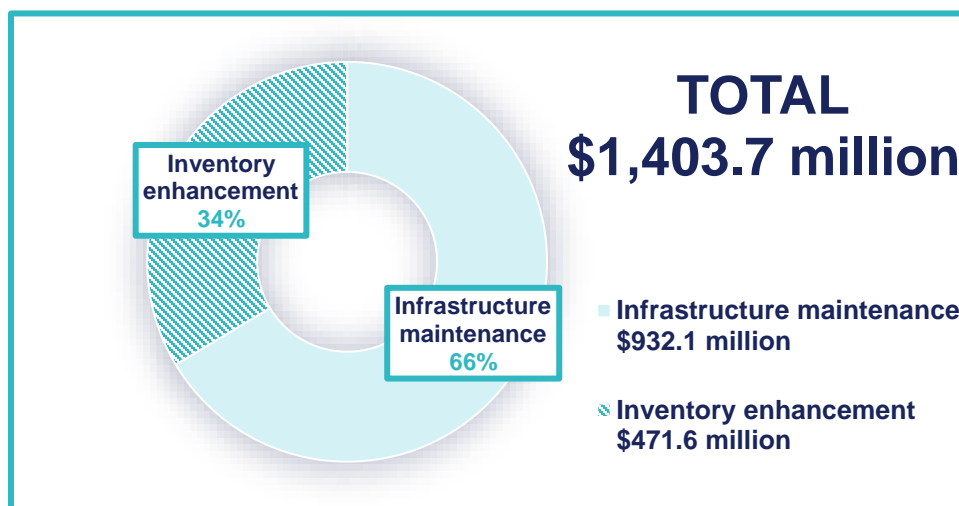
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP									2024-2034 QIP	
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	72.6	70.0	94.1	67.5	64.6	368.7	195.8	564.5	40.2	529.8	57.7
AMD management	9.3	9.7	29.2	24.0	18.4	90.5	19.2	109.8	7.8	88.7	9.7
Replacement	10.4	11.2	58.5	62.1	54.6	196.8	61.1	257.9	18.4	103.4	11.3
Subtotal	92.2	90.8	181.8	153.6	137.6	656.0	276.1	932.1	66.4	721.9	78.6
Inventory enhancement <sup>1</sup>	65.2	85.2	63.3	68.4	68.4	350.5	121.1	471.6	33.6	196.3	21.4
Total	157.4	176.0	245.1	222.0	206.0	1,006.5	397.2	1,403.7	100.0	918.1	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	–	–
Projects valued at \$20 million or more in the planning stage	2	212.9
Projects valued at \$20 million or more in progress	3	15.2
<b>Subtotal</b>	<b>5</b>	<b>228.1</b>
Other projects and envelopes	n/a	1,175.6
<b>Total planned in the 2025-2035 QIP</b>	<b>5</b>	<b>1,403.7</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.10 Social and community housing

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

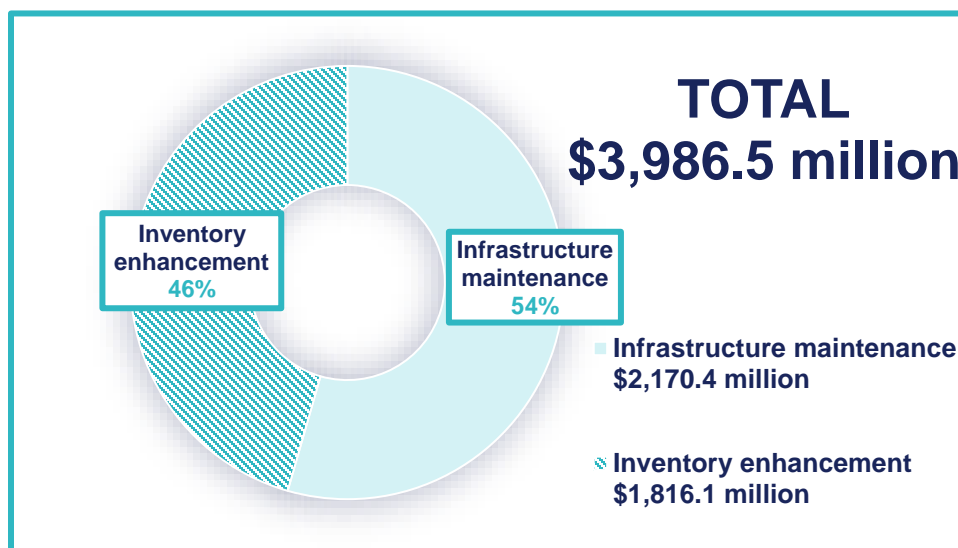
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP									2024-2034 QIP	
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
<b>Infrastructure maintenance</b>											
Asset maintenance <sup>1</sup>	126.3	221.9	224.4	158.0	163.4	894.0	809.1	<b>1,703.0</b>	42.7	<b>1,261.6</b>	33.4
AMD management	36.0	53.8	50.9	41.3	43.0	225.0	242.4	<b>467.3</b>	11.7	<b>745.6</b>	19.7
Replacement	—	—	—	—	—	—	—	—	—	—	—
<b>Subtotal</b>	<b>162.3</b>	<b>275.7</b>	<b>275.2</b>	<b>199.2</b>	<b>206.4</b>	<b>1,118.9</b>	<b>1,051.4</b>	<b>2,170.4</b>	<b>54.4</b>	<b>2,007.3</b>	<b>53.1</b>
<b>Inventory enhancement<sup>1</sup></b>	<b>638.0</b>	<b>494.1</b>	<b>414.6</b>	<b>31.6</b>	<b>9.3</b>	<b>1,587.5</b>	<b>228.6</b>	<b>1,816.1</b>	<b>45.6</b>	<b>1,772.7</b>	<b>46.9</b>
<b>Total</b>	<b>800.3</b>	<b>769.9</b>	<b>689.8</b>	<b>230.8</b>	<b>215.7</b>	<b>2,706.5</b>	<b>1,280.0</b>	<b>3,986.5</b>	<b>100.0</b>	<b>3,780.0</b>	<b>100.0</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	—	—
Projects valued at \$20 million or more in the planning stage	26	481.7
Projects valued at \$20 million or more in progress	42	271.9
<b>Subtotal</b>	<b>68</b>	<b>753.6</b>
Other projects and envelopes	n/a	3,232.9
<b>Total planned in the 2025-2035 QIP</b>	<b>68</b>	<b>3,986.5</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.11 Municipalities



### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

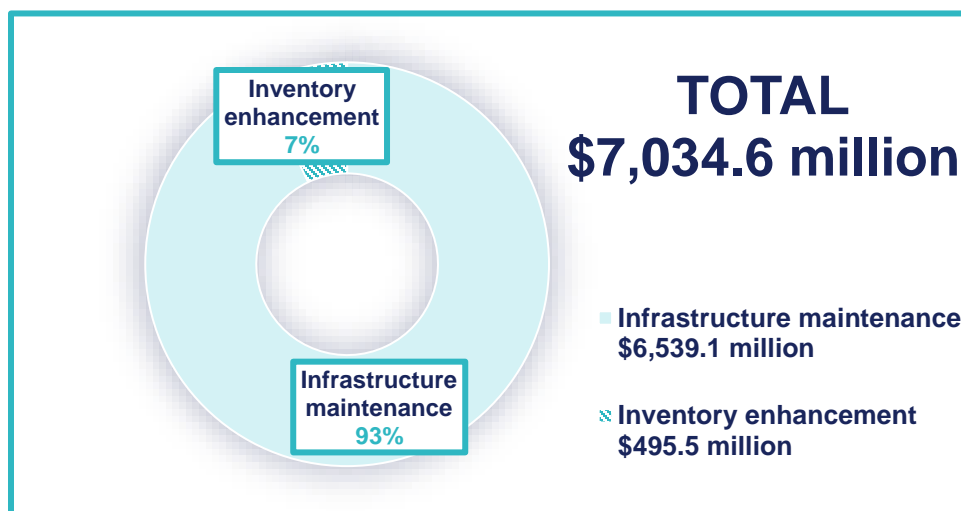
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP									2024-2034 QIP	
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	414.2	457.3	519.6	506.8	450.0	2,348.0	2,618.5	4,966.5	70.6	5,264.1	73.6
AMD management	—	—	—	—	—	—	—	—	—	—	—
Replacement	175.1	162.2	139.9	142.1	168.0	787.3	785.4	1,572.7	22.4	1,291.8	18.1
Subtotal	589.3	619.5	659.5	648.9	618.0	3,135.3	3,403.8	6,539.1	93.0	6,555.9	91.7
Inventory enhancement <sup>1</sup>	127.3	96.0	97.3	73.8	101.1	495.5	—	495.5	7.0	597.0	8.3
Total	716.6	715.5	756.8	722.7	719.1	3,630.8	3,403.8	7,034.6	100.0	7,152.9	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	—	—
Projects valued at \$20 million or more in the planning stage	4	102.8
Projects valued at \$20 million or more in progress	8	138.7
<b>Subtotal</b>	<b>12</b>	<b>241.5</b>
Other projects and envelopes	n/a	6,793.1
<b>Total planned in the 2025-2035 QIP</b>	<b>12</b>	<b>7,034.6</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.12 Research

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

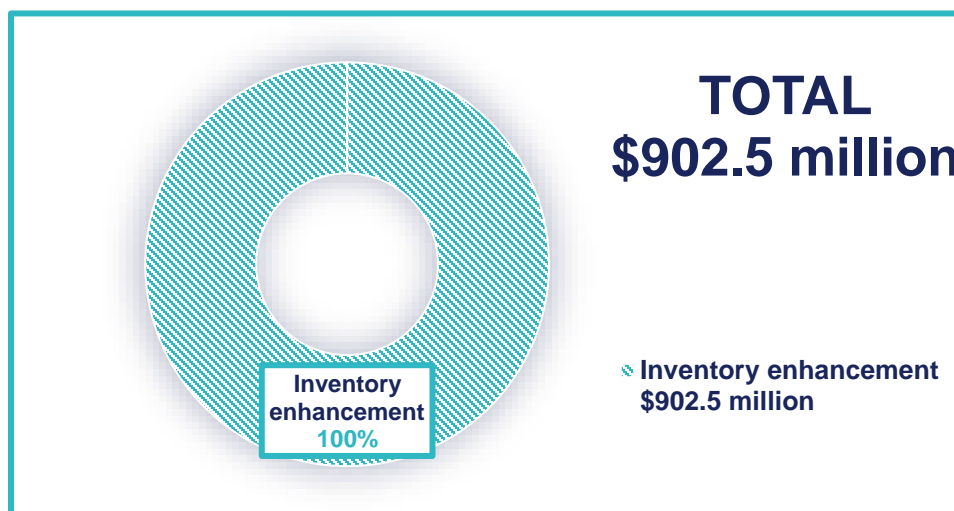
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

2025-2035 QIP											2024-2034 QIP	
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%	
Infrastructure maintenance												
Asset maintenance <sup>1</sup>	—	—	—	—	—	—	—	—	—	—	—	
AMD management	—	—	—	—	—	—	—	—	—	—	—	
Replacement	—	—	—	—	—	—	—	—	—	—	—	
Subtotal	—	—	—	—	—	—	—	—	—	—	—	
Inventory enhancement <sup>1</sup>	186.1	195.4	131.2	116.6	138.9	768.3	134.2	902.5	100.0	992.9	100.0	
Total	186.1	195.4	131.2	116.6	138.9	768.3	134.2	902.5	100.0	992.9	100.0	

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	—	—
Projects valued at \$20 million or more in the planning stage	—	n/a
Projects valued at \$20 million or more in progress	5	69.2
<b>Subtotal</b>	<b>5</b>	<b>69.2</b>
Other projects and envelopes	n/a	833.3
<b>Total planned in the 2025-2035 QIP</b>	<b>5</b>	<b>902.5</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

## 2.13 Road network



### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

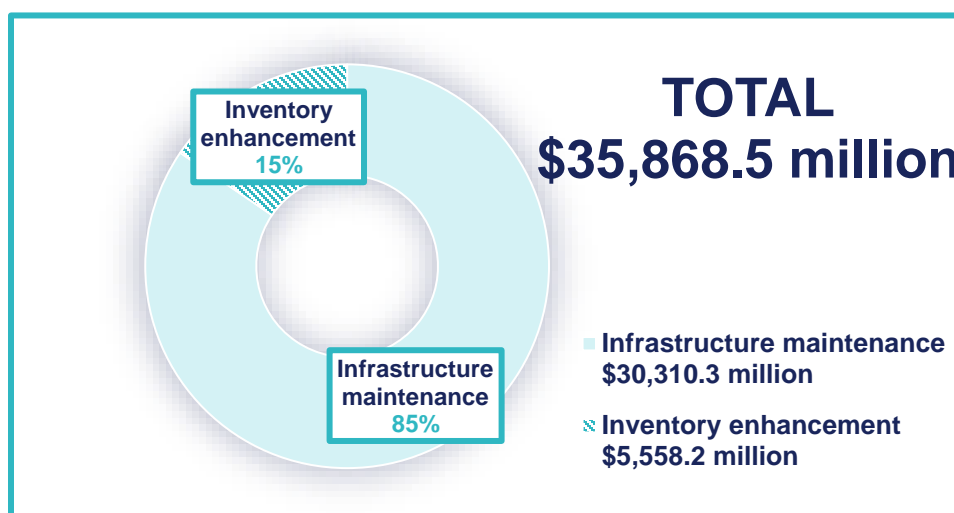
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP									2024-2034 QIP	
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
<b>Infrastructure maintenance</b>											
Asset maintenance <sup>1</sup>	2,094.5	2,152.9	2,054.1	1,563.8	1,818.4	9,683.7	10,606.4	20,290.1	56.6	16,703.2	48.4
AMD management	899.1	995.2	953.2	848.1	586.0	4,281.5	3,324.0	7,605.6	21.2	8,882.3	25.7
Replacement	374.8	533.6	483.6	385.6	171.7	1,949.4	465.2	2,414.6	6.7	2,736.5	7.9
<b>Subtotal</b>	3,368.4	3,681.8	3,490.9	2,797.6	2,576.0	15,914.7	14,395.6	30,310.3	84.5	28,322.0	82.0
<b>Inventory enhancement<sup>1</sup></b>	463.0	337.0	539.9	500.2	438.6	2,278.7	3,279.4	5,558.2	15.5	6,218.4	18.0
<b>Total</b>	<b>3,831.4</b>	<b>4,018.8</b>	<b>4,030.8</b>	<b>3,297.7</b>	<b>3,014.6</b>	<b>18,193.4</b>	<b>17,675.1</b>	<b>35,868.5</b>	<b>100.0</b>	<b>34,540.4</b>	<b>100.0</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$100 million or more (cost of preparing opportunity cases)	10	45.5
Projects valued at \$20 million or more in the planning stage	43	3,359.3
Projects valued at \$20 million or more in progress	41	9,087.0
<b>Subtotal</b>	<b>94</b>	<b>12,491.8</b>
Other projects and envelopes	n/a	23,376.7
<b>Total planned in the 2025-2035 QIP</b>	<b>94</b>	<b>35,868.5</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.14 Information resources

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector<sup>1</sup> by investment type and by year

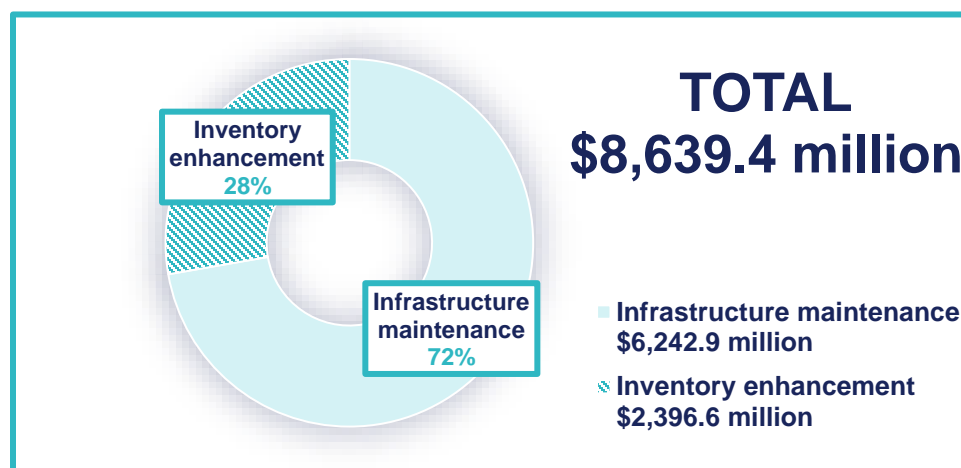
(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP								2024-2034 QIP		
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>2</sup>	336.5	292.3	294.1	282.4	285.7	1,490.9	1,646.0	3,137.0	36.3	2,514.7	32.3
AMD management	—	—	—	—	—	—	—	—	—	—	—
Replacement	403.3	461.2	409.5	354.0	289.1	1,917.1	1,188.8	3,105.9	36.0	1,625.2	20.9
Subtotal	739.8	753.5	703.5	636.3	574.8	3,408.1	2,834.8	6,242.9	72.3	4,140.0	53.2
Inventory enhancement <sup>2</sup>	284.2	293.0	256.9	213.6	203.0	1,250.7	1,145.9	2,396.6	27.7	3,639.8	46.8
Total	1,024.0	1,046.5	960.4	850.0	777.8	4,658.8	3,980.7	8,639.4	100.0	7,779.7	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 The investments of the information resources sector presented in the QIP are those funded by the appropriations of the departments (Consolidated Revenue Fund). Information resources planning and management are prescribed by the Règles relatives à la gestion des projets en ressources informationnelles and the Règles relatives à la planification et à la gestion des ressources informationnelles, which arise from the Act respecting the governance and management of the information resources of public bodies and government enterprises, under the jurisdiction of the Ministère de la Cybersécurité et du Numérique.

2 Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	2	137.9
Projects valued at \$20 million or more in the planning stage	9	337.7
Projects valued at \$20 million or more in progress	16	415.5
<b>Subtotal</b>	<b>27</b>	<b>891.1</b>
Other projects and envelopes	n/a	7,748.3
<b>Total planned in the 2025-2035 QIP</b>	<b>27</b>	<b>8,639.4</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.15 Health and social services

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

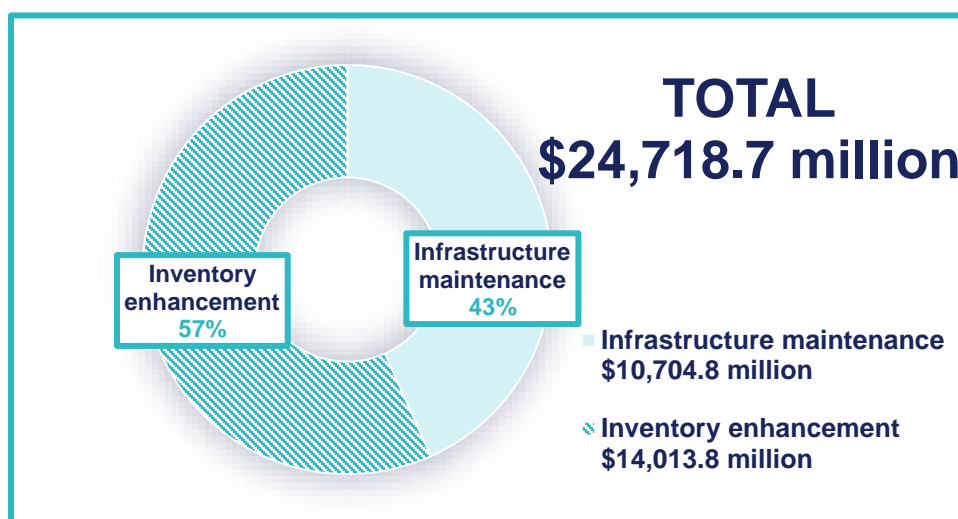
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP								2024-2034 QIP		
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	245.4	264.2	314.9	73.0	222.0	1,119.5	1,582.1	2,701.7	10.9	1,866.3	7.8
AMD management	262.3	329.0	294.4	294.4	267.5	1,447.6	1,228.3	2,675.9	10.8	3,020.3	12.7
Replacement	510.8	717.4	671.1	561.7	515.2	2,976.1	2,351.2	5,327.3	21.6	5,350.5	22.4
Subtotal	1,018.4	1,310.6	1,280.4	929.1	1,004.7	5,543.2	5,161.6	10,704.8	43.3	10,237.2	42.9
Inventory enhancement <sup>1</sup>	2,534.2	2,062.1	2,209.9	1,721.1	1,389.2	9,916.4	4,097.4	14,013.8	56.7	13,608.7	57.1
Total	3,552.5	3,372.7	3,490.3	2,650.2	2,393.9	15,459.7	9,259.0	24,718.7	100.0	23,845.9	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	13	41.4
Projects valued at \$20 million or more in the planning stage	32	7,492.9
Projects valued at \$20 million or more in progress	38	4,838.3
<b>Subtotal</b>	<b>83</b>	<b>12,372.6</b>
Other projects and envelopes	n/a	12,346.1
<b>Total planned in the 2025-2035 QIP</b>	<b>83</b>	<b>24,718.7</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.16 Educational childcare services

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

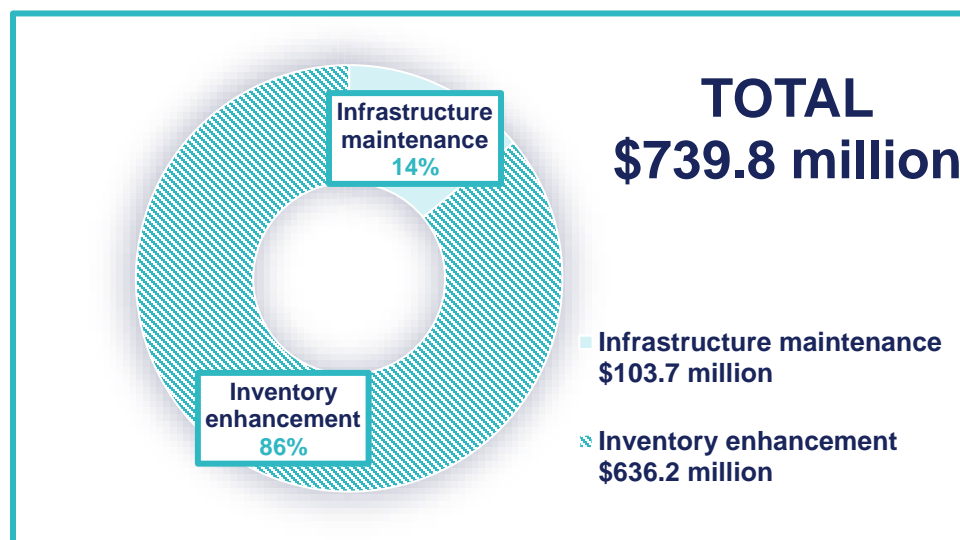
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

	2025-2035 QIP								2024-2034 QIP		
Investment type	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	17.5	15.3	9.4	9.0	9.0	60.2	43.4	103.7	14.0	138.4	15.3
AMD management	—	—	—	—	—	—	—	—	—	—	—
Replacement	—	—	—	—	—	—	—	—	—	—	—
Subtotal	17.5	15.3	9.4	9.0	9.0	60.2	43.4	103.7	14.0	138.4	15.3
Inventory enhancement <sup>1</sup>	273.0	257.2	67.7	38.3	—	636.2	—	636.2	86.0	767.7	84.7
Total	290.5	272.5	77.1	47.3	9.0	696.4	43.4	739.8	100.0	906.2	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	–	–
Projects valued at \$20 million or more in the planning stage	–	–
Projects valued at \$20 million or more in progress	–	–
<b>Subtotal</b>	–	–
Other projects and envelopes	n/a	739.8
<b>Total planned in the 2025-2035 QIP</b>	–	<b>739.8</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

## 2.17 Tourism and recreational activities



### 2025-2035 QIP investments

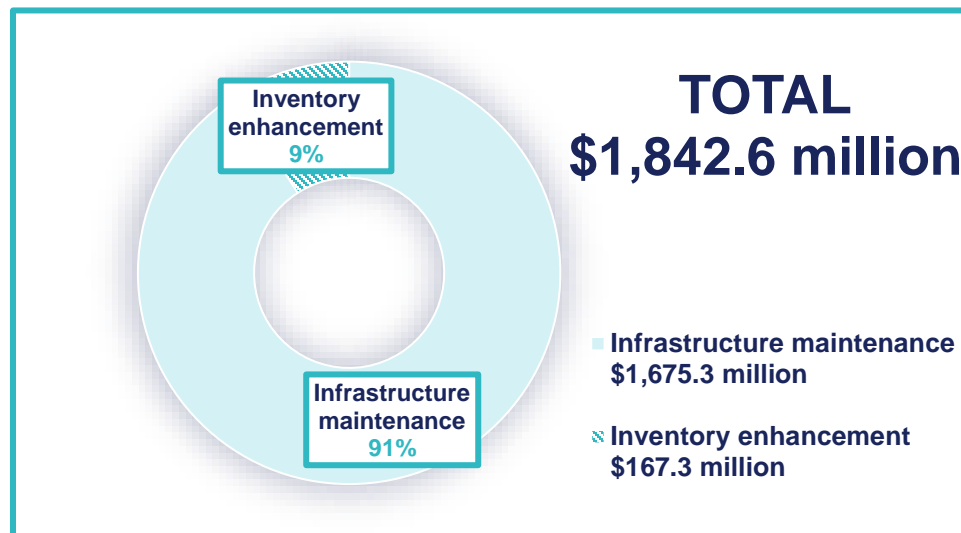
#### 2025-2035 QIP investments for the activity sector by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP									2024-2034 QIP	
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	94.5	77.6	60.1	52.2	48.2	332.7	317.4	650.1	35.3	590.8	32.6
AMD management	92.9	83.4	65.9	22.9	6.7	271.9	110.0	381.9	20.7	257.5	14.2
Replacement	241.8	169.2	210.8	21.6	—	643.3	—	643.3	34.9	768.3	42.4
Subtotal	429.2	330.2	336.9	96.7	54.9	1,247.9	427.4	1,675.3	90.9	1,616.6	89.1
Inventory enhancement <sup>1</sup>	69.5	42.7	27.9	20.0	3.2	163.2	4.1	167.3	9.1	197.3	10.9
Total	498.7	372.9	364.8	116.7	58.1	1,411.2	431.5	1,842.6	100.0	1,813.9	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	2	6.9
Projects valued at \$20 million or more in the planning stage	2	37.6
Projects valued at \$20 million or more in progress	10	789.6
<b>Subtotal</b>	<b>14</b>	<b>834.1</b>
Other projects and envelopes	n/a	1,008.5
<b>Total planned in the 2025-2035 QIP</b>	<b>14</b>	<b>1,842.6</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.18 Public transit

### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

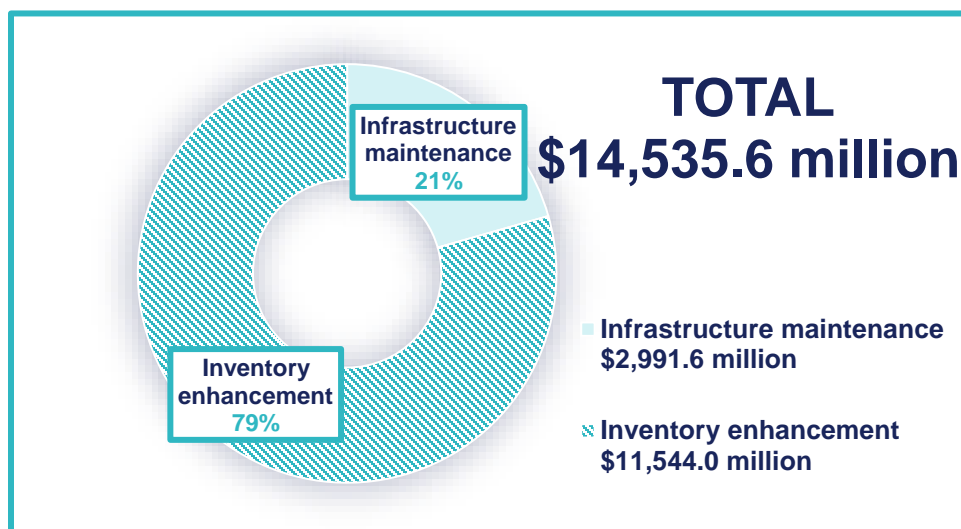
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP									2024-2034 QIP	
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	265.7	289.7	338.1	135.6	112.8	1,141.9	147.9	1,289.9	8.9	761.2	5.5
AMD management	—	—	—	—	—	—	—	—	—	—	—
Replacement	104.0	104.6	82.6	164.2	215.6	670.9	1,030.8	1,701.7	11.7	1,669.9	12.1
Subtotal	369.8	394.3	420.7	299.8	328.4	1,812.8	1,178.7	2,991.6	20.6	2,431.1	17.6
Inventory enhancement <sup>1</sup>	705.5	1,106.7	1,229.6	1,389.0	1,701.8	6,132.7	5,411.3	11,544.0	79.4	11,391.6	82.4
Total	1,075.2	1,501.0	1,650.3	1,688.8	2,030.2	7,945.5	6,590.0	14,535.6	100.0	13,822.7	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$100 million or more (cost of preparing opportunity cases)	6	139.4
Projects valued at \$20 million or more in the planning stage	18	8,466.3
Projects valued at \$20 million or more in progress	17	757.2
<b>Subtotal</b>	<b>41</b>	<b>9,362.9</b>
Other projects and envelopes	n/a	5,172.7
<b>Total planned in the 2025-2035 QIP</b>	<b>41</b>	<b>14,535.6</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.



## 2.19 Marine, air, rail and other transportation



### 2025-2035 QIP investments

#### 2025-2035 QIP investments for the activity sector

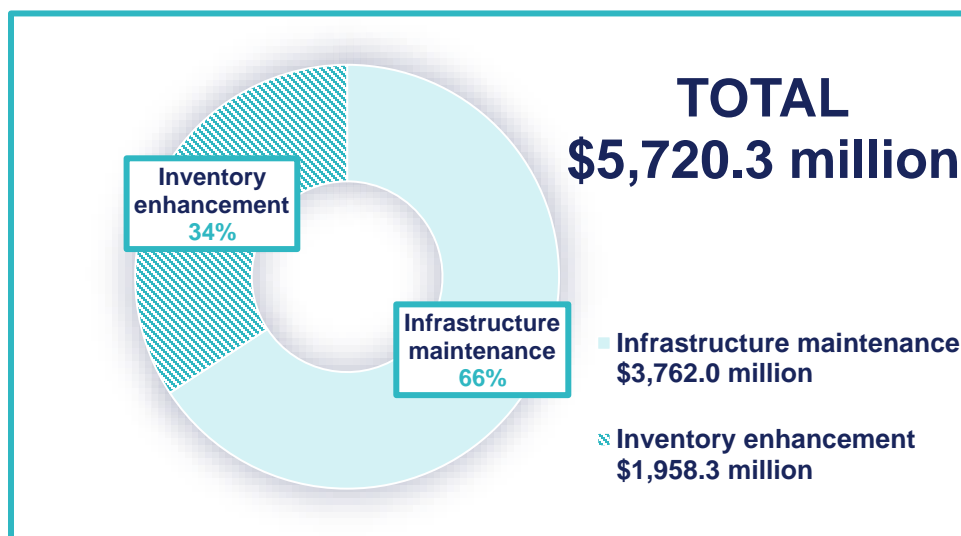
##### by investment type and by year

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Investment type	2025-2035 QIP									2024-2034 QIP	
	2025-2026	2026-2027	2027-2028	2028-2029	2029-2030	Subtotal	2030-2031 to 2034-2035 5 years	Total	%	Total	%
Infrastructure maintenance											
Asset maintenance <sup>1</sup>	691.3	584.9	146.3	76.4	98.1	1,597.0	820.2	2,417.2	42.3	2,539.8	54.1
AMD management	7.7	7.9	5.0	1.4	0.2	22.3	10.2	32.5	0.6	30.6	0.7
Replacement	26.7	69.0	197.0	167.5	208.1	668.3	644.0	1,312.3	22.9	554.5	11.8
Subtotal	725.7	661.9	348.2	245.4	306.5	2,287.6	1,474.4	3,762.0	65.8	3,124.9	66.6
Inventory enhancement <sup>1</sup>	296.2	221.1	336.2	159.9	124.8	1,138.2	820.1	1,958.3	34.2	1,566.1	33.4
Total	1,021.8	883.0	684.5	405.3	431.2	3,425.8	2,294.5	5,720.3	100.0	4,691.0	100.0

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> Including the amount for studies.



#### 2025-2035 QIP investments for the activity sector

##### Projects and envelopes

(contribution of the Gouvernement du Québec, in millions of dollars)

Projects and envelopes	Number of projects	Contribution
Projects valued at \$50 million or more (cost of preparing opportunity cases)	2	1.4
Projects valued at \$20 million or more in the planning stage	15	842.6
Projects valued at \$20 million or more in progress	6	477.9
<b>Subtotal</b>	<b>23</b>	<b>1,321.9</b>
Other projects and envelopes	n/a	4,398.4
<b>Total planned in the 2025-2035 QIP</b>	<b>23</b>	<b>5,720.3</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

### 3. Probable investments for 2024-2025

#### Comparison with planned investments in the 2024-2034 QIP

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Activity sector		Infrastructure maintenance	Inventory enhancement	Total	Completion rate <sup>1</sup> %
Government administration	Planned	313.6	230.9	544.5	110.0
	Probable	339.9	259.2	599.0	
Agriculture, forests and fauna	Planned	52.7	39.6	92.3	84.5
	Probable	49.5	28.5	78.0	
Culture	Planned	150.5	85.0	235.4	112.0
	Probable	128.0	135.6	263.6	
Development of sport	Planned	44.5	107.5	151.9	96.6
	Probable	51.8	95.0	146.8	
Development of the northern territory and Indigenous nations	Planned	126.6	169.4	296.1	74.4
	Probable	91.5	128.6	220.2	
Economic development	Planned	-	65.4	65.4	36.2
	Probable	-	23.7	23.7	
Education	Planned	1,835.9	1,866.9	3,702.8	104.2
	Probable	2,241.5	1,618.0	3,859.6	
Higher education	Planned	657.0	365.7	1,022.7	128.5
	Probable	896.3	418.1	1,314.4	
Environment	Planned	78.6	61.4	140.1	77.1
	Probable	53.9	54.2	108.1	
Social and community housing	Planned	242.4	353.9	596.3	96.2
	Probable	248.5	325.2	573.7	
Municipalities	Planned	587.1	131.7	718.7	113.0
	Probable	588.2	224.3	812.5	
Research	Planned	-	147.6	147.6	103.3
	Probable	-	152.5	152.5	
Road network	Planned	2,964.7	770.8	3,735.4	106.2
	Probable	3,232.9	733.6	3,966.5	
Information resources	Planned	604.2	533.7	1,137.9	95.2
	Probable	743.9	339.1	1,083.0	
Health and social services	Planned	1,095.3	2,610.6	3,706.0	100.6
	Probable	1,098.6	2,629.4	3,728.0	
Educational childcare services	Planned	10.7	202.1	212.8	100.9
	Probable	12.6	202.2	214.7	
Tourism and recreational activities	Planned	298.2	60.7	358.9	91.8
	Probable	254.4	75.1	329.4	
Public transit	Planned	297.2	736.2	1,033.4	90.9
	Probable	381.5	558.3	939.8	
Marine, air, rail and other transportation	Planned	584.5	138.8	723.2	131.4
	Probable	721.1	229.1	950.2	
Central envelope	Planned	-	-	-	-
	Probable	-	-	-	
<b>Total</b>	<b>Planned</b>	<b>9,943.5</b>	<b>8,677.8</b>	<b>18,621.3</b>	<b>104.0</b>
	<b>Probable</b>	<b>11,133.9</b>	<b>8,229.6</b>	<b>19,363.5</b>	

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> A probable completion rate over 100% may be explained, in particular, by the acceleration of work already planned or by a faster-than-expected pace of completion of the work.

## 4. Investments made in 2023-2024

### Comparison with planned investments in the 2023-2033 QIP

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Activity sector		Infrastructure maintenance	Inventory enhancement	Total	Completion rate <sup>1</sup> %
Government administration	Planned	198.7	227.3	426.0	134.1
	Actual	341.1	230.0	571.1	
Agriculture, forests and fauna	Planned	52.0	27.4	79.4	92.8
	Actual	50.4	23.3	73.7	
Culture	Planned	149.4	75.5	224.9	90.9
	Actual	136.4	68.2	204.5	
Development of sport	Planned	68.1	112.4	180.4	47.3
	Actual	31.5	54.0	85.4	
Development of the northern territory and Indigenous nations	Planned	115.4	197.2	312.6	58.5
	Actual	22.1	160.8	182.9	
Economic development	Planned	–	27.1	27.1	147.9
	Actual	–	40.1	40.1	
Education	Planned	1,660.6	1,502.6	3,163.2	120.2
	Actual	1,926.7	1,876.9	3,803.6	
Higher education	Planned	659.1	254.0	913.1	107.3
	Actual	741.0	238.3	979.4	
Environment	Planned	46.2	32.9	79.1	89.9
	Actual	26.3	44.8	71.1	
Social and community housing	Planned	290.4	163.9	454.3	82.2
	Actual	186.6	187.0	373.6	
Municipalities	Planned	554.4	51.8	606.2	155.5
	Actual	839.1	103.4	942.5	
Research	Planned	–	145.9	145.9	126.9
	Actual	–	185.1	185.1	
Road network	Planned	2,511.0	794.2	3,305.2	110.6
	Actual	2,895.5	760.2	3,655.7	
Information resources	Planned	496.0	492.3	988.3	114.3
	Actual	746.5	383.0	1,129.5	
Health and social services	Planned	1,188.4	2,432.9	3,621.3	112.6
	Actual	1,551.5	2,526.2	4,077.7	
Educational childcare services	Planned	10.2	160.7	170.9	106.9
	Actual	7.0	175.8	182.8	
Tourism and recreational activities	Planned	227.6	107.7	335.4	77.5
	Actual	183.5	76.3	259.9	
Public transit	Planned	360.1	648.2	1,008.3	78.1
	Actual	284.0	503.9	787.9	
Marine, air, rail and other transportation	Planned	481.6	180.3	662.0	101.6
	Actual	498.2	174.3	672.4	
Central envelope	Planned	–	–	–	–
	Actual	–	–	–	
<b>Total</b>	<b>Planned</b>	<b>9,069.3</b>	<b>7,634.4</b>	<b>16,703.7</b>	<b>109.4</b>
	<b>Actual</b>	<b>10,467.3</b>	<b>7,811.6</b>	<b>18,278.9</b>	

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

<sup>1</sup> A completion rate over 100% may be explained, in particular, by the acceleration of work already planned or by a faster-than-expected pace of completion of the work.

## Appendix 1 – History of investments made compared to those planned for the years 2019-2020 to 2023-2024

### History of completed investments compared to planned investments for 2019-2020 to 2023-2024<sup>1</sup>

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Activity sector	2019-2020 (2019-2020 QIP)			2020-2021 (2020-2030 QIP)		
	Planned	Actual	%	Planned	Actual	%
Government administration	575.6	388.9	67.6	567.8	273.7	48.2
Agriculture, forests and fauna	107.8	75.0	69.6	121.2	128.8	106.2
Culture	167.5	171.8	102.6	162.9	148.7	91.3
Development of sport	102.0	73.4	71.9	117.3	71.2	60.8
Development of the northern territory and Indigenous nations	167.1	133.1	79.6	202.1	101.7	50.3
Economic development	5.7	5.2	91.0	4.5	3.7	82.1
Education	1,316.6	1,728.6	131.3	2,137.5	2,208.0	103.3
Higher education	993.7	666.1	67.0	831.4	811.9	97.6
Environment	63.7	24.4	38.4	57.7	39.3	68.2
Social and community housing	363.1	251.8	69.3	442.2	205.0	46.4
Municipalities	592.6	558.6	94.3	587.0	488.2	83.2
Research	149.2	112.9	75.6	175.9	148.3	84.3
Road network	2,366.0	2,387.6	100.9	2,541.4	2,414.5	95.0
Information resources	841.5	712.3	84.7	979.6	995.2	101.6
Health and social services	1,302.5	1,539.8	118.2	2,243.6	2,171.7	96.8
Educational childcare services	36.0	22.3	62.1	63.2	30.2	47.7
Tourism and recreational activities	314.7	227.8	72.4	280.5	173.0	61.7
Public transit	1,042.1	722.4	69.3	1,696.3	1,062.6	62.6
Marine, air, rail and other transportation	509.2	499.7	98.1	687.2	327.3	47.6
Central envelope <sup>2</sup>	10.0	–	–	10.0	–	–
<b>Total</b>	<b>11,026.4</b>	<b>10,301.8</b>	<b>93.4</b>	<b>13,909.1</b>	<b>11,802.9</b>	<b>84.9<sup>3</sup></b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 Planned and actual investments from the years 2019-2020 to 2023-2024 have been reclassified so that their presentation conforms to the one adopted in the 2024-2034 QIP and maintained in the 2025-2035 QIP.

2 Refer to heading 1.4 of section A.

3 The total planned and actual investments for 2020-2021 include accelerations of \$2,901.2 million and \$1,117.8 million respectively. Excluding these accelerations, the completion rate for 2020-2021 is 97.1%.

4 The total of actual investments for 2021-2022 includes accelerations of \$1,367.0 million. Excluding these accelerations, the completion rate for 2021-2022 is 97.0%.

5 The total of actual investments for 2022-2023 includes accelerations of \$766.5 million. Excluding these accelerations, the completion rate for 2022-2023 is 106.7%.

## HISTORY OF INVESTMENTS MADE

2021-2022 (2021-2031 QIP)			2022-2023 (2022-2032 QIP)			2023-2024 (2023-2033 QIP)			Average 2019-2020 to 2023-2024		
Planned	Actual	%	Planned	Actual	%	Planned	Actual	%	Planned	Actual	%
386.3	281.3	72.8	495.0	421.5	85.2	426.0	571.1	134.1	490.1	387.3	79.0
118.6	38.8	32.7	125.3	79.1	63.1	79.4	73.7	92.8	110.5	79.1	71.6
183.6	158.3	86.2	331.4	201.6	60.8	224.9	204.5	90.9	214.1	177.0	82.7
92.1	67.1	72.8	89.0	49.0	55.1	180.4	85.4	47.3	116.2	69.2	59.6
230.9	150.9	65.4	247.4	148.9	60.2	312.6	182.9	58.5	232.0	143.5	61.9
7.7	5.8	74.7	6.2	47.5	766.7	27.1	40.1	147.9	10.2	20.5	199.7
2,493.0	2,850.4	114.3	2,605.4	3,458.6	132.7	3,163.2	3,803.6	120.2	2,343.1	2,809.8	119.9
820.3	784.8	95.7	853.0	938.7	110.0	913.1	979.4	107.3	882.3	836.2	94.8
92.3	80.4	87.1	96.8	83.0	85.8	79.1	71.1	89.9	77.9	59.7	76.6
421.7	467.1	110.8	312.6	730.6	233.7	454.3	373.6	82.2	398.8	405.6	101.7
666.6	508.2	76.2	985.6	1,319.2	133.8	606.2	942.5	155.5	687.6	763.4	111.0
162.4	122.9	75.6	173.7	208.9	120.2	145.9	185.1	126.9	161.4	155.6	96.4
2,900.0	2,690.8	92.8	2,781.7	2,639.1	94.9	3,305.2	3,655.7	110.6	2,778.9	2,757.5	99.2
847.8	811.6	95.7	1,064.5	979.6	92.0	988.3	1,129.5	114.3	944.3	925.6	98.0
2,349.1	2,370.7	100.9	2,598.3	3,220.5	123.9	3,621.3	4,077.7	112.6	2,423.0	2,676.1	110.4
50.4	55.8	110.9	234.8	161.5	68.8	170.9	182.8	106.9	111.0	90.5	81.5
324.3	227.6	70.2	331.7	230.2	69.4	335.4	259.9	77.5	317.3	223.7	70.5
895.2	2,231.9	249.3	1,018.2	1,364.0	134.0	1,008.3	787.9	78.1	1,132.0	1,233.8	109.0
456.7	570.3	124.9	726.4	587.7	80.9	662.0	672.4	101.6	608.3	531.5	87.4
10.0	–	–	10.0	–	–	–	–	–	8.0	–	–
<b>13,509.1</b>	<b>14,474.6</b>	<b>107.1<sup>4</sup></b>	<b>15,087.0</b>	<b>16,869.3</b>	<b>111.8<sup>5</sup></b>	<b>16,703.7</b>	<b>18,278.9</b>	<b>109.4</b>	<b>14,047.1</b>	<b>14,345.5</b>	<b>102.1</b>

## Appendix 2 – History of planned investments in the Québec Infrastructure Plans

### History of planned investments in the QIP<sup>1</sup>

(contribution of the Gouvernement du Québec, in millions of dollars)

Activity sector	2016-2026 QIP	2017-2027 QIP	2018-2028 QIP	2019-2029 QIP
Government administration	3,521.6	3,663.5	3,815.0	3,829.4
Agriculture, forests and fauna	337.8	543.7	607.5	560.8
Culture	1,546.3	1,468.4	1,515.2	1,575.6
Development of sport	360.1	392.5	468.2	718.0
Development of the northern territory and Indigenous nations	921.3	882.6	964.4	1,200.0
Economic development	26.5	17.5	15.3	9.2
Education	8,253.3	8,175.7	8,972.7	13,889.2
Higher education	5,756.9	5,916.1	6,090.7	6,325.6
Environment	615.7	574.0	577.8	627.7
Social and community housing	1,964.3	2,082.5	2,320.1	2,442.4
Municipalities	6,977.5	7,003.9	7,296.4	7,216.7
Research	831.7	863.9	917.3	985.8
Road network	17,322.0	17,901.0	20,027.5	24,580.0
Information resources	5,166.8	5,507.2	5,548.9	6,578.1
Health and social services	13,994.6	16,318.6	17,812.1	19,407.4
Educational childcare services	605.5	529.8	456.5	401.8
Tourism and recreational activities	667.5	769.4	1,001.3	1,114.3
Public transit	7,059.9	7,059.9	9,002.4	9,040.3
Marine, air, rail and other transportation	2,755.7	2,654.3	3,089.8	2,935.6
Central envelope <sup>2</sup>	10,015.0	8,775.4	9,900.9	11,962.1
<b>Total</b>	<b>88,700.0</b>	<b>91,100.0</b>	<b>100,400.0</b>	<b>115,400.0</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

1 Planned investments in the 2016-2026 to 2023-2033 QIPs have been reclassified and their presentation conforms to the one adopted in the 2024-2034 QIP and maintained in the 2025-2035 QIP.

2 Refer to heading 1.4 of section A.

## HISTORY OF PLANNED INVESTMENTS

2020-2030 QIP	2021-2031 QIP	2022-2032 QIP	2023-2033 QIP	2024-2034 QIP	2025-2035 QIP
3,797.0	4,046.4	4,548.4	4,624.7	5,021.0	5,315.3
709.0	793.0	762.0	615.7	597.4	623.9
1,963.5	2,019.7	2,117.4	2,135.7	2,164.6	2,532.4
653.3	731.3	675.8	1,023.8	990.0	1,166.5
1,160.8	1,146.5	1,076.9	1,448.4	1,434.1	1,543.6
6.4	34.9	23.9	186.6	197.0	130.1
19,150.3	20,910.5	21,116.1	22,249.2	22,699.4	23,480.6
6,323.4	6,485.8	7,141.5	7,732.8	8,508.9	8,957.2
930.6	957.4	902.5	983.7	918.1	1,403.7
2,510.0	2,644.2	2,540.5	2,902.2	3,780.0	3,986.5
7,536.5	7,569.5	7,448.3	7,124.2	7,152.9	7,034.6
1,006.5	984.0	1,000.8	985.2	992.9	902.5
26,832.1	28,330.8	30,672.6	31,544.6	34,540.4	35,868.5
7,394.3	7,211.7	7,572.8	7,715.2	7,779.7	8,639.4
20,462.6	20,551.2	22,754.2	24,153.2	23,845.9	24,718.7
374.8	355.0	474.1	901.6	906.2	739.8
1,148.5	1,213.6	1,259.8	1,325.0	1,813.9	1,842.6
13,581.2	12,830.3	13,395.6	13,781.4	13,822.7	14,535.6
4,053.9	3,571.7	3,644.0	4,451.3	4,691.0	5,720.3
10,905.4	12,612.6	13,372.9	14,115.5	11,143.9	14,858.1
<b>130,500.0</b>	<b>135,000.0</b>	<b>142,500.0</b>	<b>150,000.0</b>	<b>153,000.0</b>	<b>164,000.0</b>

## Appendix 3 – Investments by administrative region

### 2025-2035 QIP investments

#### by activity sector, investment type and administrative region

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Activity sector	Investment type	Region <sup>1</sup>						
		01 Bas-Saint-Laurent	02 Saguenay-Lac-Saint-Jean	03 Capitale-Nationale	04 Mauricie	05 Estrie	06 Montréal	07 Outaouais
Government administration	Infrastructure maintenance	111.2	107.7	1,151.4	121.3	116.4	1,099.8	116.6
	Inventory enhancement	10.3	13.7	615.9	13.8	23.8	336.8	27.7
	Subtotal	121.5	121.4	1,767.2	135.2	140.2	1,436.6	144.3
Agriculture, forests and fauna	Infrastructure maintenance	55.1	7.7	137.0	7.7	10.0	12.9	8.5
	Inventory enhancement	52.4	15.9	6.9	15.9	5.3	8.4	4.9
	Subtotal	107.6	23.7	143.8	23.7	15.3	21.4	13.5
Culture	Infrastructure maintenance	12.3	12.8	634.7	24.2	16.5	1,157.3	12.7
	Inventory enhancement	7.1	5.9	79.6	5.9	11.9	228.1	8.1
	Subtotal	19.3	18.7	714.3	30.1	28.4	1,385.4	20.9
Development of sport	Infrastructure maintenance	15.7	12.8	20.5	16.3	21.2	102.6	14.0
	Inventory enhancement	41.7	26.5	52.7	32.3	71.5	126.9	32.9
	Subtotal	57.4	39.2	73.2	48.7	92.7	229.5	46.8
Development of the northern territory and Indigenous nations	Infrastructure maintenance	–	–	–	–	–	–	–
	Inventory enhancement	1.9	15.4	26.6	2.6	4.7	19.9	3.8
	Subtotal	1.9	15.4	26.6	2.6	4.7	19.9	3.8
Economic development	Infrastructure maintenance	–	–	–	–	–	–	–
	Inventory enhancement	2.4	11.7	9.4	3.3	6.0	25.0	4.9
	Subtotal	2.4	11.7	9.4	3.3	6.0	25.0	4.9
Education	Infrastructure maintenance	574.3	656.3	1,373.8	549.1	934.4	4,168.6	714.0
	Inventory enhancement	27.1	37.2	544.7	114.8	125.4	1,145.2	156.1
	Subtotal	601.4	693.5	1,918.5	663.9	1,059.8	5,313.8	870.1
Higher education	Infrastructure maintenance	234.1	273.6	862.0	222.5	427.1	3,462.3	139.3
	Inventory enhancement	42.6	42.4	100.9	19.5	57.3	1,247.6	53.3
	Subtotal	276.7	316.0	962.9	242.0	484.4	4,710.0	192.6
Environment	Infrastructure maintenance	217.1	27.4	109.6	27.4	38.8	104.9	20.5
	Inventory enhancement	5.1	7.0	18.7	16.7	14.0	271.8	10.1
	Subtotal	222.2	34.3	128.3	44.0	52.7	376.8	30.7
Social and community housing	Infrastructure maintenance	41.4	62.3	167.1	66.8	84.0	645.7	100.4
	Inventory enhancement	95.7	31.7	191.2	34.4	97.7	610.5	86.4
	Subtotal	137.1	94.0	358.3	101.3	181.7	1,256.2	186.8
Municipalities	Infrastructure maintenance	150.9	212.5	642.0	259.4	319.8	1,649.1	349.8
	Inventory enhancement	7.1	9.6	63.5	9.0	16.9	132.9	35.5
	Subtotal	158.0	222.1	705.4	268.3	336.7	1,782.0	385.2
Research	Infrastructure maintenance	–	–	–	–	–	–	–
	Inventory enhancement	45.5	24.9	219.1	46.1	59.5	267.8	14.7
	Subtotal	45.5	24.9	219.1	46.1	59.5	267.8	14.7
Road network	Infrastructure maintenance	1,098.3	1,014.6	4,213.9	1,276.4	1,541.4	4,805.2	1,150.6
	Inventory enhancement	163.4	389.5	374.2	110.3	179.5	669.1	278.9
	Subtotal	1,261.7	1,404.1	4,588.1	1,386.7	1,720.9	5,474.2	1,429.5
Information resources	Infrastructure maintenance	117.1	162.1	1,535.8	162.1	293.7	1,295.3	238.0
	Inventory enhancement	52.0	72.3	294.8	72.3	131.0	566.7	106.2
	Subtotal	169.1	234.3	1,830.6	234.3	424.7	1,862.0	344.2



## INVESTMENTS BY ADMINISTRATIVE REGION

08 Abitibi- Témisca- mingue	09 Côte- Nord	10 Nord- du- Québec	11 Gaspésie- Îles-de-la- Madeleine	12 Chaudière- Appalaches	13 Laval	14 Lanaudière	15 Laurentides	16 Montréal	17 Centre- du- Québec	Outside Québec	Total
155.9	89.4	8.8	72.0	66.9	97.0	47.3	105.6	253.0	57.2	33.7	3,811.2
91.6	6.1	24.5	36.7	44.1	19.9	21.2	28.4	153.0	22.7	13.9	1,504.1
247.5	95.5	33.3	108.7	111.0	116.9	68.6	134.0	406.0	79.9	47.6	5,315.3
6.9	9.4	6.3	24.2	8.7	2.7	9.3	9.9	58.4	1.5	—	376.6
15.4	8.9	29.1	3.6	5.1	5.1	17.0	2.6	46.0	4.6	—	247.3
22.4	18.3	35.4	27.8	13.8	7.8	26.3	12.6	104.4	6.1	—	623.9
9.9	7.1	7.1	19.7	20.1	22.1	26.9	19.6	40.1	15.8	—	2,058.9
3.6	1.8	1.6	4.2	8.7	51.7	10.4	12.3	27.2	5.3	—	473.6
13.5	8.9	8.7	23.9	28.8	73.8	37.3	32.0	67.3	21.1	—	2,532.4
10.8	29.9	9.9	1.3	15.5	6.6	18.4	19.0	35.5	15.1	—	365.2
30.0	17.1	7.5	17.1	36.6	50.4	44.0	61.2	128.8	24.3	—	801.2
40.8	47.0	17.4	18.3	52.1	57.0	62.4	80.2	164.3	39.3	—	1,166.5
—	69.3	718.7	—	—	—	—	—	—	—	—	788.0
7.1	169.3	393.2	16.3	18.1	17.6	18.7	19.8	18.3	2.4	—	755.6
7.1	238.6	1,111.9	16.3	18.1	17.6	18.7	19.8	18.3	2.4	—	1,543.6
—	—	—	—	—	—	—	—	—	—	—	—
11.2	1.0	0.5	1.0	5.3	5.3	6.4	7.8	25.8	3.0	—	130.1
11.2	1.0	0.5	1.0	5.3	5.3	6.4	7.8	25.8	3.0	—	130.1
390.9	393.3	379.1	295.1	843.9	849.7	916.7	1,150.2	2,583.8	473.0	—	17,246.2
24.0	14.9	463.2	11.0	162.6	302.0	431.7	685.7	1,900.3	88.6	—	6,234.4
414.9	408.2	842.3	306.2	1,006.5	1,151.7	1,348.4	1,835.9	4,484.0	561.5	—	23,480.6
90.0	47.9	1.9	46.2	99.4	119.6	89.0	122.9	365.6	56.0	—	6,659.3
53.6	5.3	9.7	5.2	26.4	35.2	84.5	81.2	389.8	43.2	—	2,297.9
143.6	53.2	11.6	51.4	125.9	154.8	173.5	204.1	755.4	99.2	—	8,957.2
48.7	17.8	2.2	9.8	55.5	22.3	51.1	93.0	73.4	12.7	—	932.1
3.9	2.2	19.7	6.8	10.6	10.6	12.9	15.6	40.0	6.0	—	471.6
52.6	20.0	21.8	16.6	66.1	32.9	64.0	108.5	113.5	18.7	—	1,403.7
31.0	20.9	318.6	38.7	72.4	90.6	84.6	80.6	220.5	44.8	—	2,170.4
21.4	36.0	4.4	37.0	55.8	75.8	85.5	88.6	229.8	34.2	—	1,816.1
52.4	56.9	322.9	75.7	128.1	166.4	170.1	169.2	450.3	79.0	—	3,986.5
79.2	76.4	68.9	68.0	341.1	363.0	378.8	411.5	992.3	176.6	—	6,539.1
17.3	6.8	43.2	2.8	14.9	14.3	17.4	28.8	67.3	8.1	—	495.5
96.4	83.2	112.1	70.8	356.1	377.3	396.2	440.3	1,059.6	184.8	—	7,034.6
—	—	—	—	—	—	—	—	—	—	—	—
48.5	6.8	1.6	11.7	15.9	16.5	38.9	23.4	52.5	9.1	—	902.5
48.5	6.8	1.6	11.7	15.9	16.5	38.9	23.4	52.5	9.1	—	902.5
892.5	1,227.2	410.5	775.5	2,359.0	342.8	805.8	1,232.0	5,686.0	1,478.8	—	30,310.3
69.7	150.3	13.5	96.3	430.4	317.0	434.2	839.0	628.0	414.8	—	5,558.2
962.2	1,377.5	424.0	871.8	2,789.4	659.8	1,239.9	2,070.9	6,314.0	1,893.6	—	35,868.5
86.1	59.0	33.2	50.6	258.9	258.3	314.6	379.8	851.4	146.9	—	6,242.9
38.4	22.6	11.3	22.6	119.5	119.5	144.4	173.7	383.8	65.5	—	2,396.6
124.5	81.7	44.5	73.2	378.4	377.8	459.0	553.5	1,235.2	212.4	—	8,639.4

## INVESTMENTS BY ADMINISTRATIVE REGION

### 2025-2035 QIP investments

#### by activity sector, investment type and administrative region (suite)

(contribution of the Gouvernement du Québec, in millions of dollars and as a percentage)

Activity sector	Investment type	Region <sup>1</sup>						
		01 Bas-Saint-Laurent	02 Saguenay–Lac-Saint-Jean	03 Capitale-Nationale	04 Mauricie	05 Estrie	06 Montréal	07 Outaouais
Health and social services	Infrastructure maintenance	306.6	422.4	1,126.2	284.7	485.9	4,474.1	330.7
	Inventory enhancement	30.7	494.2	1,529.4	76.3	179.8	2,957.7	1,328.7
	Subtotal	337.3	916.6	2,655.7	361.0	665.7	7,431.8	1,659.4
Educational childcare services	Infrastructure maintenance	2.4	3.3	9.3	3.3	6.0	24.9	4.9
	Inventory enhancement	14.6	20.4	57.2	20.4	36.9	152.6	29.9
	Subtotal	17.0	23.7	66.6	23.7	42.9	177.5	34.8
Tourism and recreational activities	Infrastructure maintenance	23.1	30.5	207.2	21.6	21.9	1,127.5	27.3
	Inventory enhancement	3.4	4.7	35.1	4.6	7.3	38.8	6.2
	Subtotal	26.5	35.2	242.2	26.1	29.2	1,166.3	33.5
Public transit	Infrastructure maintenance	0.4	43.6	171.6	21.2	44.0	2,279.2	100.7
	Inventory enhancement	1.6	147.7	3,604.5	134.5	138.0	5,712.8	317.4
	Subtotal	2.0	191.3	3,776.1	155.7	181.9	7,992.0	418.1
Marine, air, rail and other transportation	Infrastructure maintenance	163.4	36.0	409.5	36.0	101.4	251.2	49.1
	Inventory enhancement	71.2	72.9	347.3	35.5	48.9	285.7	73.1
	Subtotal	234.7	108.9	756.8	71.4	150.3	536.9	122.2
<b>Subtotal</b>		<b>3,799.3</b>	<b>4,529.1</b>	<b>20,943.1</b>	<b>3,868.2</b>	<b>5,678.1</b>	<b>41,465.0</b>	<b>5,955.9</b>
<b>As a percentage</b>		<b>2.5</b>	<b>3.0</b>	<b>14.0</b>	<b>2.6</b>	<b>3.8</b>	<b>27.8</b>	<b>4.0</b>
Central envelope <sup>2</sup>		—	—	—	—	—	—	—
<b>Total</b>		<b>3,799.3</b>	<b>4,529.1</b>	<b>20,943.1</b>	<b>3,868.2</b>	<b>5,678.1</b>	<b>41,465.0</b>	<b>5,955.9</b>

Note: Figures are rounded and the sum of the amounts may not correspond to the total indicated.

- 1 The sector envelopes for infrastructure maintenance are broken down among the regions according to the allocation or completion history of the last few years when available, or else, according to the information AMPIs (according to the replacement value, the GCI and the AMD) to reflect their probable use over the next 10 years, by region. Moreover, sector-based investment envelopes for infrastructure enhancement not associated with a specific project are distributed among the various regions, according to each region's share of the Québec population.

- 2 Refer to heading 1.4 of section A.

## INVESTMENTS BY ADMINISTRATIVE REGION

08 Abitibi- Témisca- mingue	09 Côte- Nord	10 Nord- du- Québec	11 Gaspésie- Îles-de-la- Madeleine	12 Chaudière- Appalaches	13 Laval	14 Lanaudière	15 Laurentides	16 Montréal	17 Centre- du- Québec	Hors Québec	Total
184.8	64.3	57.7	181.6	527.5	226.6	262.6	497.9	987.3	283.9	–	10,704.8
371.1	251.9	1,374.9	77.0	554.5	146.3	534.6	839.2	2,854.2	413.2	–	14,013.8
556.0	316.3	1,432.7	258.5	1,082.0	372.8	797.1	1,337.1	3,841.5	697.1	–	24,718.7
1.8	1.0	0.5	1.0	5.3	5.3	6.4	7.8	17.4	3.0	–	103.7
10.8	6.4	3.2	6.4	32.4	32.4	39.6	47.7	106.9	18.4	–	636.2
12.6	7.4	3.7	7.4	37.7	37.7	46.0	55.5	124.3	21.5	–	739.8
23.0	21.2	1.7	22.9	21.8	0.7	39.9	32.5	23.5	28.8	–	1,675.3
7.9	1.3	0.8	1.8	5.9	5.9	7.3	13.4	19.0	3.9	–	167.3
30.9	22.5	2.5	24.7	27.8	6.7	47.3	46.0	42.5	32.7	–	1,842.6
0.3	0.2	0.1	0.2	50.3	37.4	16.8	21.5	203.9	0.4	–	2,991.6
52.8	7.5	52.0	0.7	162.8	297.5	86.7	104.0	665.6	58.0	–	11,544.0
53.1	7.6	52.1	0.8	213.0	334.9	103.5	125.5	869.5	58.5	–	14,535.6
149.9	278.3	434.5	88.1	942.2	102.1	219.9	78.3	386.6	35.5	–	3,762.0
15.3	78.9	51.2	21.5	256.3	86.1	132.8	105.3	244.8	31.6	–	1,958.3
165.1	357.2	485.7	109.6	1,198.5	188.1	352.7	183.6	631.4	67.1	–	5,720.3
3,055.4	3,207.9	4,964.5	2,074.4	7,654.5	4,155.9	5,456.4	7,439.8	20,759.9	4,086.8	47.6	149,141.9
2.0	2.2	3.3	1.4	5.1	2.8	3.7	5.0	13.9	2.7	–	100.0
–	–	–	–	–	–	–	–	–	–	–	14,858.1
3,055.4	3,207.9	4,964.5	2,074.4	7,654.5	4,155.9	5,456.4	7,439.8	20,759.9	4,086.8	47.6	164,000.0





# Section C

## **REPORT ON THE CONDITION OF PUBLIC INFRASTRUCTURE**



# Section C

## Report on the condition of public infrastructure

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## **1. A long-term vision of investment needs for government infrastructure maintenance**

Since 2015-2016, the public bodies designated by the Government present in their AMPI the inventory and condition of the vast majority of infrastructure targeted by the investments planned in the QIP. Each Minister to whom these bodies report is responsible for the information presented in the AMPI. The Minister Responsible for Infrastructure must table these reports in the National Assembly and make them accessible on the website of the SCT, no later than one month after the QIP is tabled, in accordance with the PIA. In support of the Minister Responsible for Infrastructure, the SCT enforces the terms and conditions determined by the Conseil du trésor regarding published information by supporting the public bodies in the annual update of their AMPI. This support makes it possible to obtain an updated overview of the infrastructure portfolio funded by the Government, which is based on common guidelines and the best available evidentiary data.

The implementation of AMPIs thus is an approach aimed at supporting optimum planning of infrastructure investments included in the QIP, bearing in mind the best combination required between infrastructure maintenance and development needs, based on the public's ability to pay.

To measure and continually monitor the condition and the AMD of the public infrastructure portfolio and obtain a long-term vision of the portfolio's maintenance investment needs, the Government has developed a GCI to establish and plan investment priorities in order to ensure sustainability.

The GCI, which is based on best infrastructure investments management practices, provides a comprehensive, comparable and relative basis for assessing the condition of various infrastructure categories. The primary basis is quantitative, that is, an evaluation of investment needs required in the next five years for each existing infrastructure. It is then combined with a risk management approach focusing on the infrastructure's service potential. Thus, the GCI provides guidance for the level of recurring investment required in the QIP to ensure infrastructure maintenance.

The GCI introduces five possible conditions, ranging from very good to very poor, as well as a threshold below which infrastructure is no longer considered in satisfactory condition. When the condition of an infrastructure drops below this threshold, it generally entails an AMD. When an infrastructure is classified as D or E, this does not mean that it is unsafe but that maintenance work is required before it can be considered in satisfactory condition.

For example, when assessing the condition of buildings, most departments and bodies use the facility condition index<sup>1</sup> to assess their condition. According to this method, infrastructure with asset maintenance needs that exceed 15% of its replacement value would be assessed as being in poor condition (GCI of D), and when this proportion is over 30%, it would be assessed as being in very poor condition (GCI of E).

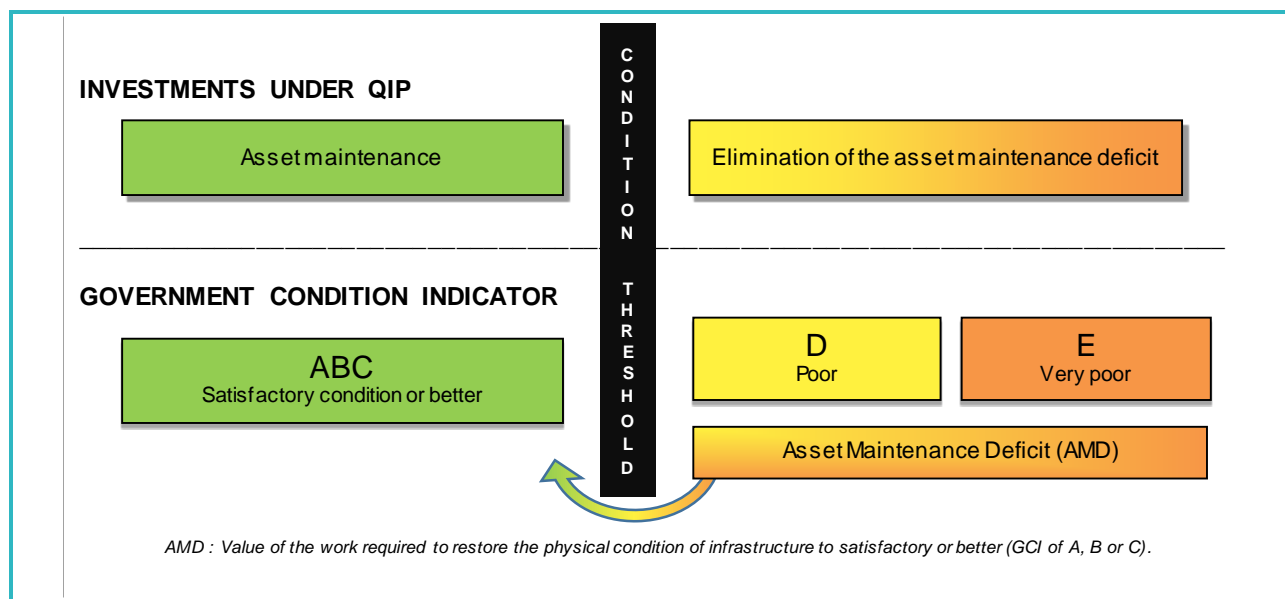
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<sup>1</sup> Facility condition index: the sum of the estimated cost of all the asset maintenance work to be carried out over a five-year horizon, divided by the replacement value of the said infrastructure.

## Government Condition Indicator

Indicator	Condition	Description
<b>A</b>	<b>Very good</b>	The infrastructure is generally new or has been refurbished. It provides service free of interruption or slowdowns. It requires little asset maintenance work.
<b>B</b>	<b>Good</b>	The infrastructure shows a low level of deterioration and defect. It requires some asset maintenance work. Generally, the infrastructure is in the second third of its useful life. Interruptions or service slowdowns may occur, rarely requiring the implementation of risk mitigation measures.
<b>C</b>	<b>Satisfactory</b>	The infrastructure shows a moderate level of deterioration and defect. It regularly requires asset maintenance work. Generally, the infrastructure is in the final third of its useful life. Interruptions or service slowdowns may occur, occasionally requiring the implementation of risk mitigation measures.
<b>Condition threshold</b>		
<b>D</b>	<b>Poor</b>	The infrastructure shows a high level of deterioration and defect. It requires significant asset maintenance work. Generally, the infrastructure has exceeded the end of its useful life. Interruptions or service slowdowns may occur, regularly requiring the implementation of significant risk mitigation measures.
<b>E</b>	<b>Very poor</b>	The infrastructure shows a very high level of deterioration and defect. It requires very significant asset maintenance work. Generally, the infrastructure has clearly exceeded the end of its useful life. Interruptions or service slowdowns may occur, and more often than not require the implementation of very significant risk mitigation measures.

The AMD represents an estimate of the value of investments required to restore the infrastructure to at least a satisfactory condition (CGI of A, B or C) or to replace it. Regardless of the condition of the infrastructure, the body responsible for it must ensure that the health and safety of individuals are not compromised, failing which, the infrastructure must be decommissioned. The GCI and the AMD help guide the Government's choices in the making of the QIP.



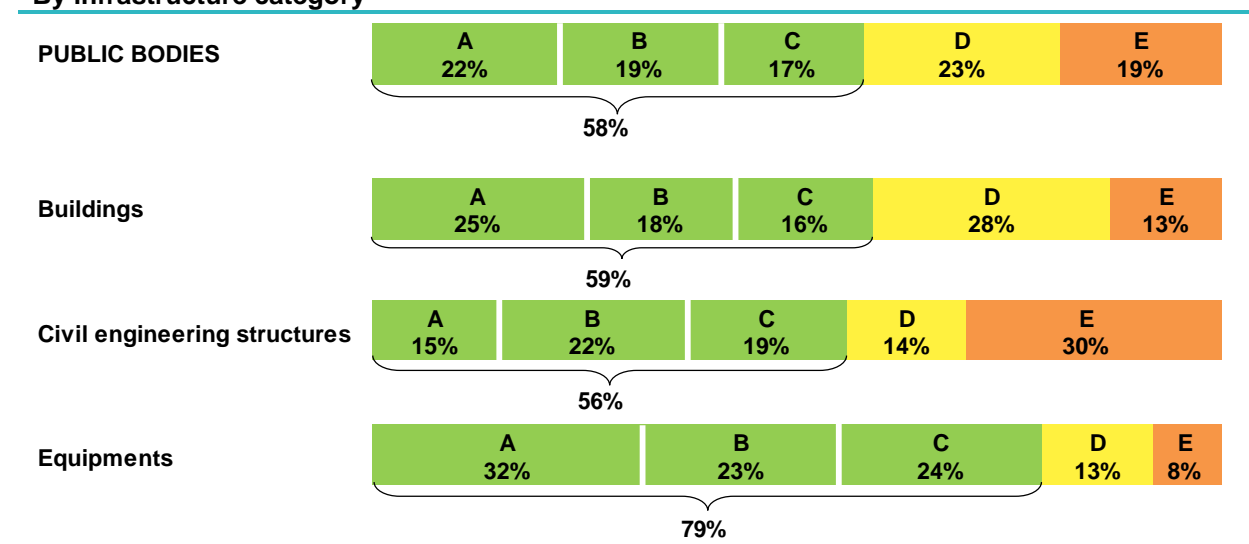
## 2. Highlights of the 2025-2026 AMPIs

### 2.1 Majority of infrastructure assessed as being in good condition

#### □ 58% of the infrastructure of public bodies is deemed in good condition

Overall, 58% of infrastructure under the responsibility of public bodies is assessed as being in satisfactory or better condition (GCI of A, B or C).

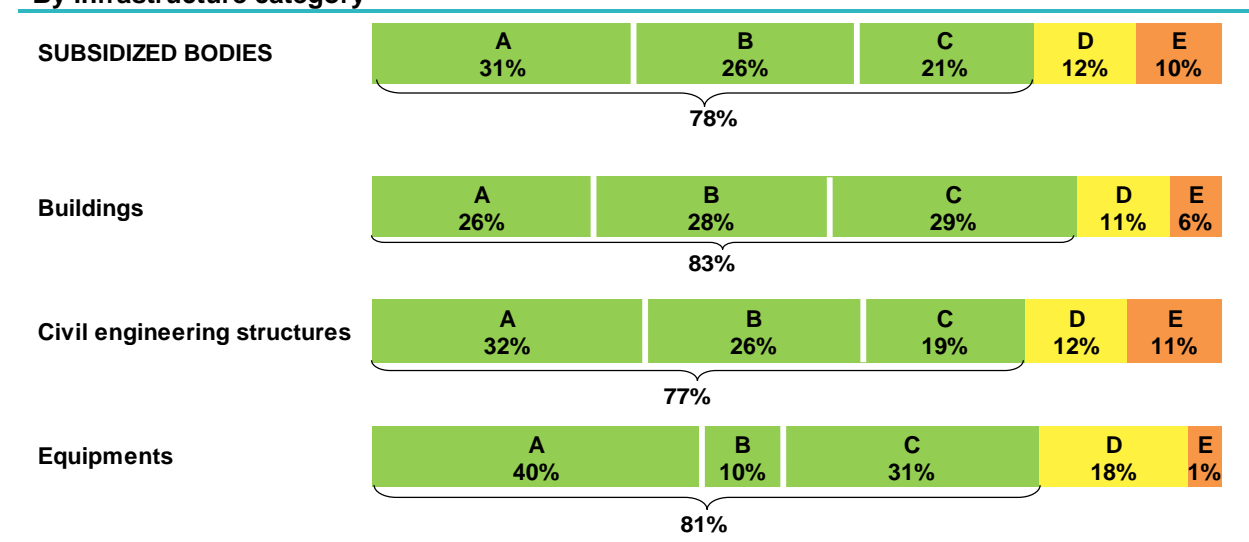
##### Condition indicators of public bodies By infrastructure category



#### □ 78% of the infrastructure of subsidized bodies is deemed in good condition

Overall, 78% of infrastructure under the responsibility of subsidized bodies is assessed as being in satisfactory or better condition (GCI of A, B or C). This is a 3% reduction compared to the 2024-2025 AMPI.

##### Condition indicators of subsidized bodies By infrastructure category



**Global report on the condition of the public infrastructure portfolio**  
**By sector and body**  
(as a percentage)

	2024-2025 AMPI	2025-2026 AMPI					
	ABC	A	B	C	ABC	D	E
<b>Public body infrastructure<sup>1</sup></b>	<b>56</b>	<b>22</b>	<b>19</b>	<b>17</b>	<b>58</b>	<b>23</b>	<b>19</b>
<b>Health and social services<sup>2</sup></b>							
Health and social services network establishments	77	47	21	14	82	13	5
<b>Education<sup>2</sup></b>							
School organizations	44	13	17	17	47	35	18
<b>Higher education<sup>2,3</sup></b>							
CEGEPs	35	6	10	19	35	53	12
Universities	57	19	21	17	57	25	18
Total – Higher education	48	14	17	17	48	37	15
<b>Culture<sup>2</sup></b>							
Bodies and Government corporations reporting to the ministère de la Culture et des Communications	50	20	20	7	47	30	23
<b>Road network<sup>2</sup></b>							
Ministère des Transports et de la Mobilité durable							
Roadways	52	15	25	12	52	19	29
Structures – Highway system	56	8	20	30	58	6	36
Structures – Municipal bridges	60	13	13	34	60	9	31
Culverts	84	52	22	11	85	8	7
Total – Road Network	57	15	22	20	57	12	31
<b>Marine, air, rail and other transportation<sup>2</sup></b>							
Société des traversiers du Québec	88	53	12	22	87	12	1
<b>Tourism and recreational activities<sup>2</sup></b>							
Société de développement et de mise en valeur du Parc olympique	30	13	15	2	30	56	14
<b>Social and community housing<sup>2</sup></b>							
Société d'habitation du Québec	60	30	20	21	71	21	8
<b>Environment<sup>2</sup></b>							
Ministère de l'Environnement, de la Lutte contre les changements climatiques, de la Faune et des Parcs	42	8	15	8	31	67	2
<b>Government administration<sup>2</sup></b>							
Société québécoise des infrastructures	56	22	18	11	51	26	23
<b>Subsidized body infrastructure<sup>1</sup></b>	<b>81</b>	<b>31</b>	<b>26</b>	<b>21</b>	<b>78</b>	<b>12</b>	<b>10</b>
<b>Public transit<sup>2</sup></b>							
Public transit corporations	77	13	25	23	61	30	9
<b>Municipalities<sup>2</sup></b>							
Municipalities	82	35	26	21	82	8	10
<b>Social and community housing<sup>2</sup></b>							
Bodies subsidized by the Société d'habitation du Québec	69	42	21	13	76	13	11

<sup>1</sup> The percentages for each GCI, i.e. A, B, C, D and E, represent the following ratio: the total replacement value of public body infrastructure included in this GCI over the total replacement value of all public body. The same applies for the percentages of subsidized bodies.

<sup>2</sup> The percentages for each GCI, i.e. A, B, C, D and E, represent the following ratio: the total replacement value of the body's infrastructure included in this GCI over the total replacement value of all the body's infrastructure.

<sup>3</sup> Data from the 2024-2025 AMPI.

## 2.2 58% of the infrastructure of public bodies is assessed as being in good condition

Overall, 58% of infrastructure under the responsibility of public bodies is assessed as being in satisfactory or better condition (GCI of A, B or C). Compared to the 2024-2025 AMPI, the strategy of progressively increasing infrastructure maintenance investments has made it possible to improve the proportion of infrastructure of public bodies in good condition.

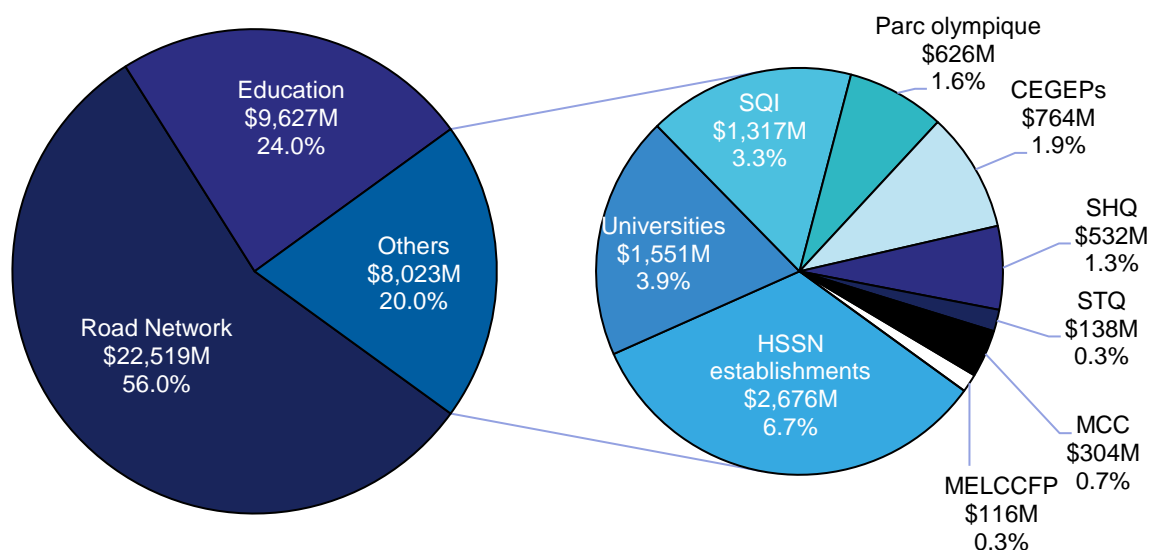
## 2.3 The asset maintenance deficit is assessed at \$40.2 billion

In the 2025-2026 AMPI, the AMD of government infrastructure stands at \$40.2 billion and is attributable to:

- The road network sector (56%);
- The education sector (24%);
- Other sectors (20%).

It is incumbent upon each public body designated by the Government to develop an AMPI to assess the AMD. Since the infrastructures of subsidized bodies are not owned by the Gouvernement du Québec, subsidized bodies are responsible for maintaining them, including the AMD. Consequently, the AMD of subsidized bodies is not considered in that of public bodies under the responsibility of the Government.

### Breakdown of public body AMD



Note : Figures are rounded and the sum of the amounts may not correspond to the total indicated.

The change in the AMD has three main causes: the natural deterioration of infrastructure over its useful life, including the increased cost of cumulative work not done during the year, new work identified in recent inspections and investments made to reduce the AMD during the period.

### ❑ **A \$3.1-billion increase in the AMD, but a decrease in proportion to the replacement value**

Compared to last year's AMD of \$37.1 billion, a \$3.1-billion increase in the AMD is observed between the 2024-2024 AMPI and the 2025-2026 AMPI. This increase is due to three factors:

- The natural deterioration of infrastructure, which contributed to a \$2.6-billion increase in the AMD, including mainly:
  - \$1.4 billion related to ageing of buildings, primarily in the education network, including the rise in the cumulative costs of work not carried out due to inflation as well as the need for replacement of medical equipment that has exceeded its useful life.
  - \$1.2 billion related to natural ageing of road infrastructure.
- New findings of \$4.0 billion identified on infrastructure in poor condition (GCI of D or E), especially due to the increased cost of asphalt necessary for pavement refurbishment and new inspections in school facilities;
- Work carried out during the period reduced accumulated needs by \$3.5 billion, including mainly:
  - \$2.2 billion for refurbishment, reconstruction and upgrading of critical components, notably on buildings in the education, health and social services, and social and community housing sectors;
  - \$1.3 billion for work related to refurbishment, reconstruction and correction of deficiencies on road infrastructure.

Relating the AMD to the infrastructure replacement value offers a better appreciation.

- Thus, despite this \$3.1-billion rise in the in the 2025-2035 AMPI, which shows an improvement, the AMD of \$40.2 billion represents 9.3% of the replacement value of public body infrastructure in the 2025-2026 AMPI, an improvement over the 9.7% proportion recognized in the 2024-2025 AMPI.

**Changes in the AMD of public bodies**  
**By sector and body**  
(millions of dollars)

	2024-2025 AMPI	Natural deterioration	New findings	Reduction	2025-2026 AMPI
<b>Total AMD</b>	<b>37,116.2</b>	<b>2,596.5</b>	<b>3,972.3</b>	<b>(3,516.6)</b>	<b>40,168.4</b>
<b>Health and social services</b>					
HSSN establishments	3,020.3	207.5	16.8	(568.7)	2,675.9
<b>Education</b>					
School organizations	8,465.1	1,075.2	1,236.9	(1,150.7)	9,626.5
<b>Higher education<sup>1</sup></b>					
CEGEPs	763.8	0.0	0.0	0.0	763.8
Universities	1,550.6	0.0	0.0	0.0	1,550.6
Total – Higher education	2,314.4	0.0	0.0	0.0	2,314.4
<b>Culture</b>					
Bodies and Government corporations reporting to the MCC	271.7	56.3	9.3	(33.6)	303.7
<b>Road network</b>					
Ministère des Transports et de la Mobilité durable					
<i>Roadways</i>	9,981.0	961.0	1,473.0	(681.0)	11,734.0
Structures – Highway system	8,712.7	54.2	590.6	(438.0)	8,919.5
Structures – Municipal bridges	617.3	42.7	118.4	(45.5)	732.9
<i>Culverts</i>	1,056.3	129.5	68.0	(121.5)	1,132.3
Total – Road network	20,367.3	1,187.4	2,250.0	(1,286.0)	22,518.7
<b>Marine, air, rail and other transportation</b>					
Société des traversiers du Québec	136.2	17.9	(8.4)	(7.7)	138.0
<b>Tourism and recreational activities</b>					
Société de développement et de mise en valeur du Parc olympique	664.7	11.0	2.4	(51.9)	626.2
<b>Social and community housing</b>					
Société d'habitation du Québec	745.6	35.8	122.8	(372.4)	531.8
<b>Environment</b>					
Ministère de l'Environnement, de la Lutte contre les changements climatiques, de la Faune et des Parcs	92.3	0.9	34.0	(11.1)	116.1
<b>Government administration</b>					
Société québécoise des infrastructures	1,038.6	4.5	308.5	(34.5)	1,317.1

<sup>1</sup> Data from the 2024-2025 AMPI.



### 3. The 2025-2026 AMPIs

The following 2025-2026 AMPIs are available on the SCT website<sup>2</sup>

#### Bodies designated by the Government to produce an AMPI

Budget portfolio/QIP sector	Bodies
<b>Affaires municipales et Habitation</b>	
<ul style="list-style-type: none"> <li>Municipalities</li> <li>Social and community housing</li> </ul>	<ul style="list-style-type: none"> <li>Municipalities</li> <li>Société d'habitation du Québec</li> <li>Bodies subsidized by the Société d'habitation du Québec</li> </ul>
<b>Conseil du trésor et Administration gouvernementale</b>	
<ul style="list-style-type: none"> <li>Government administration</li> </ul>	<ul style="list-style-type: none"> <li>Société québécoise des infrastructures</li> </ul>
<b>Culture et Communications</b>	
<ul style="list-style-type: none"> <li>Culture</li> </ul>	<ul style="list-style-type: none"> <li>Public bodies and Government corporations reporting to the Minister of Culture and Communications</li> </ul>
<b>Éducation</b>	
<ul style="list-style-type: none"> <li>Education</li> </ul>	<ul style="list-style-type: none"> <li>School organizations</li> </ul>
<b>Enseignement supérieur</b>	
<ul style="list-style-type: none"> <li>Higher education</li> </ul>	<ul style="list-style-type: none"> <li>CEGEPs</li> <li>Universities</li> </ul>
<b>Environnement, Lutte contre les changements climatiques, Faune et Parcs</b>	
<ul style="list-style-type: none"> <li>Environment</li> </ul>	<ul style="list-style-type: none"> <li>Ministère de l'Environnement, de la Lutte contre les changements climatiques, de la Faune et des Parcs</li> </ul>
<b>Santé et Services sociaux</b>	
<ul style="list-style-type: none"> <li>Health and social services</li> </ul>	<ul style="list-style-type: none"> <li>Establishments of the health and social services network</li> </ul>
<b>Tourisme</b>	
<ul style="list-style-type: none"> <li>Tourism and recreational activities</li> </ul>	<ul style="list-style-type: none"> <li>Société de développement et de mise en valeur du Parc olympique</li> </ul>
<b>Transports et Mobilité durable</b>	
<ul style="list-style-type: none"> <li>Road network</li> <li>Public transit</li> <li>Marine, air, rail and other transportation</li> </ul>	<ul style="list-style-type: none"> <li>Ministère des Transports et de la Mobilité durable</li> <li>Public transit corporations</li> <li>Société des traversiers du Québec</li> </ul>

<sup>2</sup> SECRÉTARIAT DU CONSEIL DU TRÉSOR, *Publications*, [online : <https://www.quebec.ca/gouvernement/infrastructures-publiques/outils-documentation>].

[Quebec.ca/expenditure-budget](https://Quebec.ca/expenditure-budget)

